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# University of Alabama at Birmingham Budget Summary Fiscal Year 2020

|  | 2020 Revenues &<br>Transfers In | 2020 Expenditures &<br>Transfers Out | Contingency |
|--|---------------------------------|--------------------------------------|-------------|
| Schools and Division:                    |                                 |                                      |             |
| Academic Health Center Joint Departments | 37,088,925                      | 35,884,427                           | 1,204,498   |
| College of Arts & Sciences               | 90,491,113                      | 90,462,083                           | 29,030      |
| Collat School of Business                | 28,569,630                      | 28,049,985                           | 519,645     |
| School of Dentistry                      | 33,914,695                      | 33,584,240                           | 330,455     |
| School of Education                      | 14,450,211                      | 14,501,271                           | (51,060)    |
| School of Engineering                    | 15,762,798                      | 15,729,760                           | 33,038      |
| School of Health Professions             | 42,348,715                      | 42,131,980                           | 216,735     |
| School of Medicine                       | 140,439,360                     | 138,888,787                          | 1,550,573   |
| School of Medicine - Huntsville          | 29,092,152                      | 28,929,442                           | 162,710     |
| School of Nursing                        | 42,585,136                      | 41,653,051                           | 932,085     |
| School of Optometry                      | 15,597,830                      | 15,595,307                           | 2,523       |
| School of Public Health                  | 16,996,340                      | 16,812,313                           | 184,027     |
| Office of the Provost                    | 63,525,382                      | 63,293,272                           | 232,110     |
| UAB Libraries                            | 13,840,850                      | 13,828,307                           | 12,543      |
| Graduate School                          | 8,982,690                       | 8,960,089                            | 22,601      |
| Honors College                           | 2,872,489                       | 2,792,414                            | 80,075      |
| Health System Administration             | 16,171,173                      | 16,171,174                           | (1)         |
| University Hospital                      | 2,416,540,212                   | 2,178,243,505                        | 238,296,707 |
| Central Administration                   | 199,017,012                     | 198,973,894                          | 43,118      |
| Institutional                            | 23,412,968                      | 23,412,968                           | -           |
| Intercollegiate Athletics                | 32,838,889                      | 32,838,890                           | (1)         |
|  | 3,284,538,570                   | 3,040,737,159                        | 243,801,411 |

## University of Alabama at Birmingham Budget Summary Academic Health Center Joint Departments

|   | 2010 Americal Budget | 2020 Proposed Budget | Difference |
|---|----------------------|----------------------|------------|
|   | 2019 Approved Budget | 2020 Proposed Budget | Difference |
| Estimated Revenues  |                      |                      |            |
| TUITION   | 3,210,394            | 3,776,865            | 566,471    |
| INDIRECT COST RECOVERY  | 10,527,607           | 11,806,295           | 1,278,688  |
| CONTRA- REVENUE   | (410,307)            | (646,765)            | (236,458   |
| STATE APPROPR   | 13,383,143           | 15,360,907           | 1,977,764  |
| Total: Estimated Revenues   | 26,710,837           | 30,297,302           | 3,586,465  |
| Transfers In  |                      |                      |            |
| OTHER TRANSFER  | 6,681,623            | 6,791,623            | 110,000    |
| Total: Transfers In   | 6,681,623            | 6,791,623            | 110,000    |
| Total: Estimated Revenues and Transfers In:   | 33,392,460           | 37,088,925           | 3,696,465  |
| Transfers Out   |                      |                      |            |
| ENERGY MGMT TRANSFER  | 117,674              | 115,137              | (2,537     |
| OTHER TRANSFER  | 4,072,659            | 3,126,245            | (946,414   |
| Total: Transfers Out  | 4,190,333            | 3,241,382            | (948,951)  |
| Estimated Expenditures (See Details Below)  | 29,068,788           | 32,643,045           | 3,574,257  |
| Total: Estimated Expenditures and Transfers Out:  | 33,259,121           | 35,884,427           | 2,625,306  |
| Contingency   | 133,339              | 1,204,498            | 1,071,159  |
| INSTRUCTION   |                      |                      |            |
| BIOCHEMISTRY & MOLECULAR GENETICS   | 1,780,180            | 1,699,376            | (80,804    |
| BIOCHEMISTRY & MOLECULAR GENETICS BIOCHEMISTRY & MOLECULAR GENETICS SEMINAR/LECTURE PROGRAM | 4,250                | 5,950                | 1,700      |
| BIOMEDICAL ENGINEERING  | 908,969              | 884,884              | (24,085    |
| CELL, DEVELOPMENTAL & INTEGRATIVE BIOLOGY STATE ACCOUNT                                     | 3,655,639            | 4,115,788            | 460,149    |
| CLINICAL PHARMACOLOGY   | 169,867              | 106,248              | (63,619    |
| DEPARTMENT OF GENETICS  | 373,348              | 358,285              | (15,063    |
| DEPARTMENT OF GENETICS RESEARCH   | 720,999              | 878,518              | 157,519    |
| DIVISION OF MOLECULAR AND CELLULAR PATHOLOGY  | 2,581,105            | 2,997,186            | 416,081    |
| MICROBIOLOGY  | 2,449,423            | 2,474,418            | 24,995     |
| NEUROBIOLOGY DEPARTMENT   | 2,045,760            | 1,904,618            | (141,142   |
| PATHOLOGY TEACHING PROGRAM  | 12,941               | 13,078               | 137        |
| PHARMACOLOGY  | 1,766,637            | 2,101,561            | 334,924    |
| Total INSTRUCTION   | 16,469,118           | 17,539,910           | 1,070,792  |
| PUBLIC SERVICE  |                      |                      |            |
| CIVITAN/SPARKS CLINICS MENTAL HEALTH  | 793,627              | 793,627              | -          |
| Total PUBLIC SERVICE  | 793,627              | 793,627              | -          |
| ACADEMIC SUPPORTOTHER   |                      |                      |            |
| BIOCHEMISTRY & MOLECULAR GENETICS PROJECT SUPPORT   | 7,500                | _                    | (7,500     |
| BIOMEDICAL ENGINEERING PROJECT SUPPORT (VCS)  | 7,500                | 72,335               | 72,335     |
| BMG NETWORK   | 125,850              | 126,158              | 308        |
| CELL, DEVELOPMENTAL & INTEGRATIVE BIOLOGY (CDIB) VCS  | 400,001              | 120,136              | (400,001   |
| CIVITAN CENTER  | 225,555              | 225,555              | (+00,001   |
| JOINT DEPT RCM ASSESSMENT   | 2,662,808            | 5,495,115            | 2,832,307  |
| NEUROBIOLOGY PROJECT SUPPORT  | 158,242              | 161,341              | 3,099      |
| NEUROBIOLOGY- STRATEGIC INVESTMENT FUND   | 80,000               | 10,000               | (70,000    |
| PATHOLOGY CHAIRMANS OFFICE PROJECT SUPPORT  | 528,239              | 263,284              | (264,955   |
| PHARMACOLOGY PROJECT SUPPORT  | -                    | 53,707               | 53,707     |
| PROJECT SUPPORT - GENETICS  | 89,040               | 91,158               | 2,118      |
| I NOJECT JOTT ON TO GENETICS  | 69,040               | 31,130               | 2,110      |

## University of Alabama at Birmingham Budget Summary Academic Health Center Joint Departments

|   | 2019 Approved Budget | 2020 Proposed Budget | Difference |
|---|----------------------|----------------------|------------|
|   |                      |                      |            |
| RESEARCH PROJECT SUPPORT CLINICAL PHARMACOLOGY  | -                    | 7,032                | 7,032      |
| UAB CENTER FOR EXERCISE MEDICINE                | 150,369              | 150,368              | (1)        |
| Total ACADEMIC SUPPORTOTHER                     | 4,427,604            | 6,656,053            | 2,228,449  |
| INSTITUTIONAL SUPPORT                           |                      |                      |            |
| STUDENT BAD DEBT EXPENSE                        | 100                  | 100                  | -          |
| Total INSTITUTIONAL SUPPORT                     | 100                  | 100                  | -          |
| OPER & MAINT OF PLANTOTHER                      |                      |                      |            |
| INCINERATOR SERVICES MEDICAL CENTER JOINT DEPT. | 45,000               | 45,000               | -          |
| Total OPER & MAINT OF PLANTOTHER                | 45,000               | 45,000               | -          |
| OPER & MAINT OF PLANTUTILITIES                  |                      |                      |            |
| UTILITIES                                       | 7,333,339            | 7,608,355            | 275,016    |
| Total OPER & MAINT OF PLANTUTILITIES            | 7,333,339            | 7,608,355            | 275,016    |
| Total Estimated Expenditures                    | 29,068,788           | 32,643,045           | 3,574,257  |

## University of Alabama at Birmingham Budget Summary College of Arts & Sciences

|  | 2019 Approved Budget | 2020 Proposed Budget | Difference  |
|--|----------------------|----------------------|-------------|
| Estimated Revenues                                       |                      |                      |             |
| TUITION  | 81,341,605           | 87,920,069           | 6,578,464   |
| INDIRECT COST RECOVERY                                   | 1,841,787            | 2,172,114            | 330,327     |
| CONTRA- REVENUE  | (20,998,013)         | (18,378,617)         | 2,619,396   |
| STATE APPROPR  | 15,511,578           | 18,651,068           | 3,139,490   |
| Total: Estimated Revenues                                | 77,696,957           | 90,364,634           | 12,667,677  |
| Transfers In   |                      |                      |             |
| OTHER TRANSFER   | 210,189              | 126,479              | (83,710)    |
| Total: Transfers In                                      | 210,189              | 126,479              | (83,710)    |
| Total: Estimated Revenues and Transfers In:              | 77,907,146           | 90,491,113           | 12,583,967  |
| Transfers Out  |                      |                      |             |
| DEBT SERVICE TRANSFER                                    | 184,034              | 625,088              | 441,054     |
| ENERGY MGMT TRANSFER                                     | 60,116               | 58,044               | (2,072)     |
| OTHER TRANSFER   | 6,473,013            | 5,419,041            | (1,053,972) |
| Total: Transfers Out                                     | 6,717,163            | 6,102,173            | (614,990)   |
| Estimated Expenditures (See Details Below)               | 71,103,936           | 84,359,910           | 13,255,974  |
| Total: Estimated Expenditures and Transfers Out:         | 77,821,099           | 90,462,083           | 12,640,984  |
| Contingency  | 86,047               | 29,030               | (57,017)    |
|  |                      |                      |             |
| INSTRUCTION  AFRICAN AMERICAN STUDIES OPERATING EXPENSES | 194,610              | 284,616              | 90,006      |
| ANTHROPOLOGY   | 1,041,714            | 1,034,585            | (7,129)     |
| ART  | 1,824,872            | 2,016,507            | 191,635     |
| BIOLOGY  | 4,442,736            | 4,558,978            | 116,242     |
| CAS INSTRUCTION  | 3,159,720            | 4,060,352            | 900,632     |
| CAS SUMMER   | 3,508,000            | 3,745,580            | 237,580     |
| CHEMISTRY  | 3,677,635            | 3,692,849            | 15,214      |
| COMMUNICATION STUDIES                                    | 1,861,255            | 1,915,237            | 53,982      |
| COMP & INFO SCIENCES                                     | 2,507,253            | 2,520,738            | 13,485      |
| ENGLISH  | 3,804,635            | 3,846,949            | 42,314      |
| FOREIGN LANGUAGES  | 1,386,589            | 1,421,473            | 34,884      |
| GOVERNMENT   | 1,494,577            | 1,703,229            | 208,652     |
| HISTORY  | 1,645,328            | 1,919,746            | 274,418     |
| JUSTICE SCIENCES   | 1,517,391            | 1,674,576            | 157,185     |
| MATHEMATICS  | 3,420,320            | 3,407,261            | (13,059)    |
| MEDICAL PSYCH CONTROL                                    | 85,220               | -                    | (85,220)    |
| MUSIC  | 2,177,567            | 2,275,833            | 98,266      |
| PHILOSOPHY   | 870,922              | 1,100,125            | 229,203     |
| PHYSICS  | 2,755,044            | 2,995,817            | 240,773     |
| PSYCHOLOGY   | 4,455,695            | 4,648,900            | 193,205     |
| SOCIAL WORK  | 1,297,926            | 1,379,547            | 81,621      |
| SOCIOLOGY  | 1,632,531            | 1,794,362            | 161,831     |
| THEATRE  | 1,920,173            | 2,015,275            | 95,102      |
| Total INSTRUCTION  | 50,681,713           | 54,012,535           | 3,330,822   |
| RESEARCH   |                      |                      |             |
| CAS RESEARCH   | 560,451              | 613,935              | 53,484      |
| Total RESEARCH   | 560,451              | 613,935              | 53,484      |

## University of Alabama at Birmingham Budget Summary College of Arts & Sciences

|  | 2019 Approved Budget | 2020 Proposed Budget | Difference |
|--|----------------------|----------------------|------------|
| ACADEMIC SUPPORTOTHER                                      |                      |                      |            |
| ABROMS-ENGEL INST VISUAL ARTS OPER EXPENSES                | 370,819              | -                    | (370,819)  |
| ARTS&SCIENCES DEAN'S OFFICE GENERAL OPERATING EXPENSE ACCT | 1,656,392            | 1,641,687            | (14,705)   |
| CAS COMMUNICATIONS OPERATING EXPENSES                      | 362,436              | 364,419              | 1,983      |
| CAS DEAN'S OFFICE  | 1,138,103            | 6,075,000            | 4,936,897  |
| CAS DEVELOPMENT OPERATING EXPENSES                         | 348,324              | 350,392              | 2,068      |
| CAS IT OPERATIONS  | 1,585,412            | 1,575,712            | (9,700)    |
| CAS RCM ASSESSMENT   | 9,912,635            | 15,561,074           | 5,648,439  |
| otal ACADEMIC SUPPORTOTHER                                 | 15,374,121           | 25,568,284           | 10,194,163 |
| TUDENT SERVICES ADVISING                                   | 1,342,358            | 1,469,863            | 127,505    |
| otal STUDENT SERVICES                                      | 1,342,358            | 1,469,863            | 127,505    |
| STITUTIONAL SUPPORT  |                      |                      |            |
| CAS STUDENT BAD DEBT EXPENSE                               | 450,000              | -                    | (450,000)  |
| otal INSTITUTIONAL SUPPORT                                 | 450,000              | -                    | (450,000)  |
| ER & MAINT OF PLANTUTILITIES                               |                      |                      |            |
| CAS UTILITIES  | 2,695,293            | 2,695,293            | -          |
| otal OPER & MAINT OF PLANTUTILITIES                        | 2,695,293            | 2,695,293            | -          |
| tal Estimated Expenditures                                 | 71,103,936           | 84,359,910           | 13,255,974 |

## University of Alabama at Birmingham Budget Summary Collat School of Business

|  | 2019 Approved Budget | 2020 Proposed Budget | Difference |
|--|----------------------|----------------------|------------|
| Estimated Revenues                               |                      |                      |            |
| TUITION  | 25,025,369           | 27,211,612           | 2,186,243  |
| INDIRECT COST RECOVERY                           | 15,537               | 13,325               | (2,212)    |
| CONTRA- REVENUE                                  | (5,984,126)          | (5,219,043)          | 765,083    |
| STATE APPROPR                                    | 5,176,314            | 6,563,736            | 1,387,422  |
| Total: Estimated Revenues                        | 24,233,094           | 28,569,630           | 4,336,536  |
| Transfers In                                     |                      |                      |            |
| Total: Transfers In                              | -                    | -                    | -          |
| Total: Estimated Revenues and Transfers In:      | 24,233,094           | 28,569,630           | 4,336,536  |
| Transfers Out                                    |                      |                      |            |
| DEBT SERVICE TRANSFER                            | 357,564              | 606,564              | 249,000    |
| ENERGY MGMT TRANSFER                             | 7,135                | 9,869                | 2,734      |
| OTHER TRANSFER                                   | 61,480               | 59,687               | (1,793)    |
| Total: Transfers Out                             | 426,179              | 676,120              | 249,941    |
| Estimated Expenditures (See Details Below)       | 22,824,978           | 27,373,865           | 4,548,887  |
| Total: Estimated Expenditures and Transfers Out: | 23,251,157           | 28,049,985           | 4,798,828  |
| Contingency                                      | 981,937              | 519,645              | (462,292)  |
| INSTRUCTION                                      |                      |                      |            |
| ACCOUNTING & FINANCE                             | 5,092,496            | 5,666,068            | 573,572    |
| INSTITUTE FOR FINANCIAL LITERACY                 | 73,066               | 73,868               | 802        |
| MANAGEMENT, INFO SYS & QUANT METHODS             | 5,244,852            | 4,939,458            | (305,394)  |
| MARKETING, IND DISTR & ECONOMICS                 | 3,675,580            | 3,875,523            | 199,943    |
| SCHOOL OF BUSINESS - INSTRUCTION                 | 235,038              | 231,344              | (3,694)    |
| SCHOOL OF BUSINESS - SUMMER SCHOOL               | 1,507,740            | 1,665,880            | 158,140    |
| Total INSTRUCTION                                | 15,828,772           | 16,452,141           | 623,369    |
| ACADEMIC SUPPORTOTHER                            |                      |                      |            |
| BUS-CAREER SERVICES                              | 332,053              | 343,551              | 11,498     |
| DEVELOPMENT OFFICE                               | 254,455              | 263,222              | 8,767      |
| SCH BUS RCM ASSESSMENT                           | 3,458,522            | 5,913,735            | 2,455,213  |
| SCHOOL OF BUSINESS - ACADEMIC SUPPORT            | 2,267,683            | 3,623,749            | 1,356,066  |
| SCHOOL OF BUSINESS - PC LAB CLUSTER              | 217,725              | 212,736              | (4,989)    |
| SCHOOL OF BUSINESS-RECRUITING OFFICE             | 73,505               | 76,757               | 3,252      |
| Total ACADEMIC SUPPORTOTHER                      | 6,603,943            | 10,433,750           | 3,829,807  |
| STUDENT SERVICES                                 |                      |                      |            |
| GRADUATE PROGRAMS                                | 154,113              | 158,621              | 4,508      |
| UNDERGRADUATE PROGRAMS                           | 4,164                | 5,378                | 1,214      |
| Total STUDENT SERVICES                           | 158,277              | 163,999              | 5,722      |
| OPER & MAINT OF PLANTUTILITIES                   |                      |                      |            |
| SCHOOL OF BUSINESS UTILITIES                     | 233,986              | 323,975              | 89,989     |
| Total OPER & MAINT OF PLANTUTILITIES             | 233,986              | 323,975              | 89,989     |
| Total Estimated Expenditures                     | 22,824,978           | 27,373,865           | 4,548,887  |

|   | 2019 Approved Budget      | 2020 Proposed Budget            | Difference         |
|---|---------------------------|---------------------------------|--------------------|
| Estimated Revenues  |                           |                                 |                    |
| TUITION   | 12 224 111                | 12.675.602                      | 351,582            |
|   | 12,324,111                | 12,675,693                      |                    |
| EXT SALES/SERVICE INDIRECT COST RECOVERY                      | 10,553,181<br>723,700     | 10,764,768<br>778,171           | 211,587<br>54,471  |
| OTHER OPERATING REVENUE                                       | ·                         | 99,220                          |                    |
| CONTRA- REVENUE   | 145,483                   | ·                               | (46,263)           |
| STATE APPROPR   | (1,980,676)<br>10,079,865 | (1,781,808)                     | 198,868<br>429,262 |
| Total: Estimated Revenues                                     | 31,845,664                | 10,509,127<br><b>33,045,171</b> | 1,199,507          |
| Total. Estimated Neverlues                                    | 31,043,004                | 33,043,171                      | 1,159,307          |
| Transfers In  |                           |                                 |                    |
| OTHER TRANSFER  | 702,009                   | 221,805                         | (480,204)          |
| PLANT TRANSFER  | -                         | 647,719                         | 647,719            |
| Total: Transfers In   | 702,009                   | 869,524                         | 167,515            |
| Total: Estimated Revenues and Transfers In:                   | 32,547,673                | 33,914,695                      | 1,367,022          |
| Transfers Out   |                           |                                 |                    |
| ENERGY MGMT TRANSFER  | 27,686                    | 27,686                          | -                  |
| OTHER TRANSFER  | 850,290                   | 849,576                         | (714)              |
| Total: Transfers Out  | 877,976                   | 877,262                         | (714)              |
| Estimated Expenditures (See Details Below)                    | 31,364,860                | 32,706,978                      | 1,342,118          |
| Total: Estimated Expenditures and Transfers Out:              | 32,242,836                | 33,584,240                      | 1,341,404          |
| Total. Estimated Experiatores and Transfers out.              | 32,242,030                | 33,304,240                      | 2,342,404          |
| Contingency   | 304,837                   | 330,455                         | 25,618             |
| INSTRUCTION   |                           |                                 |                    |
| BEHAVORIAL & POPULATION SCIENCES                              | 880,525                   | 895,392                         | 14,867             |
| BIOMATERIALS  | 156,037                   | 157,611                         | 1,574              |
| CLINICAL & COMMUNITY SCIENCES                                 | 353,515                   | 347,885                         | (5,630)            |
| DENTAL STUDENT TRAVEL   | 3,600                     | 3,600                           | -                  |
| DEPARTMENT OF ENDODONTICS                                     | 847,385                   | 854,887                         | 7,502              |
| GENERAL DENTISTRY   | 2,879,339                 | 2,933,443                       | 54,104             |
| INTERNATIONAL DENTISTRY PROGRAM                               | 204,168                   | 205,869                         | 1,701              |
| ORAL SURGERY  | 1,360,645                 | 1,406,582                       | 45,937             |
| ORTHODONTICS  | 1,345,534                 | 1,368,662                       | 23,128             |
| PEDIATRIC DENTISTRY   | 1,298,316                 | 1,382,017                       | 83,701             |
| PERIODONTOLOGY  | 1,394,328                 | 1,405,325                       | 10,997             |
| POSTDOCTORAL GENERAL DENTISITY                                | 748,969                   | 748,968                         | (1)                |
| PROSTHODONTICS  | 1,818,051                 | 1,861,194                       | 43,143             |
| RESTORATIVE SCIENCES  | 895,568                   | 857,646                         | (37,922)           |
| SOD ADMINISTRATIVE ACCOUNT                                    | 7,383,340                 | 7,259,682                       | (123,658)          |
| Total INSTRUCTION   | 21,569,320                | 21,688,763                      | 119,443            |
| 20000   |                           |                                 |                    |
| PUBLIC SERVICE  | 448                       | 445.000                         |                    |
| CLINIC OVERHEAD   | 145,263                   | 145,263                         | -                  |
| CLINIC OVERHEAD FOR HEALTH INFORMATION & BUSINESS SYSTEMS     | 189,500                   | 324,500                         | 135,000            |
| HEALTH INFORMATION & BUSINESS SYSTEMS                         | 1,314,370                 | 1,333,584                       | 19,214             |
| HOUSESTAFF  | 281,960                   | 282,285                         | 325                |
| HOUSESTAFF - ENDODONTICS                                      | 72,744                    | -                               | (72,744)           |
| HOUSESTAFF - PERIODONTOLOGY                                   | 56,515                    | 122 107                         | (56,515)           |
| PEDIATRIC DENTISTRY HOUSE STAFF ACCOUNT  Total PUBLIC SERVICE | 133,197                   | 133,197                         | -<br>2E 200        |
| IOLAI FUDLIC SERVICE  | 2,193,549                 | 2,218,829                       | 25,280             |

|                                       | 2019 Approved Budget | 2020 Proposed Budget | Difference |
|---------------------------------------|----------------------|----------------------|------------|
| SUPPORTOTHER                          |                      |                      |            |
| COMMUNITY SCIENCES PROJECT SUPPORT    | 162,409              | 165,597              | 3,188      |
| OFFICE                                | 2,006,233            | 2,014,435            | 8,202      |
| STUDENT, ALUMNI, AND EXTERNAL AFFAIRS | 497,895              | 501,094              | 3,199      |
| ENTISTRY - INFO TECH FEES             | -                    | 5,167                | 5,167      |
| OFFICE                                | 111,232              | 111,431              | 199        |
| MENT OFFICE                           | 365,386              | 398,767              | 33,381     |
| ION TECHNOLOGY SERVICES               | 228,000              | 244,217              | 16,217     |
| SMENT                                 | 1,051,887            | 2,162,602            | 1,110,715  |
| M                                     | 68,760               | 68,861               | 101        |
| ER                                    | 4,491,802            | 5,672,171            | 1,180,369  |
|                                       |                      |                      |            |
| IIC BAD DEBT                          | 496,852              | 513,878              | 17,026     |
|                                       | 496,852              | 513,878              | 17,026     |
| -UTILITIES                            |                      |                      |            |
|                                       | 1,926,213            | 1,926,213            | -          |
| TUTILITIES                            | 1,926,213            | 1,926,213            | -          |
| HIPS                                  |                      |                      |            |
| SCHOOL STIPENDS                       | 32,624               | 32,624               | -          |
| DENT SCHOLARSHIP                      | 654,500              | 654,500              |            |
| WSHIPS                                | 687,124              | 687,124              | -          |
| s                                     | 31,364,860           | 32,706,978           | 1,342,118  |

|  | 2019 Approved Budget | 2020 Proposed Budget | Difference |
|--|----------------------|----------------------|------------|
| Estimated Revenues   |                      |                      |            |
| TUITION  | 11,229,993           | 11,331,338           | 101,345    |
| INDIRECT COST RECOVERY   | 182,148              | 223,997              | 41,849     |
| CONTRA- REVENUE  | (2,869,825)          | (2,573,876)          | 295,949    |
| STATE APPROPR  | 4,073,790            | 5,162,252            | 1,088,462  |
| Total: Estimated Revenues  | 12,616,106           | 14,143,711           | 1,527,605  |
| Transfers In   |                      |                      |            |
| PLANT TRANSFER   | -                    | 306,500              | 306,500    |
| Total: Transfers In  | -                    | 306,500              | 306,500    |
| Total: Estimated Revenues and Transfers In:  | 12,616,106           | 14,450,211           | 1,834,105  |
| Transfers Out  |                      |                      |            |
| ENERGY MGMT TRANSFER   | 3,702                | 3,716                | 14         |
| OTHER TRANSFER   | 132,562              | 352,525              | 219,963    |
| Total: Transfers Out   | 136,264              | 356,241              | 219,977    |
| Estimated Expenditures (See Details Below)   | 12,403,783           | 14,145,030           | 1,741,247  |
| Total: Estimated Expenditures and Transfers Out:   | 12,540,047           | 14,501,271           | 1,961,224  |
| ·  |                      |                      |            |
| Contingency  | 76,059               | (51,060)             | (127,119)  |
| INSTRUCTION  |                      |                      |            |
| CURR & INSTR - SUMMER  | 642,101              | 563,015              | (79,086)   |
| EDU - CURRICULUM AND INSTRUCTION   | 3,362,667            | 2,990,982            | (371,685)  |
| EDUCATION - CLINICAL EXPERIENCES   | 160,800              | 130,418              | (30,382)   |
| HUMAN STUDIES  | 3,028,603            | 2,925,292            | (103,311)  |
| SCHOOL OF EDUC COMMUNICATIONS, MARKETING, & PUBLIC RELATIONS   | 40,000               | 40,000               | -          |
| SOE DEVELOPMENT OFFICER ACCOUNT  | 15,000               | 15,000               | -          |
| Total INSTRUCTION  | 7,249,171            | 6,664,707            | (584,464)  |
| ACADEMIC SUPPORTOTHER  |                      |                      |            |
| EDU - RESEARCH OFFICE  | 74,566               | -                    | (74,566)   |
| HUMAN STUDIES-SUMMER   | 416,669              | 395,704              | (20,965)   |
| SCH EDU RCM ASSESSMENT   | 2,168,506            | 3,917,735            | 1,749,229  |
| SCHOOL OF EDUCATION - DEAN'S OFFICE  | 1,766,912            | 2,073,688            | 306,776    |
| SCHOOL OF EDUCATION - INFO TECH FEES   | 11,000               | 11,000               | -          |
| SOE OFFICE OF RESEARCH & PROFESSIONAL DEVELOPMENT  | -                    | 329,380              | 329,380    |
| Total ACADEMIC SUPPORTOTHER  | 4,437,653            | 6,727,507            | 2,289,854  |
| STUDENT SERVICES   |                      |                      |            |
| SOE ADVISING & STUDENT SERVICE   | 540,530              | 603,995              | 63,465     |
| Total STUDENT SERVICES   | 540,530              | 603,995              | 63,465     |
| INSTITUTIONAL SUPPORT  |                      |                      |            |
| STUDENT BAD DEBT EXPENSE   | 20,000               | -                    | (20,000)   |
| Total INSTITUTIONAL SUPPORT  | 20,000               | -                    | (20,000)   |
| OPER & MAINT OF PLANTUTILITIES   |                      |                      |            |
| SCHOOL OF EDUCATION UTILITIES  | 156,429              | 148,821              | (7,608)    |
| Total OPER & MAINT OF PLANTUTILITIES   | 156,429              | 148,821              | (7,608)    |
| Total Estimated Expenditures   | 12,403,783           | 14,145,030           | 1,741,247  |
| The second secon | ,,                   | , -,,                | , ,        |

|  | 2019 Approved Budget | 2020 Proposed Budget | Difference |
|--|----------------------|----------------------|------------|
| Estimated Revenues                               |                      |                      |            |
| TUITION  | 9,245,459            | 9,078,609            | (166,850)  |
| INDIRECT COST RECOVERY                           | 1,707,003            | 1,850,619            | 143,616    |
| CONTRA- REVENUE                                  | (2,509,546)          | (2,190,804)          | 318,742    |
| STATE APPROPR                                    | 5,920,265            | 6,786,734            | 866,469    |
| Total: Estimated Revenues                        | 14,363,181           | 15,525,158           | 1,161,977  |
| Transfers In                                     |                      |                      |            |
| OTHER TRANSFER                                   | 120,000              | 237,640              | 117,640    |
| Total: Transfers In                              | 120,000              | 237,640              | 117,640    |
| Total: Estimated Revenues and Transfers In:      | 14,483,181           | 15,762,798           | 1,279,617  |
| Transfers Out                                    |                      |                      |            |
| ENERGY MGMT TRANSFER                             | 15,874               | 15,950               | 76         |
| OTHER TRANSFER                                   | 1,712,905            | 1,922,283            | 209,378    |
| Total: Transfers Out                             | 1,728,779            | 1,938,233            | 209,454    |
| Estimated Expenditures (See Details Below)       | 12,751,818           | 13,791,527           | 1,039,709  |
| Total: Estimated Expenditures and Transfers Out: | 14,480,597           | 15,729,760           | 1,249,163  |
| Continue   | 3.504                | 22.020               | 20.454     |
| Contingency                                      | 2,584                | 33,038               | 30,454     |
| INSTRUCTION                                      |                      |                      |            |
| EGR - BIOMEDICAL ENGINEERING                     | 1,531,831            | 1,263,232            | (268,599)  |
| EGR - CIVIL AND ENVIRONMENTAL ENGINEERING        | 1,323,473            | 1,284,530            | (38,943)   |
| EGR - ELECTRICAL AND COMPUTER ENGINEERING        | 1,282,117            | 1,239,167            | (42,950)   |
| ENGINEERING UNDERGRADUATE LAB EQUIPMENT          | 111,993              | -                    | (111,993)  |
| MATERIALS SCIENCE AND ENGINEERING                | 1,311,618            | 1,368,143            | 56,525     |
| MECHANICAL ENGINEERING                           | 1,462,558            | 1,473,804            | 11,246     |
| Total INSTRUCTION                                | 7,023,590            | 6,628,876            | (394,714)  |
| ACADEMIC SUPPORTOTHER                            |                      |                      |            |
| ALUMNI AND DEVELOPMENT                           | 77,607               | 74,746               | (2,861)    |
| BIOMEDICAL ENGINEERING PROJECT SUPPORT           | -                    | 51,619               | 51,619     |
| ENGINEERING CAREER SERVICES                      | 93,609               | 107,740              | 14,131     |
| ENGINEERING COMMUNICATIONS                       | 95,910               | 102,919              | 7,009      |
| ENGINEERING FINANCE AND RESEARCH ADMINISTRATION  | 367,029              | 306,188              | (60,841)   |
| ENGINEERING STUDENT SERVICES                     | 396,129              | 540,843              | 144,714    |
| LEARNING RESOURCES-ENGINEERING                   | 347,194              | 369,013              | 21,819     |
| SCH ENG RCM ASSESSMENT                           | 1,982,010            | 3,593,289            | 1,611,279  |
| SCHOOL OF ENGINEERING - ACADEMIC SUPPORT         | 1,570,102            | 1,191,433            | (378,669)  |
| Total ACADEMIC SUPPORTOTHER                      | 4,929,590            | 6,337,790            | 1,408,200  |
| STUDENT SERVICES                                 |                      |                      |            |
| ENGINEERING RECRUITMENT                          | 102,353              | 124,586              | 22,233     |
| Total STUDENT SERVICES                           | 102,353              | 124,586              | 22,233     |
| OPER & MAINT OF PLANTUTILITIES                   |                      |                      |            |
| SCHOOL OF ENGINEERING UTILITIES                  | 696,285              | 700,275              | 3,990      |
| Total OPER & MAINT OF PLANTUTILITIES             | 696,285              | 700,275              | 3,990      |
| Total Estimated Expenditures                     | 12,751,818           | 13,791,527           | 1,039,709  |

## University of Alabama at Birmingham Budget Summary School of Health Professions

| Estimated Revenues   |  | 2019 Approved Budget | 2020 Proposed Budget | Difference |
|--|--|----------------------|----------------------|------------|
| TUTION   |  |                      |                      |            |
| INDIRECT COST RECOVERY   |  | 22 422 222           | 22 224 252           | 2 724 050  |
| CONTRA REVENUE         (1,31,100)         (3,731,101)         (30,647)           STATE APPROPR         3,921,435         (1,302,717)         (2,041,026)           Total: Estimated Revenues         35,285,116         (1,300,706)         6,265,000           Transfers In         303,109         488,919         135,810           Otil: Transfers In         303,109         488,919         135,810           Total: Estimated Revenues and Transfers In:         303,109         488,919         135,810           Total: Estimated Revenues and Transfers In:         35,588,225         42,348,715         6,600,400           Transfers Out         BEST SERVICE TRANSFER         1,1016,309         1,000,626         4,317           ENERGY MGMT TRANSFER         21,110         21,110         21,110         1,000,626         4,317           OTHER TRANSFER         21,512         1,515,421         1,95,021<  |  |                      | ·                    |            |
| STATE APPROPR  |  |                      | ·                    |            |
| Transfers in   |  |                      |                      |            |
| Transfers In         OTHER TRANSFER         303,109         438,919         135,810           Total: Transfers In         303,109         438,919         135,810           Total: Estimated Revenues and Transfers In:         35,588,225         42,348,715         6,760,490           Transfers Out         DEBT SERVICE TRANSFER         1,016,309         1,020,666         4,317           ENERGY MGMT TRANSFER         1,016,309         1,020,666         4,317           OTHER TRANSFER         21,110         21,110         -1           OTHER TRANSFER         325,821         475,421         149,600           Total: Transfers Out         1,385,240         1,517,157         159,317           Estimated Expenditures (See Details Below)         33,673,365         40,614,823         6,941,458           Total: Estimated Expenditures and Transfers Out:         35,036,605         42,131,880         7,095,375           Contingency         551,620         216,735         834,885           MINITERIOR         396,323         439,878         43,555           ADMINISTRATIVE AND FISCAL SERVICES         918,482         945,828         27,346           BIOMEDICAL SCIENCES ENGERS MAGEES PROGRAM         932,857         1,477,905         54,648           BIOTECHANDLOGY PRO   |  |                      |                      |            |
| OTHER TRANSFER         303,109         438,919         135,810           Total: Transfers In         303,009         438,919         135,810           Transfers Out         35,588,225         42,348,715         6,760,490           DEBT SERVICE TRANSFER         1,016,309         1,020,626         4,317           ENERGY MGMT TRANSFER         21,110         21,110         -1,101           OTHER TRANSFER         325,821         475,421         149,600           Total: Transfers Out         1,363,240         1,517,157         153,917           Estimated Expenditures (See Details Below)         33,673,365         40,614,822         6,941,458           Total: Estimated Expenditures and Transfers Out:         551,670         216,735         383,835           ORTHURS (See Details Below)         33,673,365         42,131,980         7,955,375           Contingency         551,670         216,735         383,835           NATION (See Details Below)         33,673,365         42,131,980         7,955,375           Contingency         551,670         216,735         383,835           INTROUTION         33,473         43,978         43,555           ADMINISTRATIVE AND FISCAL SERVICES PROGRAM   | Total. Estimated Revenues                        | 33,263,110           | 41,505,750           | 0,024,080  |
| Total: Transfers in  |  |                      |                      |            |
| Total: Estimated Revenues and Transfers In:   35,588,225   42,348,715   6,760,490  |  | •                    |                      | -          |
| Transfers Out           ENERGY MGMIT TRANSFER         1,016,309         1,020,626         4,317           ENERGY MGMIT TRANSFER         21,110         21,100         1,09,600           OTHER TRANSFER         325,821         475,421         149,600           Total: Transfers Out         1,363,240         1,517,157         153,917           Estimated Expenditures (See Details Below)         33,673,365         40,614,823         6,941,458           Total: Estimated Expenditures and Transfers Out:         35,036,605         42,131,980         7,095,375           Contingency         51,620         216,735         334,885           INSTRUCTION         ACADEMIC & FACULTY AFFAIRS         396,323         439,878         43,555           ADMINISTRATIVE AND FISCAL SERVICES         918,482         945,828         27,346           BIOMEDICAL & HEALTH SCIENCES MASTERS PROGRAM         932,857         1,477,905         549,048           BIOTECHNOLOGY PROGRAM         615,057         722,150         107,098           CLINICAL & DIAGNOSTIC SCIENCES CHAIRS OFFICE         1,113,182         1,172,590         59,088           CLINICAL LABORATORY SCIENCES         844,285         943,346         99,061           EDUCATION MISSION         96,449         110,236  |  |                      |                      |            |
| DEBT SERVICE TRANSFER         1,016,309         1,020,626         4,317           ENRGY MGMIT TRANSFER         21,110         1,110         1,110           OTHER TRANSFER         325,821         475,421         149,600           Total: Transfers Out         1,363,240         1,517,157         153,917           Estimated Expenditures (See Details Below)         33,673,365         40,614,823         6,941,458           Total: Estimated Expenditures and Transfers Out:         35,036,605         42,131,980         7,095,375           Contingency         551,620         216,735         334,835           INSTRUCTION         396,323         439,878         43,555           ACADEMIC & FACULTY AFFAIRS         396,323         439,878         43,555           ADMINISTRATIVE AND FISCAL SERVICES         918,482         945,828         27,346           BIOMEDICAL SCIENCES PROGRAM         560,788         813,058         252,270           BIOMEDICAL SCIENCES PROGRAM         615,057         722,150         107,093           CLINICAL, & DIAGNOSTIC SCIENCES CHAIR'S OFFICE         1,113,182         1,172,590         59,408           GUINCAL, & DIAGNOSTIC SCIENCES CHAIR'S OFFICE         1,113,182         1,172,590         59,408           CLINICAL, A DIAGNOSTIC SCIENCES CHAIR'S OFF  | Total: Estimated Revenues and Transfers In:      | 35,588,225           | 42,348,715           | 6,760,490  |
| ENERGY MGMT TRANSFER         21,110         21,110         475,421         149,600           Total: Transfer Out         1,363,240         1,517,157         133,917           Estimated Expenditures (See Details Below)         33,673,365         40,614,823         6,914,488           Total: Estimated Expenditures and Transfers Out:         35,036,605         42,131,800         7,095,375           Contingency         551,620         216,735         (334,835)           INSTRUCTION           ACADEMIC & FACULTY AFFAIRS         396,323         439,878         43,555           ADMINISTRATURE AND FISCAL SERVICES         918,482         945,828         27,346           BIOMEDICAL & HEALTH SCIENCES MASTERS PROGRAM         560,788         813,058         22,276           BIOMEDICAL SCIENCES PROGRAM         615,057         1,477,905         545,048           BIOTECHNOLOGY PROGRAM         615,057         1,272,500         107,093           CLINICAL LABORATORY SCIENCES CHAIR'S OFFICE         1,113,182         1,172,500         59,408           CLINICAL LABORATORY SCIENCES CHAIR'S OFFICE         1,213,602         11,213         1,217,210         1,213,21         1,22,500         1,213,21         1,22,500         1,213,21         1,22,500         1,23,20         1,23,26         1,  | Transfers Out                                    |                      |                      |            |
| OTHER TRANSFER         325,821         475,421         149,600           Total: Transfers Out         1,363,400         1,517,157         153,917           Estimated Expenditures (See Details Below)         33,673,365         40,614,823         6,941,458           Total: Estimated Expenditures and Transfers Out:         35,036,605         42,131,980         7,095,375           Contingency         551,620         216,735         (334,885)           INSTRUCTION         ACADEMIC & FACULTY AFFAIRS         396,323         439,878         43,555           ADMINISTRATIVE AND FISCAL SERVICES         918,482         945,828         27,246           BIOMEDICAL & HEALTH SCIENCES MASTERS PROGRAM         950,788         813,058         252,270           BIOMEDICAL SCIENCES PROGRAM         950,788         813,058         252,270           BIOMEDICAL SCIENCES PROGRAM         918,482         943,486         945,048           CLINICAL ABDRATORY SCIENCES         844,285         943,346         99,061           EDUCATION MISSION         96,449         110,236         13,787           EXECUTIVE HA DOCTORAL PROGRAM (DS         2         296,089         296,089           GERIATRIC SERVICES PROGRAM         14,213         11,821         12,326           HEALTH CARE MANAGEMENT   | DEBT SERVICE TRANSFER                            | 1,016,309            | 1,020,626            | 4,317      |
| Total: Transfers Out   1,363,240   1,517,157   153,917   | ENERGY MGMT TRANSFER                             | 21,110               | 21,110               | -          |
| Estimated Expenditures (See Details Below)   33,673,365   40,614,823   6,941,458     Total: Estimated Expenditures and Transfers Out:   35,036,605   42,131,980   7,095,375     Contingency   551,620   216,735   234,885     INSTRUCTION  | OTHER TRANSFER                                   | 325,821              | 475,421              | 149,600    |
| Total: Estimated Expenditures and Transfers Out:   35,036,605   42,131,980   7,095,375   | Total: Transfers Out                             |                      |                      |            |
| Total: Estimated Expenditures and Transfers Out:   35,036,605   42,131,980   7,095,375   | Estimated Francistics (Co. Data N. Data )        | 22.672.265           | 40.644.022           | 6.044.450  |
| NATION   STRUCTION   STRUCTI   |  |                      |                      |            |
| INSTRUCTION  ACADEMIC & FACULTY AFFAIRS  ACADEMIC & FACULTY AFFAIRS  ADMINISTRATIVE AND FISCAL SERVICES  BIOMEDICAL & HEALTH SCIENCES MASTERS PROGRAM  560,788  BIOMEDICAL & HEALTH SCIENCES MASTERS PROGRAM  560,788  BIOTECHNOLOGY PROGRAM  615,057  722,150  BIOMEDICAL & DIAGNOSTIC SCIENCES CHAIR'S OFFICE  1,113,182  1,172,590  59,408  CLINICAL & DIAGNOSTIC SCIENCES CHAIR'S OFFICE  1,113,182  1,172,590  59,408  CLINICAL LABORATORY SCIENCES  844,285  943,346  99,061  EDUCATION MISSION  96,449  110,236  13,787  EXECUTIVE HA DOCTORAL PROGRAM (DS  - 296,089  GENETIC COUNSELING PROGRAM 426,790  444,512  17,722  GERIATRIC SERVICES PROGRAM  14,213  11,821  (2,392)  HEALTH CARE MANAGEMENT  1,398,587  1,494,800  96,213  HEALTH INFORMATICS  696,995  716,291  19,296  HEALTH SERVICES ADMINISTRATION DEPARTMENT  1,310,807  AMSTER OF SCIENCE IN HEALTH ADMINISTRATION EXECUTIVE PROGRAM  ASTER OF SCIENCE IN HEALTH ADMINISTRATION EXECUTIVE PROGRAM  MASTER OF SCIENCE IN HEALTH ADMINISTRATION PROGRAM  1,013,573  945,995  (67,578)  NUCLEAR MEDICINE TECHNOLOGY PROGRAM  (7,500)  PHON DURING MASTER PROGRAM PROGRAM  (82,84)  PHYSICAL THERAPY DIVISION  (2,500)  PHYSICAL THE | Total: Estimated Expenditures and Transfers Out: | 35,036,605           | 42,131,980           | 7,095,375  |
| ACADEMIC & FACULTY AFFAIRS ADMINISTRATIVE AND FISCAL SERVICES ADMINISTRATIVE AND FISCAL SERVICES BIOMEDICAL & HEALTH SCIENCES MASTERS PROGRAM 560,788 BIOMEDICAL SCIENCES PROGRAM 560,788 BIOTECHNOLOGY PROGRAM 615,057 722,150 107,093 CLINICAL & DIAGNOSTIC SCIENCES CHAIR'S OFFICE 1,113,182 1,172,590 59,408 CLINICAL & DIAGNOSTIC SCIENCES CHAIR'S OFFICE 1,113,182 EDUCATION MISSION 61,036 EDUCATION MISSION 96,449 110,236 13,787 EXECUTIVE HA DOCTORAL PROGRAM 14,213 EDUCATION MISSION 14,213 EDUCATION SERVICES PROGRAM 14,213 ERICLE SERVICES PROGRAM 15,290 ERICLE SERVICES ADMINISTRATION DEPARTMENT 1,390,85,887 1,494,800 96,213 ERICLE SERVICES ADMINISTRATION DEPARTMENT 1,810,807 ERICLE SERVICES ADMINISTRATION PROGRAM 1,92,96 ERICLE SERVICES ADMINISTRATION PROGRAM 1,013,573 ERICLE SERVICES OF SERVICES IN HEALTH ADMINISTRATION PROGRAM 1,013,573 ERICLE SERVICES OF SERVICES IN HEALTH ADMINISTRATION PROGRAM 1,013,573 ERICLE SERVICES DEPARTMENT ACCOUNT 2,191,407 2,385,745 118,763 PHD NUTRITION CIENCES DEPARTMENT ACCOUNT 2,191,407 2,385,745 118,763 PHD NUTRITION PROGRAM-1,1773 ERICLE SERVICES DEPARTMENT ACCOUNT 2,191,407 2,385,745 118,763 PHD NUTRITION PROGRAM-1,1773 ERICLE SERVICES PROGRAM-1,1773 ERICLE S | Contingency                                      | 551,620              | 216,735              | (334,885)  |
| ACADEMIC & FACULTY AFFAIRS ADMINISTRATIVE AND FISCAL SERVICES ADMINISTRATIVE AND FISCAL SERVICES BIOMEDICAL & HEALTH SCIENCES MASTERS PROGRAM 560,788 BIOMEDICAL SCIENCES PROGRAM 560,788 BIOTECHNOLOGY PROGRAM 615,057 722,150 107,093 CLINICAL & DIAGNOSTIC SCIENCES CHAIR'S OFFICE 1,113,182 1,172,590 59,408 CLINICAL & DIAGNOSTIC SCIENCES CHAIR'S OFFICE 1,113,182 EDUCATION MISSION 61,036 EDUCATION MISSION 96,449 110,236 13,787 EXECUTIVE HA DOCTORAL PROGRAM 14,213 EDUCATION MISSION 14,213 EDUCATION SERVICES PROGRAM 14,213 ERICLE SERVICES PROGRAM 15,290 ERICLE SERVICES ADMINISTRATION DEPARTMENT 1,390,85,887 1,494,800 96,213 ERICLE SERVICES ADMINISTRATION DEPARTMENT 1,810,807 ERICLE SERVICES ADMINISTRATION PROGRAM 1,92,96 ERICLE SERVICES ADMINISTRATION PROGRAM 1,013,573 ERICLE SERVICES OF SERVICES IN HEALTH ADMINISTRATION PROGRAM 1,013,573 ERICLE SERVICES OF SERVICES IN HEALTH ADMINISTRATION PROGRAM 1,013,573 ERICLE SERVICES DEPARTMENT ACCOUNT 2,191,407 2,385,745 118,763 PHD NUTRITION CIENCES DEPARTMENT ACCOUNT 2,191,407 2,385,745 118,763 PHD NUTRITION PROGRAM-1,1773 ERICLE SERVICES DEPARTMENT ACCOUNT 2,191,407 2,385,745 118,763 PHD NUTRITION PROGRAM-1,1773 ERICLE SERVICES PROGRAM-1,1773 ERICLE S | INSTRUCTION                                      |                      |                      |            |
| ADMINISTRATIVE AND FISCAL SERVICES BIOMEDICAL & HEALTH SCIENCES MASTERS PROGRAM 560,788 BIOMEDICAL SCIENCES PROGRAM 932,857 1,477,905 545,048 BIOTECHNOLOGY PROGRAM 615,057 722,150 107,093 CLINICAL BORATORY SCIENCES CHAIR'S OFFICE 1,113,182 1,172,590 59,408 CLINICAL LABORATORY SCIENCES 844,285 943,346 99,061 EDUCATION MISSION 64,49 110,236 13,787 EXECUTIVE HA DOCTORAL PROGRAM (DS 64,49 64,49 64,49 64,49 66,790 66,49 66,790 66,49 66,790 66,49 67,722 67,722 67,722 67,723 67,72 |  | 396.323              | 439.878              | 43.555     |
| BIOMEDICAL & HEALTH SCIENCES MASTERS PROGRAM         560,788         813,058         252,270           BIOMEDICAL SCIENCES PROGRAM         932,857         1,477,905         545,048           BIOTECHNOLOGY PROGRAM         615,057         722,150         107,093           CLINICAL & DIAGNOSTIC SCIENCES CHAIR'S OFFICE         1,113,182         1,172,590         59,408           CLINICAL LABORATORY SCIENCES         844,285         943,346         99,061           EDUCATION MISSION         96,449         110,236         13,787           EXECUTIVE HA DOCTORAL PROGRAM (DS         -         296,089         296,089           GERIATRIC SERVICES PROGRAM         426,790         444,512         17,722           GERIATRIC SERVICES PROGRAM         14,213         11,821         (2,392)           HEALTH CARE MANAGEMENT         1,398,587         1,494,800         96,213           HEALTH INFORMATICS         696,995         716,291         19,296           HEALTH SERVICES ADMINISTRATION DEPARTMENT         1,810,807         2,383,109         572,302           INTERN/MS NUTRITION         20,000         12,500         (7,500)           MASTER OF SCIENCE IN HEALTH ADMINISTRATION EXECUTIVE PROGRAM         -         480,773         480,773           MASTER SPROGRAM IN HEALTH ADMINISTRAT  |  | •                    |                      |            |
| BIOMEDICAL SCIENCES PROGRAM         932,857         1,477,905         545,048           BIOTECHNOLOGY PROGRAM         615,057         722,150         107,093           CLINICAL & DIAGNOSTIC SCIENCES CHAIR'S OFFICE         1,113,182         1,172,590         59,408           CLINICAL LABORATORY SCIENCES         844,285         943,346         99,061           EDUCATION MISSION         96,449         110,236         13,787           EXECUTIVE HA DOCTORAL PROGRAM (DS         -         296,089         296,089           GENETIC COUNSELING PROGRAM         426,790         444,512         17,722           GERIATRIC SERVICES PROGRAM         14,213         11,821         (2,392)           HEALTH CARE MANAGEMENT         1,398,587         1,494,800         96,213           HEALTH INFORMATICS         696,995         716,291         19,296           HEALTH SERVICES ADMINISTRATION DEPARTMENT         1,810,807         2,383,109         572,302           INTERN/MS NUTRITION         20,000         12,500         (7,500)           MASTER OF SCIENCE IN HEALTH ADMINISTRATION EXECUTIVE PROGRAM         -         480,773         480,773           MASTER OF SCIENCE IN HEALTH ADMINISTRATION         1,013,573         945,995         (67,578)           NUCLEAR MEDICINE TECHNOLOGY PROGRAM<  |  | •                    | •                    |            |
| BIOTECHNOLOGY PROGRAM  |  | •                    | ·                    |            |
| CLINICAL & DIAGNOSTIC SCIENCES CHAIR'S OFFICE         1,113,182         1,172,590         59,408           CLINICAL LABORATORY SCIENCES         844,285         943,346         99,061           EDUCATION MISSION         96,449         110,236         13,787           EXECUTIVE HA DOCTORAL PROGRAM (DS         -         296,089         296,089           GENIATRIC SERVICES PROGRAM         426,790         444,512         17,722           GERIATRIC SERVICES PROGRAM         14,213         11,821         (2,392)           HEALTH CARE MANAGEMENT         1,398,587         1,494,800         96,213           HEALTH SERVICES ADMINISTRATION DEPARTMENT         1,810,807         2,383,109         572,302           INTERN/MS NUTRITION         20,000         12,500         (7,500)           MASTER OF SCIENCE IN HEALTH ADMINISTRATION EXECUTIVE PROGRAM         -         480,773         480,773           MASTER OF SCIENCE IN HEALTH ADMINISTRATION         1,013,573         945,995         (67,578)           NUCLEAR MEDICINE TECHNOLOGY PROGRAM         1,013,573         945,995         (67,578)           NUTRITION SCIENCES DEPARTMENT ACCOUNT         2,191,407         2,385,745         194,338           OCCUPATIONAL THERAPY DIVISION         175,000         150,000         (25,000)   |  | •                    |                      |            |
| CLINICAL LABORATORY SCIENCES         844,285         943,346         99,061           EDUCATION MISSION         96,449         110,236         13,787           EXECUTIVE HA DOCTORAL PROGRAM (DS         -         296,089         296,089           GENETIC COUNSELING PROGRAM         426,790         444,512         17,722           GERIATRIC SERVICES PROGRAM         14,213         11,821         (2,392)           HEALTH CARE MANAGEMENT         1,398,587         1,494,800         96,213           HEALTH INFORMATICS         696,995         716,291         19,296           HEALTH SERVICES ADMINISTRATION DEPARTMENT         1,810,807         2,383,109         572,302           INTERNYMS NUTRITION         20,000         12,500         (7,500)           MASTER OF SCIENCE IN HEALTH ADMINISTRATION EXECUTIVE PROGRAM         -         480,773         480,773           MASTER OF SCIENCE IN HEALTH ADMINISTRATION         1,013,573         945,995         (67,578)           MASTER OF SCIENCE IN HEALTH ADMINISTRATION         1,013,573         945,995         (67,578)           MASTER OF SCIENCE IN HEALTH ADMINISTRATION         1,013,573         945,995         (67,578)           NUCLEAR MEDICINE TECHNOLOGY PROGRAM         679,789         791,562         111,773           NUTRITION  |  | •                    |                      |            |
| EDUCATION MISSION         96,449         110,236         13,787           EXECUTIVE HA DOCTORAL PROGRAM (DS         -         296,089         296,089           GENETIC COUNSELING PROGRAM         426,790         444,512         17,722           GERIATRIC SERVICES PROGRAM         14,213         11,821         (2,392)           HEALTH CARE MANAGEMENT         1,398,587         1,494,800         96,213           HEALTH INFORMATICS         696,995         716,291         19,296           HEALTH SERVICES ADMINISTRATION DEPARTMENT         1,810,807         2,383,109         572,302           INTERN/MS NUTRITION         20,000         12,500         (7,500)           MASTER OF SCIENCE IN HEALTH ADMINISTRATION EXECUTIVE PROGRAM         -         480,773         480,773           MASTERS PROGRAM IN HEALTH ADMINISTRATION         1,013,573         945,995         (67,578)           NUCLEAR MEDICINE TECHNOLOGY PROGRAM         679,789         791,562         111,773           NUTRITION SCIENCES DEPARTMENT ACCOUNT         2,191,407         2,385,745         194,338           OCCUPATIONAL THERAPY DIVISION         2,766,999         2,885,762         118,763           PHD NUTRITION         175,000         150,000         (25,000)           PHD PROGRAM-ADMINISTRATION IN HEALTH SER  |  |                      | ·                    |            |
| EXECUTIVE HA DOCTORAL PROGRAM (DS - 296,089 296,089 GENETIC COUNSELING PROGRAM 426,790 444,512 17,722 17,722 GERIATRIC SERVICES PROGRAM 14,213 11,821 (2,392) HEALTH CARE MANAGEMENT 1,398,587 1,494,800 96,213 HEALTH INFORMATICS 696,995 716,291 19,296 HEALTH SERVICES ADMINISTRATION DEPARTMENT 1,810,807 2,383,109 572,302 INTERN/MS NUTRITION 20,000 12,500 (7,500) MASTER OF SCIENCE IN HEALTH ADMINISTRATION EXECUTIVE PROGRAM - 480,773 480,773 MASTER OF SCIENCE IN HEALTH ADMINISTRATION PROGRAM - 157,780 157,780 MASTER OF SCIENCE IN HEALTH ADMINISTRATION NOT 1,013,573 945,995 (67,578) NUCLEAR MEDICINE TECHNOLOGY PROGRAM 679,789 791,562 111,773 NUTRITION SCIENCES DEPARTMENT ACCOUNT 2,191,407 2,385,745 194,338 OCCUPATIONAL THERAPY DIVISION 2,766,999 2,885,762 118,763 PHD NUTRITION NITRITION IN HEALTH SERVICES 392,003 383,719 (8,284) PHYSICAL THERAPY DIVISION 1,563 (285,603) PHYSICAL THERAPY DIVISION 2,686,266 2,400,663 (285,603) PHYSICIAN ASSISTANT STUDIES 2,79,632 279,632  |  | •                    | ·                    |            |
| GENETIC COUNSELING PROGRAM         426,790         444,512         17,722           GERIATRIC SERVICES PROGRAM         14,213         11,821         (2,392)           HEALTH CARE MANAGEMENT         1,398,587         1,494,800         96,213           HEALTH INFORMATICS         696,995         716,291         19,296           HEALTH SERVICES ADMINISTRATION DEPARTMENT         1,810,807         2,383,109         572,302           INTERN/MS NUTRITION         20,000         12,500         (7,500)           MASTER OF SCIENCE IN HEALTH ADMINISTRATION EXECUTIVE PROGRAM         -         480,773         480,773           MASTERS PROGRAM IN HEALTH ADMINISTRATION         1,013,573         945,995         (67,578)           NUCLEAR MEDICINE TECHNOLOGY PROGRAM         679,789         791,562         111,773           NUTRITION SCIENCES DEPARTMENT ACCOUNT         2,191,407         2,385,745         194,338           OCCUPATIONAL THERAPY DIVISION         175,000         150,000         (25,000)           PHD NUTRITION         175,000         150,000         (25,000)           PHD PROGRAM-ADMINISTRATION IN HEALTH SERVICES         392,003         383,719         (8,284)           PHYSICIAN ASSISTANT STUDIES         2,115,557         2,570,910         455,353           REHABILIT  |  | -                    |                      |            |
| GERIATRIC SERVICES PROGRAM       14,213       11,821       (2,392)         HEALTH CARE MANAGEMENT       1,398,587       1,494,800       96,213         HEALTH INFORMATICS       696,995       716,291       19,296         HEALTH SERVICES ADMINISTRATION DEPARTMENT       1,810,807       2,383,109       572,302         INTERN/MS NUTRITION       20,000       12,500       (7,500)         MASTER OF SCIENCE IN HEALTH ADMINISTRATION EXECUTIVE PROGRAM       -       480,773       480,773         MASTERS PROGRAM IN HEALTH ADMINISTRATION       1,013,573       945,995       (67,578)         NUCLEAR MEDICINE TECHNOLOGY PROGRAM       679,789       791,562       111,773         NUTRITION SCIENCES DEPARTMENT ACCOUNT       2,191,407       2,385,745       194,338         OCCUPATIONAL THERAPY DIVISION       2,766,999       2,885,762       118,763         PHD NUTRITION       175,000       150,000       (25,000)         PHD PROGRAM-ADMINISTRATION IN HEALTH SERVICES       392,003       383,719       (8,284)         PHYSICAL THERAPY DIVISION       2,686,266       2,400,663       (285,603)         PHYSICIAN ASSISTANT STUDIES       2,115,557       2,570,910       455,353         REHABILITATION SCIENCE       -       279,632       279,632    <   | ·  | 426 790              | ·                    |            |
| HEALTH CARE MANAGEMENT       1,398,587       1,494,800       96,213         HEALTH INFORMATICS       696,995       716,291       19,296         HEALTH SERVICES ADMINISTRATION DEPARTMENT       1,810,807       2,383,109       572,302         INTERN/MS NUTRITION       20,000       12,500       (7,500)         MASTER OF SCIENCE IN HEALTH ADMINISTRATION EXECUTIVE PROGRAM       -       480,773       480,773         MASTERS PROGRAM IN HEALTH ADMINISTRATION       1,013,573       945,995       (67,578)         NUCLEAR MEDICINE TECHNOLOGY PROGRAM       679,789       791,562       111,773         NUTRITION SCIENCES DEPARTMENT ACCOUNT       2,191,407       2,385,745       194,338         OCCUPATIONAL THERAPY DIVISION       2,766,999       2,885,762       118,763         PHD NUTRITION       175,000       150,000       (25,000)         PHD PROGRAM-ADMINISTRATION IN HEALTH SERVICES       392,003       383,719       (8,284)         PHYSICAL THERAPY DIVISION       2,686,266       2,400,663       (285,603)         PHYSICIAN ASSISTANT STUDIES       2,115,557       2,570,910       455,353         REHABILITATION SCIENCE       -       279,632       279,632   |  | •                    | •                    |            |
| HEALTH INFORMATICS       696,995       716,291       19,296         HEALTH SERVICES ADMINISTRATION DEPARTMENT       1,810,807       2,383,109       572,302         INTERN/MS NUTRITION       20,000       12,500       (7,500)         MASTER OF SCIENCE IN HEALTH ADMINISTRATION EXECUTIVE PROGRAM       -       480,773       480,773         MASTER OF SCIENCE IN HEALTH CARE SIMULATION PROGRAM       -       157,780       157,780         MASTERS PROGRAM IN HEALTH ADMINISTRATION       1,013,573       945,995       (67,578)         NUCLEAR MEDICINE TECHNOLOGY PROGRAM       679,789       791,562       111,773         NUTRITION SCIENCES DEPARTMENT ACCOUNT       2,191,407       2,385,745       194,338         OCCUPATIONAL THERAPY DIVISION       2,766,999       2,885,762       118,763         PHD NUTRITION       175,000       150,000       (25,000)         PHD PROGRAM-ADMINISTRATION IN HEALTH SERVICES       392,003       383,719       (8,284)         PHYSICAL THERAPY DIVISION       2,686,266       2,400,663       (285,603)         PHYSICIAN ASSISTANT STUDIES       2,115,557       2,570,910       455,353         REHABILITATION SCIENCE       -       279,632       279,632   |  |                      |                      |            |
| HEALTH SERVICES ADMINISTRATION DEPARTMENT   1,810,807   2,383,109   572,302     INTERN/MS NUTRITION   20,000   12,500   (7,500)     MASTER OF SCIENCE IN HEALTH ADMINISTRATION EXECUTIVE PROGRAM   - 480,773   480,773     MASTER OF SCIENCE IN HEALTH CARE SIMULATION PROGRAM   - 157,780   157,780     MASTERS PROGRAM IN HEALTH ADMINISTRATION   1,013,573   945,995   (67,578)     NUCLEAR MEDICINE TECHNOLOGY PROGRAM   679,789   791,562   111,773     NUTRITION SCIENCES DEPARTMENT ACCOUNT   2,191,407   2,385,745   194,338     OCCUPATIONAL THERAPY DIVISION   2,766,999   2,885,762   118,763     PHD NUTRITION   175,000   150,000   (25,000)     PHD PROGRAM-ADMINISTRATION IN HEALTH SERVICES   392,003   383,719   (8,284)     PHYSICAL THERAPY DIVISION   2,686,266   2,400,663   (285,603)     PHYSICIAN ASSISTANT STUDIES   2,115,557   2,570,910   455,353     REHABILITATION SCIENCE   - 279,632   279,632   |  |                      | ·                    |            |
| INTERN/MS NUTRITION         20,000         12,500         (7,500)           MASTER OF SCIENCE IN HEALTH ADMINISTRATION EXECUTIVE PROGRAM         -         480,773         480,773           MASTER OF SCIENCE IN HEALTH CARE SIMULATION PROGRAM         -         157,780         157,780           MASTERS PROGRAM IN HEALTH ADMINISTRATION         1,013,573         945,995         (67,578)           NUCLEAR MEDICINE TECHNOLOGY PROGRAM         679,789         791,562         111,773           NUTRITION SCIENCES DEPARTMENT ACCOUNT         2,191,407         2,385,745         194,338           OCCUPATIONAL THERAPY DIVISION         2,766,999         2,885,762         118,763           PHD NUTRITION         175,000         150,000         (25,000)           PHD PROGRAM-ADMINISTRATION IN HEALTH SERVICES         392,003         383,719         (8,284)           PHYSICAL THERAPY DIVISION         2,686,266         2,400,663         (285,603)           PHYSICIAN ASSISTANT STUDIES         2,115,557         2,570,910         455,353           REHABILITATION SCIENCE         -         279,632         279,632   |  |                      |                      |            |
| MASTER OF SCIENCE IN HEALTH ADMINISTRATION EXECUTIVE PROGRAM       -       480,773       480,773         MASTER OF SCIENCE IN HEALTH CARE SIMULATION PROGRAM       -       157,780       157,780         MASTERS PROGRAM IN HEALTH ADMINISTRATION       1,013,573       945,995       (67,578)         NUCLEAR MEDICINE TECHNOLOGY PROGRAM       679,789       791,562       111,773         NUTRITION SCIENCES DEPARTMENT ACCOUNT       2,191,407       2,385,745       194,338         OCCUPATIONAL THERAPY DIVISION       2,766,999       2,885,762       118,763         PHD NUTRITION       175,000       150,000       (25,000)         PHD PROGRAM-ADMINISTRATION IN HEALTH SERVICES       392,003       383,719       (8,284)         PHYSICAL THERAPY DIVISION       2,686,266       2,400,663       (285,603)         PHYSICIAN ASSISTANT STUDIES       2,115,557       2,570,910       455,353         REHABILITATION SCIENCE       -       279,632       279,632   |  |                      |                      |            |
| MASTER OF SCIENCE IN HEALTHCARE SIMULATION PROGRAM       -       157,780       157,780         MASTERS PROGRAM IN HEALTH ADMINISTRATION       1,013,573       945,995       (67,578)         NUCLEAR MEDICINE TECHNOLOGY PROGRAM       679,789       791,562       111,773         NUTRITION SCIENCES DEPARTMENT ACCOUNT       2,191,407       2,385,745       194,338         OCCUPATIONAL THERAPY DIVISION       2,766,999       2,885,762       118,763         PHD NUTRITION       175,000       150,000       (25,000)         PHD PROGRAM-ADMINISTRATION IN HEALTH SERVICES       392,003       383,719       (8,284)         PHYSICAL THERAPY DIVISION       2,686,266       2,400,663       (285,603)         PHYSICIAN ASSISTANT STUDIES       2,115,557       2,570,910       455,353         REHABILITATION SCIENCE       -       279,632       279,632   | ·  | -                    |                      |            |
| MASTERS PROGRAM IN HEALTH ADMINISTRATION       1,013,573       945,995       (67,578)         NUCLEAR MEDICINE TECHNOLOGY PROGRAM       679,789       791,562       111,773         NUTRITION SCIENCES DEPARTMENT ACCOUNT       2,191,407       2,385,745       194,338         OCCUPATIONAL THERAPY DIVISION       2,766,999       2,885,762       118,763         PHD NUTRITION       175,000       150,000       (25,000)         PHD PROGRAM-ADMINISTRATION IN HEALTH SERVICES       392,003       383,719       (8,284)         PHYSICAL THERAPY DIVISION       2,686,266       2,400,663       (285,603)         PHYSICIAN ASSISTANT STUDIES       2,115,557       2,570,910       455,353         REHABILITATION SCIENCE       -       279,632       279,632  |  |                      |                      |            |
| NUCLEAR MEDICINE TECHNOLOGY PROGRAM       679,789       791,562       111,773         NUTRITION SCIENCES DEPARTMENT ACCOUNT       2,191,407       2,385,745       194,338         OCCUPATIONAL THERAPY DIVISION       2,766,999       2,885,762       118,763         PHD NUTRITION       175,000       150,000       (25,000)         PHD PROGRAM-ADMINISTRATION IN HEALTH SERVICES       392,003       383,719       (8,284)         PHYSICAL THERAPY DIVISION       2,686,266       2,400,663       (285,603)         PHYSICIAN ASSISTANT STUDIES       2,115,557       2,570,910       455,353         REHABILITATION SCIENCE       -       279,632       279,632  |  | 1 012 572            |                      |            |
| NUTRITION SCIENCES DEPARTMENT ACCOUNT       2,191,407       2,385,745       194,338         OCCUPATIONAL THERAPY DIVISION       2,766,999       2,885,762       118,763         PHD NUTRITION       175,000       150,000       (25,000)         PHD PROGRAM-ADMINISTRATION IN HEALTH SERVICES       392,003       383,719       (8,284)         PHYSICAL THERAPY DIVISION       2,686,266       2,400,663       (285,603)         PHYSICIAN ASSISTANT STUDIES       2,115,557       2,570,910       455,353         REHABILITATION SCIENCE       -       279,632       279,632  |  |                      | ·                    |            |
| OCCUPATIONAL THERAPY DIVISION         2,766,999         2,885,762         118,763           PHD NUTRITION         175,000         150,000         (25,000)           PHD PROGRAM-ADMINISTRATION IN HEALTH SERVICES         392,003         383,719         (8,284)           PHYSICAL THERAPY DIVISION         2,686,266         2,400,663         (285,603)           PHYSICIAN ASSISTANT STUDIES         2,115,557         2,570,910         455,353           REHABILITATION SCIENCE         -         279,632         279,632  |  |                      |                      |            |
| PHD NUTRITION         175,000         150,000         (25,000)           PHD PROGRAM-ADMINISTRATION IN HEALTH SERVICES         392,003         383,719         (8,284)           PHYSICAL THERAPY DIVISION         2,686,266         2,400,663         (285,603)           PHYSICIAN ASSISTANT STUDIES         2,115,557         2,570,910         455,353           REHABILITATION SCIENCE         -         279,632         279,632  |  |                      |                      |            |
| PHD PROGRAM-ADMINISTRATION IN HEALTH SERVICES       392,003       383,719       (8,284)         PHYSICAL THERAPY DIVISION       2,686,266       2,400,663       (285,603)         PHYSICIAN ASSISTANT STUDIES       2,115,557       2,570,910       455,353         REHABILITATION SCIENCE       -       279,632       279,632   |  |                      |                      |            |
| PHYSICAL THERAPY DIVISION         2,686,266         2,400,663         (285,603)           PHYSICIAN ASSISTANT STUDIES         2,115,557         2,570,910         455,353           REHABILITATION SCIENCE         -         279,632         279,632   |  | ·                    | ·                    |            |
| PHYSICIAN ASSISTANT STUDIES         2,115,557         2,570,910         455,353           REHABILITATION SCIENCE         -         279,632         279,632   |  |                      |                      |            |
| REHABILITATION SCIENCE - 279,632 279,632   |  |                      |                      |            |
|  |  | 2,113,337            |                      |            |
|  |  | 21 865 400           |                      |            |

## University of Alabama at Birmingham Budget Summary School of Health Professions

|  | 2019 Approved Budget | 2020 Proposed Budget | Difference |
|--|----------------------|----------------------|------------|
| ACADEMIC SUPPORTOTHER                                |                      |                      |            |
| CLINICAL MISSION                                     | 3,000                | 6,000                | 3,000      |
| DEAN'S INVESTMENT FUND                               | 1,015,000            | 1,000,000            | (15,000)   |
| DEAN'S OFFICE  | 1,555,298            | 1,548,773            | (6,525)    |
| DISABILITY HEALTH AND REHABILITATION CENTER          | 27,878               | ±,5 .5,7 .5          | (27,878)   |
| HEALTH QUALITY AND SAFETY PROGRAM                    | 639,826              | 649,222              | 9,396      |
| INFORMATION TECHNOLOGY FEE                           | 350,000              | 350,000              | -          |
| INSTRUCTIONAL DESIGN & SUPPORT                       | 263,945              | 268,107              | 4,162      |
| LAKESHORE COLLABORATIVE                              | 238,323              | 246,151              | 7,828      |
| LAKESHORE WALLACE BUILDING                           | -                    | 500,000              | 500,000    |
| NUTRITION SCIENCE DEPT. PROJECT SUPP                 | 93,174               | 61,956               | (31,218)   |
| OBESITY CENTER                                       | 325,801              | 321,389              | (4,412)    |
| OFFICE OF RESEARCH                                   | 407,091              | 412,611              | 5,520      |
| OT VOLUNTARY COST SHARING                            | 3,881                | 4,040                | 159        |
| PT VOLUNTARY COST SHARING                            | 35,628               | 34,159               | (1,469)    |
| RESEARCH MISSION                                     | 106,284              | 98,540               | (7,744)    |
| SHP DEAN'S OFFICE PROJECT SUPPORT                    | 120,001              | 119,999              | (2)        |
| SHP DEVELOPMENT                                      | 699,681              | 646,250              | (53,431)   |
| SHP HONORS   | -                    | 133,906              | 133,906    |
| SHP RCM ASSESSMENT                                   | 2,990,633            | 5,701,101            | 2,710,468  |
| SHP/SON LRC  | 572,750              | 584,601              | 11,851     |
| Total ACADEMIC SUPPORTOTHER                          | 9,448,194            | 12,686,805           | 3,238,611  |
|  |                      |                      |            |
| STUDENT SERVICES                                     | 027 225              | 770.043              | (67.202)   |
| OFFICE OF STUDENT RECRUITMENT, ENGAGEMENT, & SUCCESS | 837,335              | 770,043              | (67,292)   |
| Total STUDENT SERVICES                               | 837,335              | 770,043              | (67,292)   |
| INSTITUTIONAL SUPPORT                                |                      |                      |            |
| STUDENT BAD DEBT EXPENSE                             | 50,000               | 50,000               | -          |
| Total INSTITUTIONAL SUPPORT                          | 50,000               | 50,000               | -          |
| OPER & MAINT OF PLANTOTHER                           |                      |                      |            |
| SHP BUILDING MAINTENANCE                             | 150,000              | 150,000              | -          |
| Total OPER & MAINT OF PLANTOTHER                     | 150,000              | 150,000              | -          |
| OPER & MAINT OF PLANTUTILITIES                       |                      |                      |            |
| UTILITIES  | 1,322,427            | 1,541,321            | 218,894    |
| Total OPER & MAINT OF PLANTUTILITIES                 | 1,322,427            | 1,541,321            | 218,894    |
| Total Estimated Expenditures                         | 33,673,365           | 40,614,823           | 6,941,458  |
| Total Estimated Experiatores                         | 33,073,303           | 40,014,023           | 0,341,436  |

|  | 2019 Approved Budget | 2020 Proposed Budget | Difference  |
|--|----------------------|----------------------|-------------|
|  |                      |                      |             |
| Estimated Revenues                               |                      |                      | (           |
| TUITION  | 22,759,586           | 20,675,510           | (2,084,076) |
| INT SALES/SERVICES                               | 33,363               | 700 504              | (33,363)    |
| OTHER OPERATING REVENUE                          | 902,158              | 709,504              | (192,654)   |
| INDIRECT COST RECOVERY                           | 31,583,394           | 34,938,579           | 3,355,185   |
| CONTRA- REVENUE                                  | (2,596,118)          | (3,354,771)          | (758,653)   |
| STATE APPROPR                                    | 69,925,975           | 78,594,863           | 8,668,888   |
| Total: Estimated Revenues                        | 122,608,358          | 131,563,685          | 8,955,327   |
| Transfers In                                     |                      |                      |             |
| OTHER TRANSFER                                   | 4,125,675            | 8,875,675            | 4,750,000   |
| Total: Transfers In                              | 4,125,675            | 8,875,675            | 4,750,000   |
| Total: Estimated Revenues and Transfers In:      | 126,734,033          | 140,439,360          | 13,705,327  |
| Transfers Out                                    |                      |                      |             |
| DEBT SERVICE TRANSFER                            | 3,442,214            | 4,183,686            | 741,472     |
| ENERGY MGMT TRANSFER                             | 220,881              | 244,926              | 24,045      |
| OTHER TRANSFER                                   | 34,355,030           | 35,998,045           | 1,643,015   |
| Total: Transfers Out                             | 38,018,125           | 40,426,657           | 2,408,532   |
| Estimated Expenditures (See Details Below)       | 83,308,811           | 98,462,130           | 15,153,319  |
| Total: Estimated Expenditures and Transfers Out: | 121,326,936          | 138,888,787          | 17,561,851  |
| Contingency                                      | 5,407,097            | 1,550,573            | (3,856,524) |
| INSTRUCTION                                      |                      |                      |             |
| BEHAVIORAL NEUROBIOLOGY                          | 1,274,918            | 1,157,454            | (117,464)   |
| CARDIOLOGY                                       | 719,428              | 895,950              | 176,522     |
| CARDIOVASCULAR & THORACIC SURGERY                | 307,109              | 390,883              | 83,774      |
| CHAIRMAN'S OFFICE - DEPARTMENT OF MEDICINE       | 3,253,255            | 3,914,324            | 661,069     |
| CONTINUING MEDICAL EDUCATION                     | 145,293              | 148,370              | 3,077       |
| DEPARTMENT OF FAMILY MEDICINE                    | 613,049              | 582,397              | (30,652)    |
| DERMATOLOGY                                      | 462,195              | 609,604              | 147,409     |
| DIAGNOSTIC RADIOLOGY                             | 770,069              | 745,124              | (24,945)    |
| DIVERSITY/INCLUSION GME OPERATING ACCOUNT        | =                    | 78,934               | 78,934      |
| EDUCATION SERVICES                               | 21,177               | 122,713              | 101,536     |
| EMERGENCY MEDICINE                               | 740,671              | 870,016              | 129,345     |
| GASTROENTEROLOGY                                 | 233,338              | 226,043              | (7,295)     |
| GENERAL INTERNAL MEDICINE                        | 651,627              | 656,753              | 5,126       |
| GERONTOLOGY & GERIATRIC MED                      | 471,820              | 443,843              | (27,977)    |
| HEMATOLOGY/ONCOLOGY                              | 638,466              | 746,429              | 107,963     |
| INFECTIOUS DISEASE                               | 1,410,837            | 1,562,976            | 152,139     |
| INTRODUCTION TO CLINICAL MEDICINE                | 230,592              | 1,479,538            | 1,248,946   |
| LEARNING COMMUNITIES OPERATING ACCOUNT           | -                    | 338,010              | 338,010     |
| M.DPH. D. PROGRAM                                | 1,619,408            | 1,905,330            | 285,922     |
| MEDICAL EDUCATION CHAIR PACKAGE BUDGETED         | 506,216              | 522,828              | 16,612      |
| METABOLISM, ENDOCRINOLOGY, DIABETES              | 283,312              | 280,416              | (2,896)     |
| MONTGOMERY REGIONAL CAMPUS OPERATIONS            | 1,579,308            | 1,419,009            | (160,299)   |
| NEPHROLOGY                                       | 605,687              | 723,751              | 118,064     |
| NEUROLOGY  | 1,030,920            | 1,730,807            | 699,887     |
| NEUROSURGERY CHAIR OFFICE STATE ACCOUNT          | 210,087              | 252,576              | 42,489      |
| OBSTETRICS & GYNECOLOGY                          | 619,377              | 477,731              | (141,646)   |
| OFFICE OF EDUCATION-CENTRAL OFFICE               | 1,341,299            | 1,150,036            | (191,263)   |

|   | 2019 Approved Budget | 2020 Proposed Budget | Difference |
|---|----------------------|----------------------|------------|
| OFFICE OF THE CHAIRMAN  | _                    | 251,285              | 251,285    |
| OPHTHALMOLOGY   | 534,576              | 496,121              | (38,455)   |
| ORTHOPAEDICS  | 283,416              | 269,244              | (14,172)   |
| OTOLARYNGOLOGY  | 177,152              | 248,289              | 71,137     |
| PEDIATRICS  | 3,149,361            | 3,063,713            | (85,648)   |
| PREVENTIVE MEDICINE   | 824,587              | 796,895              | (27,692)   |
| PSYCHIATRY-CHAIRMAN'S OFFICE  | 853,538              | 982,814              | 129,276    |
| PSYCHIATRY-TRAINING   | 1,081,763            | 1,005,424            | (76,339)   |
| PULMONARY   | 998,578              | 1,349,181            | 350,603    |
| RADIATION BIOLOGY   | -                    | 3,752                | 3,752      |
| RADIATION ONCOLOGY  | _                    | 183,079              | 183,079    |
| RADIATION ONCOLOGY-EDUCATION  | 222,876              | -                    | (222,876)  |
| RADIOLOGY STUDY SUPPLEMENT  | 40,662               | 25,000               | (15,662)   |
| REHABILITATION MED  | 695,909              | 627,038              | (68,871)   |
| RESIDENT  | 642,302              | 579,606              | (62,696)   |
| RHEUMATOLOGY  | 831,553              | 790,222              | (41,331)   |
| SOM BOARD OF VISITORS   | 7,450                | 10,150               | 2,700      |
| SOM DEAN COMMUNICATION  | 778,656              | 793,225              | 14,569     |
| SOM-NRS LAB RESEARCH & EDUCATION STATE ACCOUNT                                  | 10,765               | 28,883               | 18,118     |
| SURGERY-GENERAL   | 1,676,356            | 1,629,310            | (47,046)   |
| TRANSPLANTATION   | 395,040              | 1,029,310            | (395,040)  |
| UNDERGRADUATE MEDICAL EDUCATION   | 896,355              | -<br>-               | (896,355)  |
| UROLOGY PEDS STATE ACCT   | 9,248                | 8,410                | (838)      |
| Total INSTRUCTION   | 33,849,601           | 36,573,486           | 2,723,885  |
| CHILDREN'S HOSPITAL SPECIAL FUNDING  DOM/IM HOUSESTAFF  SCIAMA FAMILY AND ICINE | 660,507<br>1,468,700 | 660,507<br>1,573,293 | 104,593    |
| SELMA FAMILY MEDICINE   | 228,714              | 228,712              | (2)        |
| Total PUBLIC SERVICE  | 2,357,921            | 2,462,512            | 104,591    |
| ACADEMIC SUPPORTOTHER   |                      |                      |            |
| ANESTHESIOLOGY BASIC SCIENCE  | 428,347              | 633,609              | 205,262    |
| ANESTHESIOLOGY PROJECT SUPPORT  | 214,047              | 200,024              | (14,023)   |
| ASSOCIATE DEAN FOR PHYSICIAN SCIENTIST  | 378,103              | 347,235              | (30,868)   |
| BUCHSBAUM PROJECT ACCOUNT   | 192,109              | 234,507              | 42,398     |
| CENTER FOR AGING  | 271,084              | 271,632              | 548        |
| CENTER FOR CLINICAL AND TRANSLATIONAL SCIENCE UWIRC AWARD                       | 240,591              | 240,591              | -          |
| CENTER FOR FREE RADICAL BIOLOGY OPERATING                                       | 75,186               | 75,185               | (1)        |
| CENTER FOR OUTCOMES AND EFFECTIVENESS R & D EDU                                 | 250,616              | 250,616              | -          |
| CFA - CRAG CORE   | 29,656               | 29,108               | (548)      |
| CFAR SUPPORT FUNDS  | 325,801              | 325,802              | 1          |
| CNC MAIN ACCOUNT  | 100,245              | 100,245              | -          |
| COMPREHENSIVE ARTHRITIS MUSCULOSKELETAL BONE & AUTIMMUNITY C                    | 250,617              | 250,617              | -          |
| COMPREHENSIVE CANCER CENTER   | 575,017              | 720,400              | 145,383    |
| COMPREHENSIVE CANCER CENTER PROJECT SUPPORT                                     | 276,463              | 131,082              | (145,381)  |
| CYSTIC FIBROSIS CENTER  | 185,457              | 185,457              | -          |
| CYSTIC FIBROSIS RESEARCH CENTER   | 176,236              | 176,236              | -          |
| DEAN'S OFFICE   | 3,624,386            | 3,897,147            | 272,761    |
| DERMATOLOGY PROJECT SUPPORT   | 142,837              | 150,294              | 7,457      |
| DIABETES UWIRC OPERATING FUNDS  | 493                  | 21,656               | 21,163     |
| HEFLIN GENETICS CENTER  | 150,370              | 150,370              | -          |
| HIV/DISABILITY INSURANCE REVENUE  | 59,432               | -                    | (59,432)   |

|  | 2019 Approved Budget | 2020 Proposed Budget | Difference |
|--|----------------------|----------------------|------------|
| INFORMATION SYSTEMS EXPENSE                          | 162,795              | 193,131              | 30,336     |
| MED EDUC INFORMATION SERVICES                        | 753,562              | 712,011              | (41,551)   |
| MINORITY HEALTH & HEALTH DISPARITIES RESEARCH CENTER | 300,737              | 300,739              | (41,331)   |
| NEUROLOGY PROJECT SUPPORT                            | 322,384              | 358,210              | 35,826     |
| NEUROSURGERY VOLUNTARY COST SHARE                    | 45,124               | 100,014              | 54,890     |
| OB/GYN GYN ONCOLOGY PROJECT SUPPORT                  | 153,613              | 176,966              | 23,353     |
| OB/GYN MATERNAL & FETAL MED PROJECT SUPPORT          | 99,214               | 91,427               | (7,787)    |
| OBGYN-EDUCATION DIVISION SUPPORT                     | 28,283               | 4,764                | (23,519)   |
| OBGYN-GYN ONCOLOGY SUPPORT                           | •                    | •                    | • • • •    |
| OBGYN-IT SUPPORT                                     | 177,151<br>85,068    | 58,516               | (118,635)  |
|  |                      | 29,424               | (55,644)   |
| OBGYN-MATERNAL FETAL MEDICINE SUPPORT                | 452,435              | 670,374              | 217,939    |
| OBGYN-REPRODUCTIVE ENDOCRINOLOGY SUPPORT             | 52,418               | 50,902               | (1,516)    |
| OBGYN-UPRS DIV. SUPPORT                              | 292,736              | 261,079              | (31,657)   |
| OBGYN-WOMEN'S REPRODUCTIVE HEALTH CARE SUPPORT       | 274,576              | 285,870              | 11,294     |
| OPHTHALMOLOGY PROJECT SUPPORT                        | 183,699              | 403,459              | 219,760    |
| PEDIATRICS PROJECT SUPPORT                           | 331,344              | -                    | (331,344)  |
| PROJECT SUPPORT ACCOUNT FOR SURGERY-UROLOGY          | 23,371               | 27,090               | 3,719      |
| PSY BEHAVIORAL NEUROBIOLOGY PROJECT SUPPORT          | 7,116                | 1,575                | (5,541)    |
| PSYCHIATRY CHAIR OFFICE PROJECT SUPPORT              | 40,405               | 49,920               | 9,515      |
| RADIATION ONCOLOGY PROJECT SUPPORT                   | 46,287               | 16,872               | (29,415)   |
| REHABILITATION MEDICINE PROJECT SUPPORT              | -                    | 34,072               | 34,072     |
| SOM DEAN'S OFFICE PROJECT SUPPORT                    | 16,787               | 17,614               | 827        |
| SOM DEVELOPMENT                                      | 68,150               | 73,920               | 5,770      |
| SOM FACULTY DEVELOPMENT                              | 280,432              | 296,523              | 16,091     |
| SOM RCM ASSESSMENT                                   | 9,509,343            | 20,032,899           | 10,523,556 |
| SOM SR. ASSOC. DEAN DIVERSITY AND INCLUSION          | 231,581              | 335,446              | 103,865    |
| SP(AMC21) NEPHROLOGY RESEARCH & TRAINING CTR         | 125,308              | 125,308              | -          |
| TRANSPLANT NEPHROLOGY                                | 43,359               | 84,596               | 41,237     |
| UA SYSTEM MEDICAL EDUCATION PROGRAM                  | 238,000              | 238,000              | -          |
| UROGYNECOLOGY-VCS ACCOUNT                            | 30,881               | 37,328               | 6,447      |
| UROLOGY CHAIR OFFICE STATE ACCOUNT                   | 122,616              | 248,967              | 126,351    |
| Total ACADEMIC SUPPORTOTHER                          | 22,445,868           | 33,708,829           | 11,262,961 |
| STUDENT SERVICES                                     |                      |                      |            |
| ADMISSIONS   | 897,692              | 764,001              | (133,691)  |
| MEDICAL STUDENT SERVICES                             | 1,057,688            | 927,008              | (130,680)  |
| OFFICE OF DIVERSITY AND INCLUSION                    | 428,076              | 428,214              | 138        |
| RECORDS  | 291,547              | 265,580              | (25,967)   |
| Total STUDENT SERVICES                               | 2,675,003            | 2,384,803            | (290,200)  |
| INCTITUTIONAL CUIDOOT                                |                      |                      |            |
| INSTITUTIONAL SUPPORT                                | 4.000                | 4.000                |            |
| STUDENT BAD DEBT EXPENSE                             | 1,000                | 1,000                | <u> </u>   |
| Total INSTITUTIONAL SUPPORT                          | 1,000                | 1,000                | <u> </u>   |
| OPER & MAINT OF PLANTOTHER                           |                      |                      |            |
| INCINERATOR SERVICES MEDICINE                        | 75,000               | 75,000               | -          |
| INTERNAL/EXTERNAL RENT                               | 6,573,554            | 6,435,631            | (137,923)  |
| Total OPER & MAINT OF PLANTOTHER                     | 6,648,554            | 6,510,631            | (137,923)  |
| OPER & MAINT OF PLANTUTILITIES                       |                      |                      |            |
|  | 14 220 004           | 15 930 960           | 1,490,005  |
| UTILITIES  | 14,330,864           | 15,820,869           | 1,450,003  |

|                                 | 2019 Approved Budget | 2020 Proposed Budget | Difference |
|---------------------------------|----------------------|----------------------|------------|
| FELLOWSHIPS                     |                      |                      |            |
| F STATE MEDICAL SCHOOL SCHOLARS | 500,000              | 500,000              | -          |
| HIPS                            | 500,000              | 500,000              | -          |
| HIPS                            | 1,000,000            | 1,000,000            | -          |
|                                 | 83,308,811           | 98,462,130           | 15,153,319 |

|  | 2019 Approved Budget | 2020 Proposed Budget | Difference         |
|--|----------------------|----------------------|--------------------|
|  |                      |                      |                    |
| Estimated Revenues   |                      |                      |                    |
| EXT SALES/SERVICE  | 9,233,030            | 9,743,694            | 510,664            |
| OTHER OPERATING REVENUE  | 12,000               | -                    | (12,000)           |
| CONTRA- REVENUE  | -                    | (319,283)            | (319,283)          |
| STATE APPROPR  | 3,200,940            | 3,200,940            | =                  |
| Total: Estimated Revenues  | 12,445,970           | 12,625,351           | 179,381            |
| Transfers In   |                      |                      |                    |
| OTHER TRANSFER   | 2,587,319            | 16,466,801           | 13,879,482         |
| Total: Transfers In  | 2,587,319            | 16,466,801           | 13,879,482         |
| Total: Estimated Revenues and Transfers In:                                  | 15,033,289           | 29,092,152           | 14,058,863         |
| Transfers Out  |                      |                      |                    |
| OTHER TRANSFER   | 4,133,953            | 16,354,481           | 12,220,528         |
| Total: Transfers Out   | 4,133,953            | 16,354,481           | 12,220,528         |
| Estimated Expenditures (See Details Below)                                   | 12,410,629           | 12,574,961           | 164,332            |
| Total: Estimated Expenditures and Transfers Out:                             | 16,544,582           | 28,929,442           | 12,384,860         |
| Contingency  | (1,511,293)          | 162,710              | 1,674,003          |
|  |                      |                      |                    |
| INSTRUCTION FAMILY MEDICINE PROGRAM  | 903,399              | 872,508              | (30,891            |
| FAMILY MEDICINE PROGRAM  FAMILY MEDICINE RESIDENCY PROGRAM                   | 3,224,382            | 3,250,409            | 26,027             |
| HUNTSVILLE NEUROLOGY PROGRAM   | 51,965               | 52,697               | 732                |
| INTERNAL MEDICINE PROGRAM  | 541,406              | 577,579              | 36,173             |
| INTERNAL MEDICINE PROGRAM  INTERNAL MEDICINE RESIDENCY                       | 2,408,122            | 2,469,800            | 61,678             |
| OB/GYN PROGRAM   | 101,691              | 103,003              | 1,312              |
| PEDIATRICS PROGRAM   | 570,988              | 575,434              | 4,446              |
| PSYCHIATRY PROGRAM   | 314,712              | 379,272              | 64,560             |
| SURGERY PROGRAM  | 211,276              | 215,515              | 4,239              |
| Total INSTRUCTION  | 8,327,941            | 8,496,217            | 168,276            |
| DUDUG CEDVICE  |                      |                      |                    |
| PUBLIC SERVICE  ADMINISTRATION HUNTSVILLE CLINIC                             | 206,455              | 240,533              | 34,078             |
|  | •                    | •                    |                    |
| BUSINESS OFFICE HUNTSVILLE CLINIC  | 501,881              | 488,647              | (13,234            |
| FAMILY PRACTICE HUNTSVILLE CLINIC INTERNAL MEDICINE-117 HUNTSVILLE CLINIC    | 1,308,397<br>203,620 | 1,240,467<br>367,267 | (67,930<br>163,647 |
| MEDICAL RECORDS HUNTSVILLE CLINIC  | 471,279              | 479,812              | 8,533              |
| PEDIATRICS130 HUNTSVILLE CLINIC  | 454,460              | 491,694              | 37,234             |
| PSYCHIATRYCSC 207 HUNTSVILLE CLINIC  | 67,291               | 85,743               | 18,452             |
| RADIOLOGY HUNTSVILLE CLINIC  | 59,092               | 59,130               | 38                 |
| Total PUBLIC SERVICE   | 3,272,475            | 3,453,293            | 180,818            |
| ACADEMIC CURPORT, OTHER  |                      |                      |                    |
| ACADEMIC SUPPORTOTHER  HUNTSVILLE MEDICAL CAMPUS EXECUTIVE DIRECTOR'S OFFICE | 630,522              | 445,602              | (184,920           |
| Total ACADEMIC SUPPORTOTHER  | 630,522              | 445,602              | (184,920           |
| STUDENT SERVICES   |                      |                      |                    |
| HUNTSVILLE STUDENT AFFAIRS   | 179,691              | 179,849              | 158                |
| Total STUDENT SERVICES   | 179,691              | 179,849              | 158                |
| Total Estimated Europeditures  | 12 410 520           | 13 574 064           | 164 222            |
| Total Estimated Expenditures   | 12,410,629           | 12,574,961           | 164,332            |

|   | 2019 Approved Budget | 2020 Proposed Budget | Difference |
|---|----------------------|----------------------|------------|
| Estimated Revenues                                  |                      |                      |            |
| TUITION   | 34,666,762           | 36,500,196           | 1,833,434  |
| INDIRECT COST RECOVERY                              | 517,598              | 659,491              | 141,893    |
| CONTRA- REVENUE                                     | (4,372,581)          | (3,756,520)          | 616,061    |
| STATE APPROPR                                       | 6,847,495            | 9,181,969            | 2,334,474  |
| Total: Estimated Revenues                           | 37,659,274           | 42,585,136           | 4,925,862  |
| Transfers In  |                      |                      |            |
| Total: Transfers In                                 | -                    | -                    | -          |
| Total: Estimated Revenues and Transfers In:         | 37,659,274           | 42,585,136           | 4,925,862  |
| Transfers Out                                       |                      |                      |            |
| DEBT SERVICE TRANSFER                               | 558,407              | 948,407              | 390,000    |
| ENERGY MGMT TRANSFER                                | 7,184                | 12,246               | 5,062      |
| OTHER TRANSFER                                      | 107,648              | 100,896              | (6,752)    |
| Total: Transfers Out                                | 673,239              | 1,061,549            | 388,310    |
| Estimated Expenditures (See Details Below)          | 35,359,512           | 40,591,502           | 5,231,990  |
| Total: Estimated Expenditures and Transfers Out:    | 36,032,751           | 41,653,051           | 5,620,300  |
| Contingency   | 1,626,523            | 932,085              | (694,438)  |
|   | 7-7                  | ,                    | (32 / 33/  |
| INSTRUCTION   |                      |                      |            |
| ACCELERATED MASTERS PROGRAM                         | 1,248,547            | 1,088,411            | (160,136)  |
| ACUTE, CHRONIC AND CONTINUING CARE                  | 619,168              | 882,560              | 263,392    |
| BSN PROGRAM   | 3,804,867            | 4,209,155            | 404,288    |
| CERTIFIED REGISTERED NURSE PRACTITIONER PROGRAM     | 1,126,269            | 1,322,156            | 195,887    |
| DOCTOR OF NURSING PRACTICE PROGRAM                  | 2,065,843            | 1,619,730            | (446,113)  |
| FAMILY, COMMUNITY AND HEALTH SYSTEMS                | 525,717              | 706,585              | 180,868    |
| MASTER OF SCIENCE NURSING PROGRAM                   | 7,270,226            | 8,203,754            | 933,528    |
| MOBILITY PROGRAM                                    | 985,572              | 1,256,246            | 270,674    |
| NURSING ACADEMIC AFFAIRS                            | 994,338              | 898,434              | (95,904)   |
| NURSING COMPETENCY EDUCATION                        | 1,605,189            | 1,577,798            | (27,391)   |
| NURSING INSTRUCTIONAL TECHNOLOGY                    | 422,694              | 422,900              | 206        |
| PHD IN NURSING PROGRAM Table INSTRUCTION            | 1,145,834            | 805,255              | (340,579)  |
| Total INSTRUCTION                                   | 21,814,264           | 22,992,984           | 1,178,720  |
| ACADEMIC SUPPORTOTHER                               |                      |                      |            |
| DEAN'S OFFICE                                       | 2,293,168            | 2,410,677            | 117,509    |
| OFFICE OF RESEARCH & SCHOLARSHIP - RESEARCH SUPPORT | 612,606              | 645,396              | 32,790     |
| SCH OF NURSING DEAN'S OFFICE PROJECT SUPPORT        | 700,365              | 971,619              | 271,254    |
| SCHOOL OF NURSING - INFO TECH FEES                  | 372,429              | 372,429              | -          |
| SON CLINICAL AFFAIRS, PRACTICE, & PARTNERSHIPS      | 541,604              | 517,943              | (23,661)   |
| SON DEVELOPMENT OFFICE                              | 557,550              | 527,720              | (29,830)   |
| SON OPERATIONAL SUPPORT                             | 718,300              | 560,100              | (158,200)  |
| SON PROJECT SUPPORT                                 | 67,116               | 80,012               | 12,896     |
| SON RCM ASSESSMENT                                  | 3,566,512            | 6,597,415            | 3,030,903  |
| SON RESEARCH & SCHOLARSHIP AFFAIRS                  | 1,207,044            | 1,409,222            | 202,178    |
| SON WORLD HEALTH ORGANIZATION COLLABORATION         | 148,769              | 197,026              | 48,257     |
| STRATEGIC COMMUNICATIONS                            | 595,750              | 725,055              | 129,305    |
| Total ACADEMIC SUPPORTOTHER                         | 11,381,213           | 15,014,614           | 3,633,401  |

|                                      | 2019 Approved Budget | get 2020 Proposed Budget | Difference |
|--------------------------------------|----------------------|--------------------------|------------|
|                                      |                      |                          |            |
| STUDENT SERVICES                     |                      |                          |            |
| SCHOOL OF NURSING STUDENT SUCCESS    | 1,543,035            | 1,550,948                | 7,913      |
| Total STUDENT SERVICES               | 1,543,035            | 1,550,948                | 7,913      |
| INSTITUTIONAL SUPPORT                |                      |                          |            |
| STUDENT BAD DEBT EXPENSE             | 40,000               | 20,000                   | (20,000)   |
| Total INSTITUTIONAL SUPPORT          | 40,000               | 20,000                   | (20,000)   |
| OPER & MAINT OF PLANTUTILITIES       |                      |                          |            |
| UTILITIES                            | 581,000              | 1,012,956                | 431,956    |
| Total OPER & MAINT OF PLANTUTILITIES | 581,000              | 1,012,956                | 431,956    |
| Total Estimated Expenditures         | 35,359,512           | 40,591,502               | 5,231,990  |

## University of Alabama at Birmingham Budget Summary School of Optometry

|   | 2019 Approved Budget      | 2020 Proposed Budget      | Difference                    |
|---|---------------------------|---------------------------|-------------------------------|
| Estimated Revenues                                |                           |                           |                               |
| TUITION   | 7,282,142                 | 6,467,987                 | (814,155)                     |
| EXT SALES/SERVICE                                 | 3,283,751                 | 3,035,860                 | (247,891)                     |
| INDIRECT COST RECOVERY                            | 790,648                   | 736,682                   | (53,966)                      |
| OTHER OPERATING REVENUE                           | 21,292                    | 13,190                    | (8,102)                       |
| CONTRA- REVENUE                                   | (860,710)                 | (1,015,752)               | (155,042)                     |
| STATE APPROPR                                     | 5,567,460                 | 6,202,351                 | 634,891                       |
| Total: Estimated Revenues                         | 16,084,583                | 15,440,318                | (644,265)                     |
| Transfers In                                      |                           |                           |                               |
| OTHER TRANSFER                                    | -                         | 157,512                   | 157,512                       |
| Total: Transfers In                               | -                         | 157,512                   | 157,512                       |
| Total: Estimated Revenues and Transfers In:       | 16,084,583                | 15,597,830                | (486,753)                     |
| Transfers Out                                     |                           |                           |                               |
| DEBT SERVICE TRANSFER                             | 99,525                    | 98,299                    | (1,226)                       |
| ENERGY MGMT TRANSFER                              | 18,193                    | 15,573                    | (2,620)                       |
| OTHER TRANSFER                                    | 1,013,041                 | 950,542                   | (62,499)                      |
| Total: Transfers Out                              | 1,130,759                 | 1,064,414                 | (66,345)                      |
| Estimated Expenditures (See Details Below)        | 14,915,669                | 14,530,893                | (384,776)                     |
| Total: Estimated Expenditures and Transfers Out:  | 16,046,428                | 15,595,307                | (451,121)                     |
| Contingency                                       | 38,155                    | 2,523                     | (35,632)                      |
| INSTRUCTION                                       |                           |                           |                               |
| DEPT OF OPTOMETRY & VISION SCIENCE                | 6,943,183                 | 6,159,578                 | (783,605)                     |
| VISION SCIENCE GRADUATE PROGRAM                   | 612,721                   | 620,186                   | 7,465                         |
| Total INSTRUCTION                                 | 7,555,904                 | 6,779,764                 | (776,140)                     |
| PUBLIC SERVICE                                    |                           |                           |                               |
| OPTOMETRY CLINIC                                  | 2,620,403                 | 2,430,070                 | (190,333)                     |
| Total PUBLIC SERVICE                              | 2,620,403                 | 2,430,070                 | (190,333)                     |
| ACADEMIC SUPPORTOTHER                             |                           |                           |                               |
| CENTER FOR BIOPHYSICAL SCIENCES AND ENGINEERING   | 20,059                    | 18,275                    | (1,784)                       |
| DEAN'S OFFICE                                     | 2,026,506                 | 1,991,703                 | (34,803)                      |
| DEPARTMENT OF INFORMATION SERVICES                | 426,013                   | 404,781                   | (21,232)                      |
| DEPARTMENT OF OPTOMETRY PROJECT SUPPORT           | 26,877                    | 26,555                    | (322)                         |
| OPT RCM ASSESSMENT                                | 733,558                   | 1,456,309                 | 722,751                       |
| UAB SCHOOL OF OPTOMETRY COMMUNICATIONS ACCOUNT    | 214,363                   | 185,957                   | (28,406)                      |
| UAB SCHOOL OF OPTOMETRY DEVELOPMENT ACCOUNT       | 189,946                   | 181,267                   | (8,679)                       |
| Total ACADEMIC SUPPORTOTHER                       | 3,637,322                 | 4,264,847                 | 627,525                       |
| STUDENT SERVICES                                  |                           |                           |                               |
| OFFICE OF STUDENT AFFAIRS  Total STUDENT SERVICES | 248,351<br><b>248,351</b> | 263,720<br><b>263,720</b> | 15,369<br><b>15,369</b>       |
| TOTAL OF THE SERVICES                             | 240,331                   | 203,720                   | 13,309                        |
| OPER & MAINT OF PLANTUTILITIES  UTILITIES         | 853,689                   | 702 402                   | (61 107)                      |
| Total OPER & MAINT OF PLANTUTILITIES              | 853,689<br>853,689        | 792,492<br><b>792,492</b> | (61,197)<br>( <b>61,197</b> ) |
| Total Estimated Expenditures                      | 14,915,669                | 14,530,893                | (384,776)                     |
| Total Estimated Expenditures                      | 14,313,003                | 14,330,033                | (304,770)                     |

## University of Alabama at Birmingham Budget Summary School of Public Health

|   | 2019 Approved Budget 20 | 2020 Proposed Budget | Difference |
|---|-------------------------|----------------------|------------|
|   | 2019 Approved Budget    | 2020 Proposed Budget | Difference |
| Estimated Revenues                                  |                         |                      |            |
| TUITION   | 7,097,377               | 7,666,099            | 568,722    |
| INDIRECT COST RECOVERY                              | 2,963,994               | 3,351,132            | 387,138    |
| CONTRA- REVENUE                                     | (1,087,462)             | (919,576)            | 167,886    |
| STATE APPROPR                                       | 5,900,983               | 6,849,373            | 948,390    |
| Total: Estimated Revenues                           | 14,874,892              | 16,947,028           | 2,072,136  |
| Transfers In  |                         |                      |            |
| OTHER TRANSFER                                      | 49,312                  | 49.312               | _          |
| Total: Transfers In                                 | 49,312                  | 49,312               | -          |
| Total: Estimated Revenues and Transfers In:         | 14,924,204              | 16,996,340           | 2,072,136  |
| Transfers Out                                       |                         |                      |            |
| Transfers Out                                       | 224 002                 | 222.024              | 1.051      |
| DEBT SERVICE TRANSFER                               | 231,983                 | 233,934              | 1,951      |
| ENERGY MGMT TRANSFER                                | 9,709                   | 8,845                | (864)      |
| OTHER TRANSFER                                      | 156,423                 | 570,891              | 414,468    |
| Total: Transfers Out                                | 398,115                 | 813,670              | 415,555    |
| Estimated Expenditures (See Details Below)          | 14,302,592              | 15,998,643           | 1,696,051  |
| Total: Estimated Expenditures and Transfers Out:    | 14,700,707              | 16,812,313           | 2,111,606  |
| Contingency   | 223,497                 | 184,027              | (39,470)   |
|   |                         |                      |            |
| INSTRUCTION   | 1 024 427               | 4 026 027            | 2.500      |
| BIOSTATISTICS                                       | 1,824,427               | 1,826,927            | 2,500      |
| ENVIRONMENTAL HEALTH                                | 777,085                 | 1,137,771            | 360,686    |
| EPIDEMIOLOGY  | 1,847,438               | 2,042,236            | 194,798    |
| HEALTH BEHAVIOR                                     | 957,065                 | 1,154,180            | 197,115    |
| HEALTH CARE ORGANIZATION                            | 1,970,469               | 2,132,737            | 162,268    |
| OFFICE OF FOURTY, PLYFRSITY, AND INCLUSION          | 72.552                  | 140,078              | 140,078    |
| OFFICE OF EQUITY, DIVERSITY, AND INCLUSION          | 73,552                  | 201 402              | (73,552)   |
| OFFICE OF PUBLIC HEALTH PRACTICE                    | 305,106                 | 301,403              | (3,703)    |
| SOPH OFFICE OF UNDERGRADUATE EDUCATION              | - 020.240               | 275,777              | 275,777    |
| UNDERGRADUATE COURSES                               | 928,340                 | - 0.044.400          | (928,340)  |
| Total INSTRUCTION                                   | 8,683,482               | 9,011,109            | 327,627    |
| ACADEMIC SUPPORTOTHER                               |                         |                      |            |
| ASSOCIATE DEAN FOR RESEARCH                         | 208,418                 | -                    | (208,418)  |
| ASSOCIATE FOR DEAN RESEARCH                         | -                       | 277,353              | 277,353    |
| CENTER FOR THE STUDY OF COMMUNITY HEALTH            | 72,113                  | 45,234               | (26,879)   |
| COMPUTING SERVICES GROUP                            | 320,182                 | -                    | (320,182)  |
| DEAN'S OFFICE                                       | 538,604                 | 672,570              | 133,966    |
| EDGE OF CHAOS                                       | 85,000                  | 85,000               | -          |
| EPIDEMIOLOGY PROJECT SUPPORT                        | 233,426                 | 174,497              | (58,929)   |
| FINANCE & ADMINISTRATION                            | 480,379                 | 549,128              | 68,749     |
| HEALTH BEHAVIOR PROJECT SUPPORT                     | 12,637                  | 15,826               | 3,189      |
| HEALTH CARE ORGANIZATION AND POLICY PROJECT SUPPORT | 54,330                  | -                    | (54,330)   |
| OFFICE OF DEVELOPMENT                               | =                       | 173,353              | 173,353    |
| OFFICE OF DEVELOPMENT/ALUMNI                        | 104,970                 | -                    | (104,970)  |
| OSAS OFFICE OF COMMUNICATIONS AND MONITORING        | 373,826                 | -                    | (373,826)  |
| SCHOOL OF PUBLIC HEALTH SPECIAL PROJECTS            | 165,276                 | -                    | (165,276)  |
| SOPH OFFICE OF MONITORING & COMMUNICATION           | -                       | 378,115              | 378,115    |

## University of Alabama at Birmingham Budget Summary School of Public Health

|   | 2019 Approved Budget | 2020 Proposed Budget | Difference |
|---|----------------------|----------------------|------------|
|   | 2019 Approved Budget | 2020 Froposed Budget | Difference |
| SOPH RCM ASSESSMENT                               | 1,544,412            | 3,058,120            | 1,513,708  |
| UNIVERSITY-WIDE INTERDISCIPLINARY RESEARCH CENTER | 175,431              | 175,431              | -          |
| Total ACADEMIC SUPPORTOTHER                       | 4,369,004            | 5,604,627            | 1,235,623  |
| STUDENT SERVICES                                  |                      |                      |            |
| STUDENT AND ACADEMIC AFFAIRS                      | 671,218              | 690,404              | 19,186     |
| Total STUDENT SERVICES                            | 671,218              | 690,404              | 19,186     |
| OPER & MAINT OF PLANTUTILITIES                    |                      |                      |            |
| UTILITIES - PUBLIC HEALTH                         | 578,888              | 692,503              | 113,615    |
| Total OPER & MAINT OF PLANTUTILITIES              | 578,888              | 692,503              | 113,615    |
| Total Estimated Expenditures                      | 14,302,592           | 15,998,643           | 1,696,051  |

## University of Alabama at Birmingham Budget Summary Office of the Provost

|  | 2019 Approved Budget            | 2020 Proposed Budget              | Difference                    |
|--|---------------------------------|-----------------------------------|-------------------------------|
| Estimated Revenues   |                                 |                                   |                               |
| TUITION  | 12,990,024                      | 10,525,258                        | (2,464,766)                   |
| INDIRECT COST RECOVERY   | 1,803,145                       | 1,623,613                         | (2,404,700)                   |
| CONTRA- REVENUE  | 17,882,065                      | 15,733,907                        |                               |
| STATE APPROPR  | , ,                             |                                   | (2,148,158)                   |
| NONOPERATING REVENUES  | 11,241,868                      | 13,234,107                        | 1,992,239                     |
| Total: Estimated Revenues  | 17,804,457<br><b>61,721,559</b> | 22,408,497<br><b>63,525,382</b>   | 4,604,040<br><b>1,803,823</b> |
| Total: Estimated Revenues  | 01,721,333                      | 03,323,302                        | 1,003,023                     |
| Transfers In   |                                 |                                   |                               |
| Total: Transfers In  Total: Estimated Revenues and Transfers In: | 61,721,559                      | 63,525,382                        | 1,803,823                     |
| Total. Estimateu nevenues anu Transiers III.                     | 01,721,333                      | 03,323,382                        | 1,803,823                     |
| Transfers Out  |                                 |                                   |                               |
| DEBT SERVICE TRANSFER  | 5,596,278                       | 7,321,236                         | 1,724,958                     |
| ENERGY MGMT TRANSFER   | 40,064                          | 40,064                            | -                             |
| OTHER TRANSFER   | 166,571                         | 160,346                           | (6,225)                       |
| Total: Transfers Out   | 5,802,913                       | 7,521,646                         | 1,718,733                     |
| Estimated Expenditures (See Details Below)                       | 54,708,063                      | 55,771,626                        | 1,063,563                     |
| Total: Estimated Expenditures and Transfers Out:                 | 60,510,976                      | 63,293,272                        | 2,782,296                     |
|  | 33,523,533                      |                                   |                               |
| Contingency  | 1,210,583                       | 232,110                           | (978,473)                     |
| INSTRUCTION  |                                 |                                   |                               |
| EDUCATION ABROAD   | 210,912                         | 210,047                           | (865)                         |
| SERVICE LEARNING & UNDERGRADUATE RESEARCH                        | 403,001                         | 403,705                           | 704                           |
| Total INSTRUCTION  | 613,913                         | 613,752                           | (161)                         |
| ACADEMIC SUPPORTOTHER  |                                 |                                   |                               |
| CENTER FOR TEACHING & LEARNING                                   | 249,001                         | 251,599                           | 2,598                         |
| FACULTY AFFAIRS  | 406,807                         | 445,917                           | 39,110                        |
| FACULTY OMBUDPERSON  | 101,731                         | 100,857                           | (874)                         |
| QUALITY ENHANCEMENT PROGRAM                                      | 730,000                         | 722,932                           | (7,068)                       |
| UAB ARMY ROTC  | 144,019                         | 142,777                           | (1,242)                       |
| UAB FACULTY SENATE OFFICE  | 177,946                         | 179,160                           | 1,214                         |
| Total ACADEMIC SUPPORTOTHER                                      | 1,809,504                       | 1,843,242                         | 33,738                        |
|  |                                 |                                   |                               |
| STUDENT SERVICES  EARLY MEDICAL SCHOOL ACCEPTANCE PROGRAM        | 74,508                          | 79,156                            | 4,648                         |
| ENROLLMENT OPERATIONS  | 951,611                         | 1,058,579                         | 106,968                       |
| FINANCIAL AID  | 779,850                         | 809,411                           | 29,561                        |
| INTERNATIONAL STUDENT & SCHOLAR SERVICES                         | 511,316                         | 521,554                           | 10,238                        |
| NEW STUDENT PROGRAMS   | 233,324                         | 295,543                           | 62,219                        |
| ONE STOP STUDENT SERVICES  | 363,728                         | 410,477                           | 46,749                        |
| RECRUITMENT EVENTS   | 250,000                         | 250,000                           | +0,743                        |
| RETENTION INITIATIVES  | 416,723                         | 365,306                           | (51,417)                      |
| SCHOLARSHIPS OPERATIONS  | 229,837                         | 230,028                           | (51,417)                      |
| STUDENT-ATHLETE SUPPORT SERVICES                                 | 914,949                         | 923,498                           | 8,549                         |
| UNDERGRADUATE ADMISSIONS   | 2,076,954                       | 2,093,876                         | 16,922                        |
| UNIVERSITY REGISTRAR   | 571,164                         | 2,0 <del>3</del> 3,870<br>571,045 | (119)                         |
| VICE PROVOST ENROLLMENT MANAGEMENT                               | 679,561                         | 886,747                           | 207,186                       |
| Total STUDENT SERVICES   | 8,053,525                       | 8,495,220                         | 441,695                       |

## University of Alabama at Birmingham Budget Summary Office of the Provost

|  | 2019 Approved Budget | 2020 Proposed Budget | Difference |
|--|----------------------|----------------------|------------|
| INSTITUTIONAL SUPPORT                            |                      |                      |            |
| ACADEMIC SUCCESS CENTER                          | 821,974              | 916,301              | 94,327     |
| CLASSROOM PROJECTS                               | 50,000               | 50,000               | -          |
| GENERAL ADMINISTRATION                           | 1,583,813            | 2,476,786            | 892,973    |
| OFFICE OF BUSINESS INTELLIGENCE                  | 346,627              | 302,330              | (44,297)   |
| OFFICE OF E-LEARNING                             | 3,071,596            | 3,086,757            | 15,161     |
| OFFICE OF INSTITUTIONAL EFFECTIVENESS & ANALYSIS | 1,331,228            | 1,999,272            | 668,044    |
| OFFICE OF RESEARCH & ANALYSIS                    | 452,861              | 250,267              | (202,594)  |
| OFFICE OF THE PROVOST                            | 2,629,918            | 2,292,330            | (337,588)  |
| OFFICE OF WEB-BASED SERVICES                     | 466,335              | -                    | (466,335)  |
| SENIOR VICE PROVOST                              | 762,749              | 752,192              | (10,557)   |
| SOUTHERN ASSOCIATION OF COLLEGES                 | 597,972              | 575,623              | (22,349)   |
| UNIVERSITY WRITING CENTER                        | 275,000              | 276,506              | 1,506      |
| etal INSTITUTIONAL SUPPORT                       | 12,390,073           | 12,978,364           | 588,291    |
| PER & MAINT OF PLANTUTILITIES                    |                      |                      |            |
| UTILITIES  | 1,841,048            | 1,841,048            | -          |
| otal OPER & MAINT OF PLANTUTILITIES              | 1,841,048            | 1,841,048            | -          |
| CHOLARSHIPS & FELLOWSHIPS                        |                      |                      |            |
| UNDERGRADUATE SCHOLARSHIPS                       | 30,000,000           | 30,000,000           | -          |
| otal SCHOLARSHIPS & FELLOWSHIPS                  | 30,000,000           | 30,000,000           | -          |
| otal Estimated Expenditures                      | 54,708,063           | 55,771,626           | 1,063,563  |

## University of Alabama at Birmingham Budget Summary UAB Libraries

|  | 2019 Approved Budget | 2020 Proposed Budget | Difference |
|--|----------------------|----------------------|------------|
| Estimated Revenues                               |                      |                      |            |
| TUITION  | 2,496,292            | 3,498,084            | 1,001,792  |
| INT SALES/SERVICES                               | 489,266              | 499,851              | 10,585     |
| OTHER OPERATING REVENUE                          | 6,000                | 6,000                | -          |
| INDIRECT COST RECOVERY                           | 947,349              | 847,629              | (99,720    |
| STATE APPROPR                                    | 7,899,603            | 5,956,395            | (1,943,208 |
| NONOPERATING REVENUES                            | 1,062,485            | 3,032,891            | 1,970,406  |
| Total: Estimated Revenues                        | 12,900,995           | 13,840,850           | 939,855    |
| Transfers In                                     |                      |                      |            |
| Total: Transfers In                              | -                    | -                    | -          |
| Total: Estimated Revenues and Transfers In:      | 12,900,995           | 13,840,850           | 939,855    |
| Transfers Out                                    |                      |                      |            |
| ENERGY MGMT TRANSFER                             | 12,074               | 12,074               | -          |
| OTHER TRANSFER                                   | 13,082               | 13,293               | 211        |
| Total: Transfers Out                             | 25,156               | 25,367               | 211        |
| Estimated Expenditures (See Details Below)       | 12,840,543           | 13,802,940           | 962,397    |
| Total: Estimated Expenditures and Transfers Out: | 12,865,699           | 13,828,307           | 962,608    |
| Contingency                                      | 35,296               | 12,543               | (22,753)   |
| ACADEMIC SUPPORTLIBRARIES                        |                      |                      |            |
| UAB LIBRARIES LEARNING RESOURCES                 | 2,364,763            | 2,851,117            | 486,354    |
| UAB LIBRARIES ADMINISTRATION                     | 5,773,485            | 5,866,388            | 92,903     |
| UAB-BOOKS/PERIODICALS                            | 4,224,370            | 4,607,510            | 383,140    |
| UTILITIES ACCOUNT                                | 477,925              | 477,925              | -          |
| Total ACADEMIC SUPPORTLIBRARIES                  | 12,840,543           | 13,802,940           | 962,397    |
| Total Estimated Expenditures                     | 12,840,543           | 13,802,940           | 962,397    |

## University of Alabama at Birmingham Budget Summary Graduate School

|  | 2019 Approved Budget        | 2020 Proposed Budget        | Difference            |
|--|-----------------------------|-----------------------------|-----------------------|
| Estimated Revenues   |                             |                             |                       |
| TUITION  | 621,660                     | 1,267,080                   | 645,420               |
| CONTRA- REVENUE  | (89,883)                    | · · ·                       | 89,883                |
| STATE APPROPR  | 4,417,259                   | 1,509,507                   | (2,907,752)           |
| NONOPERATING REVENUES  | 1,135,387                   | 4,168,229                   | 3,032,842             |
| Total: Estimated Revenues  | 6,084,423                   | 6,944,816                   | 860,393               |
| Transfers In   |                             |                             |                       |
| OTHER TRANSFER   | 2,601,549                   | 2,037,874                   | (563,675)             |
| Total: Transfers In  | 2,601,549                   | 2,037,874                   | (563,675)             |
| Total: Estimated Revenues and Transfers In:                              | 8,685,972                   | 8,982,690                   | 296,718               |
| Transfers Out  |                             |                             |                       |
| ENERGY MGMT TRANSFER   | 1,081                       | 1,081                       | _                     |
| OTHER TRANSFER   | 6,752                       | 6,225                       | (527)                 |
| Total: Transfers Out   | 7,833                       | 7,306                       | (527)                 |
| Total. Halisleis out   | 7,033                       | 7,300                       | (327)                 |
| Estimated Expenditures (See Details Below)                               | 8,639,700                   | 8,952,783                   | 313,083               |
| Total: Estimated Expenditures and Transfers Out:                         | 8,647,533                   | 8,960,089                   | 312,556               |
| Contingency  | 38,439                      | 22,601                      | (15,838)              |
| INSTRUCTION  |                             |                             |                       |
| BLAZER FELLOWS SUPPORT-ADMIN HEALTH SERVICES                             | 228,593                     | 125,594                     | (102,999)             |
| BLAZER FELLOWS SUPPORT-BIOLOGY   | 62,440                      | 203,023                     | 140,583               |
| BLAZER FELLOWS SUPPORT-BIOMED SCIENCES                                   | 693,380                     | 747,450                     | 54,070                |
| BLAZER FELLOWS SUPPORT-BIOMEDICAL ENGINEERING                            | 284,035                     | 290,028                     | 5,993                 |
| BLAZER FELLOWS SUPPORT-BIOSTATISTICS                                     | 99,310                      | 151,661                     | 52,351                |
| BLAZER FELLOWS SUPPORT-CHEMISTRY   | 77,107                      | 151,001                     | (77,107)              |
| BLAZER FELLOWS SUPPORT-CIVIL ENGINEERING                                 | 110,714                     | 169,184                     | 58,470                |
| BLAZER FELLOWS SUPPORT-COMP INFO SCI                                     | 95,714                      | 100,011                     | 4,297                 |
| BLAZER FELLOWS SUPPORT-COMP INFO SCI                                     | 71,334                      | 100,011                     | (71,334)              |
| BLAZER FELLOWS SUPPORT-ELECTRICAL ENGINEERING                            | 62,607                      | 111,178                     | 48,571                |
| BLAZER FELLOWS SUPPORT-EPIDEMIOLOGY                                      | 150,965                     | ·                           | 4,696                 |
| BLAZER FELLOWS SUPPORT-FLEX SCHOLARSHIPS                                 |                             | 155,661<br>512,669          |                       |
|  | 473,043                     | •                           | 39,626                |
| BLAZER FELLOWS SUPPORT-GBS THEMES BLAZER FELLOWS SUPPORT-HEALTH BEHAVIOR | 2,225,392                   | 2,223,048                   | (2,344)               |
|  | 4,000                       | 47.007                      | (4,000)               |
| BLAZER FELLOWS SUPPORT-INDIVIDUAL FELLOWSHIPS                            | 120 714                     | 47,887                      | 47,887                |
| BLAZER FELLOWS SUPPORT-MAT SCI ENGINEERING                               | 139,714                     | 116,011                     | (23,703)              |
| BLAZER FELLOWS SUPPORT-MSTP BLAZER FELLOWS SUPPORT-NURSING               | 252,776                     | 240 100                     | (252,776)             |
|  | 124,463                     | 240,188                     | 115,725               |
| BLAZER FELLOWS SUPPORT-NUTRITION SCIENCES                                | 186,695                     | 187,391                     | 696                   |
| BLAZER FELLOWS SUPPORT-PHYSICS   | 9,667                       | 116,011                     | 106,344               |
| BLAZER FELLOWS SUPPORT-PSYCH-BEHAV NEURO                                 | 161,321                     | 211,689                     | 50,368                |
| BLAZER FELLOWS SUPPORT-PSYCH-DEVELOP                                     | 161,321                     | 112,345                     | (48,976)              |
| BLAZER FELLOWS SUPPORT-PSYCH-MEDICAL                                     | 537,737                     | 490,384                     | (47,353)              |
| BLAZER FELLOWS SUPPORT-REHAB SCIENCES BLAZER FELLOWS SUPPORT-VISION      | 291,824                     | 139,427                     | (152,397)             |
| Total INSTRUCTION  | 166,624<br><b>6,670,776</b> | 119,603<br><b>6,570,443</b> | (47,021)<br>(100,333) |
|  | 0,070,770                   | 0,570,443                   | (100,333)             |
| ACADEMIC SUPPORTOTHER  | 474.000                     | 006.427                     | 442.427               |
| GRADUATE SCHOOL  | 474,000                     | 886,437                     | 412,437               |
| GRADUATE SCHOOL PEAN'S DEFICE  | 16,540                      | 16,540                      | - 0.353               |
| GRADUATE SCHOOL DEAN'S OFFICE  | 738,436                     | 747,689                     | 9,253                 |

## University of Alabama at Birmingham Budget Summary Graduate School

|  | 2019 Approved Budget | 2020 Proposed Budget | Difference        |
|--|----------------------|----------------------|-------------------|
| GRADUATE SCHOOL PROFESSIONAL DEVELOPMENT   | 283,134              | 301,805              | 18,671            |
| JOINT HEALTH SCIENCES INCENTIVES AND BRIDGE FUNDING OFFICE OF GRADUATE BIOMEDICAL SCIENCES | 230,000<br>191,039   | 237,176<br>156,918   | 7,176<br>(34,121) |
| Total ACADEMIC SUPPORTOTHER  | 1,933,149            | 2,346,565            | 413,416           |
| STUDENT SERVICES   |                      |                      |                   |
| GRADUATION PROCESSING & CEREMONY   | 13,250               | 13,250               | =                 |
| INQUIRY PROCESSING   | 2,000                | 2,000                | -                 |
| PUBLICATIONS & SPECIAL EVENTS  | 20,525               | 20,525               | -                 |
| Total STUDENT SERVICES   | 35,775               | 35,775               | -                 |
| Total Estimated Expenditures   | 8,639,700            | 8,952,783            | 313,083           |

## University of Alabama at Birmingham Budget Summary Honors College

|  | 2019 Approved Budget | 2020 Proposed Budget | Difference |
|--|----------------------|----------------------|------------|
| Estimated Revenues                               |                      |                      |            |
| TUITION  | 1,628,594            | 1,895,556            | 266,962    |
| CONTRA- REVENUE                                  | 215,906              | (182,674)            | (398,580)  |
| STATE APPROPR                                    | 872,606              | 1,159,607            | 287,001    |
| NONOPERATING REVENUES                            | 131,037              | -                    | (131,037)  |
| Total: Estimated Revenues                        | 2,848,143            | 2,872,489            | 24,346     |
| Transfers In                                     |                      |                      |            |
| Total: Transfers In                              | -                    | -                    | -          |
| Total: Estimated Revenues and Transfers In:      | 2,848,143            | 2,872,489            | 24,346     |
| Transfers Out                                    |                      |                      |            |
| OTHER TRANSFER                                   | 3,376                | 3,060                | (316)      |
| Total: Transfers Out                             | 3,376                | 3,060                | (316)      |
| Estimated Expenditures (See Details Below)       | 2,829,388            | 2,789,354            | (40,034)   |
| Total: Estimated Expenditures and Transfers Out: | 2,832,764            | 2,792,414            | (40,350)   |
| Contingency                                      | 15,379               | 80,075               | 64,696     |
| STUDENT SERVICES                                 |                      |                      |            |
| HONORS COLLEGE                                   | 1,996,932            | 1,987,442            | (9,490)    |
| SCIENCE & TECHNOLOGY HONORS PROGRAM              | 337,381              | 303,576              | (33,805)   |
| UNIVERSITY HONORS PROGRAM                        | 495,075              | 498,336              | 3,261      |
| Total STUDENT SERVICES                           | 2,829,388            | 2,789,354            | (40,034)   |
| Total Estimated Expenditures                     | 2,829,388            | 2,789,354            | (40,034)   |

## University of Alabama at Birmingham Budget Summary Health System Administration

|  | 2019 Approved Budget | 2020 Proposed Budget | Difference |
|--|----------------------|----------------------|------------|
|  |                      |                      |            |
| Estimated Revenues                               |                      |                      |            |
| INT SALES/SERVICES                               | 1,611,936            | 1,611,936            | -          |
| Total: Estimated Revenues                        | 1,611,936            | 1,611,936            | -          |
| Transfers In                                     |                      |                      |            |
| OTHER TRANSFER                                   | 13,671,564           | 14,559,237           | 887,673    |
| Total: Transfers In                              | 13,671,564           | 14,559,237           | 887,673    |
| Total: Estimated Revenues and Transfers In:      | 15,283,500           | 16,171,173           | 887,673    |
| Transfers Out                                    |                      |                      |            |
| ENERGY MGMT TRANSFER                             | 461                  | 500                  | 39         |
| OTHER TRANSFER                                   | 12,871               | 16,353               | 3,482      |
| Total: Transfers Out                             | 13,332               | 16,853               | 3,521      |
| Estimated Expenditures (See Details Below)       | 15,387,005           | 16,154,321           | 767,316    |
| Total: Estimated Expenditures and Transfers Out: | 15,400,337           | 16,171,174           | 770,837    |
| Contingency                                      | (116,837)            | (1)                  | 116,836    |
| Contangency                                      | (110,037)            | (±/                  | 110,030    |
| PUBLIC SERVICE                                   |                      |                      |            |
| HEALTHFINDER PROGRAM                             | 11,558               | -                    | (11,558)   |
| MANAGED CARE CONTRACTING                         | 50,843               | 21,008               | (29,835)   |
| MEDICAL INFORMATION SYSTEM TELEPHONE             | 392,795              | 400,245              | 7,450      |
| PHYSICIAN REFERRAL SERVICES                      | 657,657              | 592,593              | (65,064)   |
| Total PUBLIC SERVICE                             | 1,112,853            | 1,013,846            | (99,007)   |
| INSTITUTIONAL SUPPORT                            |                      |                      |            |
| DIRECTOR OF HEALTH SYSTEMS                       | 11,862,365           | 12,268,899           | 406,534    |
| HEALTH SYSTEM SERVICE LINE MANAGEMENT            | 335,810              | 374,137              | 38,327     |
| HEALTH SYSTEM SERVICE LINE MANAGEMENT-CANCER     | 30,518               | 7,538                | (22,980)   |
| HEALTH SYSTEMS MARKETING                         | 1,241,208            | 1,696,954            | 455,746    |
| HEALTH SYSTEMS-MARKET PLANNING AND RESEARCH      | 340,831              | 337,085              | (3,746)    |
| OFFICE OF PATIENT EXPERIENCE & ENGAGEMENT        | 104,814              | -                    | (104,814)  |
| UAB HEALTH SYSTEM LEADERSHIP & DEVELOPMENT       | 6,700                | 4,770                | (1,930)    |
| UAB HEALTH SYSTEM OFFICE OF DIVERSITY            | 312,384              | 320,193              | 7,809      |
| UAB HEALTH SYSTEM TELEHEALTH                     | 21,522               | 112,524              | 91,002     |
| Total INSTITUTIONAL SUPPORT                      | 14,256,152           | 15,122,100           | 865,948    |
| OPER & MAINT OF PLANTUTILITIES                   |                      |                      |            |
| UTILITIES  | 18,000               | 18,375               | 375        |
| Total OPER & MAINT OF PLANTUTILITIES             | 18,000               | 18,375               | 375        |
| Total Estimated Expenditures                     | 15,387,005           | 16,154,321           | 767,316    |
|  |                      |                      |            |

|  | 2019 Approved Budget        | 2020 Proposed Budget | Difference    |
|--|-----------------------------|----------------------|---------------|
| Estimated Revenues   |                             |                      |               |
| TUITION  | 6,790                       | 12 000               | 7,010         |
|  | •                           | 13,800               | 1,149,066,348 |
| EXT SALES/SERVICE  | 7,736,301,333<br>10,673,333 | 8,885,367,681        |               |
| INT SALES/SERVICES   | , ,                         | 57,615,620           | 46,942,287    |
| OTHER OPERATING REVENUE                                      | 113,415,042                 | 136,696,078          | 23,281,036    |
| CONTRA- REVENUE  | (5,743,682,452)             | (6,700,040,328)      | (956,357,876) |
| STATE APPROPR  | 34,588,829                  | 36,887,361           | 2,298,532     |
| Total: Estimated Revenues                                    | 2,151,302,875               | 2,416,540,212        | 265,237,337   |
| Transfers In   |                             |                      |               |
| Total: Transfers In  | -                           | •                    | -             |
| Total: Estimated Revenues and Transfers In:                  | 2,151,302,875               | 2,416,540,212        | 265,237,337   |
| Transfers Out  |                             |                      |               |
| ENERGY MGMT TRANSFER   | 354,934                     | 299,834              | (55,100)      |
| OTHER TRANSFER   | 63,560,722                  | 64,038,837           | 478,115       |
| Total: Transfers Out   | 63,915,656                  | 64,338,671           | 423,015       |
| Estimated Expenditures (See Details Below)                   | 1,884,882,831               | 2,113,904,834        | 229,022,003   |
| Total: Estimated Expenditures and Transfers Out:             | 1,948,798,487               | 2,178,243,505        | 229,445,018   |
| ·  |                             |                      |               |
| Contingency  | 202,504,388                 | 238,296,707          | 35,792,319    |
| HOSPITAL EXPENSES  |                             |                      |               |
| 2000 HOSPITAL REVENUE BONDS-B&C FEES                         | 35,000                      | 35,016               | 16            |
| 4TH FLOOR MAIN BUILDING HIGHLANDS                            | 1,267,060                   | 4,041,056            | 2,773,996     |
| 4TH FLOOR NORTH WING HIGHLANDS                               | 1,366,221                   | 3,869,817            | 2,503,596     |
| 5 QBT OR/PREOP/PACU  | 2,814                       | 2,917                | 103           |
| 5TH FLOOR MAIN BUILDING HIGHLANDS                            | 1,579,236                   | 3,187,216            | 1,607,980     |
| 5TH FLOOR NORTH WING HIGHLANDS                               | 707,525                     | 3,277,489            | 2,569,964     |
| ABDOMINAL TRANSPLANT UNIT                                    | 1,488,519                   | 4,249,739            | 2,761,220     |
| ACCREDO 340B CONTRACT PHARMACIES                             | 406,481                     | 39,237               | (367,244)     |
| ACUTE LUNG INJURY INTENSIVE CARE UNIT (OLD)                  |                             | 692,326              | 692,326       |
| ACUTE OCCUPATIONAL THERAPY                                   | 653,785                     | 3,298,623            | 2,644,838     |
| ACUTE SPEECH AND HEARING                                     | 732,358                     | 1,793,253            | 1,060,895     |
| ACUTE TRAUMA CARE UNIT                                       | 560,302                     | 2,608,077            | 2,047,775     |
| ADMINISTRATION   | 5,329,168                   | 3,232,750            | (2,096,418)   |
| ADMINISTRATION  ADMINISTRATION - J. DEMOSS                   | 465,743                     | 447,021              | (18,722)      |
| ADMINISTRATION - 3. DEMOSS  ADMINISTRATION-ANTHONY PATTERSON | •                           | 690,705              | 24,598        |
|  | 666,107                     | •                    |               |
| ADMINISTRATION-BRENDA CARLISLE                               | 372,348                     | 577,482              | 205,134       |
| ADMINISTRATION-CARDIOVASCULAR INSTITUTE                      | 4 220 077                   | 1,129,801            | 1,129,801     |
| ADMINISTRATION-CFO   | 1,238,977                   | 2 422 522            | (1,238,977)   |
| ADMINISTRATION-CHIEF OPERATING OFFICER                       | 1,819,686                   | 2,132,533            | 312,847       |
| ADMINISTRATION-CONNELLEY                                     | 189,353                     | 510,246              | 320,893       |
| ADMINISTRATION-GRIMES  | 9,306                       | 9,323                | 17            |
| ADMINISTRATION-JENNINGS                                      | - (2.720.046)               | 1,354,383            | 1,354,383     |
| ADMINISTRATION-KOWALCZYK                                     | (3,738,016)                 | (3,062,935)          | 675,081       |
| ADMINISTRATION-LIMDI   | 45,830                      | 848,619              | 802,789       |
| ADMINISTRATION-SPRABERRY                                     | -                           | 655,258              | 655,258       |
| ADMINISTRATIVE OFFICE-ASSOC CHIEF MEDICAL OFFICER            | 1,668,770                   | 1,735,591            | 66,821        |
| ADMINISTRATTION-SCHULTZ                                      | -                           | 141,981              | 141,981       |
| ADVANCED BURN LIFE SUPPORT                                   | -                           | 333                  | 333           |
| ADVANCED ENTERPRISE ANALYTICS                                | 433,290                     | 678,598              | 245,308       |
| ADVANCED PRACTICE PROVIDER                                   | 584,843                     | 671,809              | 86,966        |

|  | 2019 Approved Budget | 2020 Proposed Budget | Difference  |
|--|----------------------|----------------------|-------------|
| AERODIGESTIVE CLINIC-THE KIRKLIN CLINIC                      | 410,698              | 671 210              | 260,512     |
| AMBULATORY CARDIOTHORACIC TRANSPLANT UNIT                    | 410,038              | 671,210<br>68,357    | 68,357      |
| ANATOMICAL PATHOLOGY TRANSCRIPTION                           | 155,238              | 390,007              | 234,769     |
| ANATOMICAL PATHOLOGY TRANSCRIPTION  ANESTHESIA HIGHLANDS     | 5,678,691            | 11,781,565           | 6,102,874   |
| ANESTHESIA TIIGHEANDS  ANESTHESIA TECHNICIANS                | 1,492,204            | 3,825,363            | 2,333,159   |
| ANTICOAGULATION CLINIC-TKC                                   | 57,823               | 89,387               | 31,564      |
| APHERESIS SERVICES   | 1,934,962            | 3,596,425            | 1,661,463   |
| APOTHECARY-HIGHLANDS   | 1,500,189            | 1,315,355            | (184,834)   |
| APOTHECARY-HIGHLANDS-HOSPITAL CONTRACT SVCS                  | 1,300,103            | 300                  | 300         |
| AUDIOLOGY-THE KIRKLIN CLINIC                                 | 305,962              | 569,123              | 263,161     |
| AUTOPSY PATHOLOGY  | 1,326,429            | 1,597,314            | 270,885     |
| AUTOPSY PLANT OPERATIONS                                     | 283,197              | 363,210              | 80,013      |
| BAD DEBT EXPENSE   | 174,527,871          | 169,096,170          | (5,431,701) |
| BAKE SHOP PRODUCTION   | 612,428              | 692,451              | 80,023      |
| BEDSIDE TESTING  | 1,316,669            | 1,741,002            | 424,333     |
| BIOENGINEERING-THE KIRKLIN CLINIC                            | 53,598               | 37,061               | (16,537)    |
| BIO-MEDICAL & CLINICAL ENGINEERING                           | 3,821,103            | 5,281,559            | 1,460,456   |
| BIOMEDICAL ENGINEERING-HIGHLANDS                             | 174,739              | 52,422               | (122,317)   |
| BLOCK 176 NONCAPITAL EXPENSES                                | 864                  | 894                  | 30          |
| BLOOD BANK LAB   | 15,923,559           | 20,983,381           | 5,059,822   |
| BLOOD BANK LAB COAGULATION FACTORS                           | 86                   | -                    | (86)        |
| BLOOD BANK-HIGHLANDS   | 445,623              | 459,066              | 13,443      |
| BONE MARROW TRANSPLANT HEMATOLOGY/ONCOLOGY SPECIAL CARE UNIT | 1,559,428            | 4,696,368            | 3,136,940   |
| BONE MARROW TRANSPLANT OUTPATIENT NURSING                    | 840,275              | 831,616              | (8,659)     |
| BONE MARROW TRANSPLANT SUPPORT                               | 3,255,227            | 3,959,758            | 704,531     |
| BREAST CANCER CLINIC-THE KIRKLIN CLINIC                      | 412,778              | 845,347              | 432,569     |
| BREAST SURVIVORSHIP CLINIC-TKC                               | 873                  | 674                  | (199)       |
| BRIOVA 340B CONTRACT PHARMACIES                              | -                    | 166,119              | 166,119     |
| BRONCHOSCOPY & PULMONARY LABS                                | 190,218              | -                    | (190,218)   |
| BRONCHOSCOPY-THE KIRKLIN CLINIC                              | 352,169              | 339,761              | (12,408)    |
| BURN DRESSING TEAM   | 225,533              | 634,163              | 408,630     |
| CAFETERIA-HIGHLANDS  | 1,259,870            | 1,959,476            | 699,606     |
| CANCER CENTER  | 741,840              | 1,165,290            | 423,450     |
| CANCER SERVICE LINE  | 564,502              | 894,103              | 329,601     |
| CARDIAC CATH LABORATORY-THE KIRKLIN CLINIC                   | 1,170,804            | 1,764,277            | 593,473     |
| CARDIAC REHAB  | 464,608              | 1,048,549            | 583,941     |
| CARDIO NURSING CONFERENCE                                    | -                    | 8                    | 8           |
| CARDIOGRAPHICS-THE KIRKLIN CLINIC                            | 95,250               | 286,661              | 191,411     |
| CARDIOLOGY CLINIC-THE KIRKLIN CLINIC                         | 1,388,583            | 2,462,418            | 1,073,835   |
| CARDIOPULMONARY CRITICAL CARE UNIT                           | 746,101              | 5,800,673            | 5,054,572   |
| CARDIOVASCULAR IMAGING ADMINISTRATION                        | 120,199              | 672,340              | 552,141     |
| CARDIOVASCULAR NURSERY                                       | 744                  | 239                  | (505)       |
| CARDIOVASCULAR PERFUSION                                     | 11,172,613           | 17,206,957           | 6,034,344   |
| CARDIOVASCULAR SERVICES                                      | 2,286,548            | 4,484,382            | 2,197,834   |
| CARDIOVASCULAR SURGERY CLINIC-THE KIRKLIN CLINIC             | 673,079              | 1,015,805            | 342,726     |
| CARE MANAGEMENT  | 3,840,462            | 10,318,714           | 6,478,252   |
| CELL THERAPY LABORATORY                                      | 3,198,193            | 2,808,674            | (389,519)   |
| CENTER FOR NURSING EXCELLENCE                                | 3,449,904            | 6,059,212            | 2,609,308   |
| CENTER FOR PATIENT FLOW-ADMINISTRATION                       | 637,822              | 1,579,548            | 941,726     |
| CENTER FOR PATIENT FLOW-STAT REGISTERED NURSES               | 409,555              | 1,089,732            | 680,177     |
| CENTER FOR PSYCHIATRIC MEDICINE 5TH FLOOR NORTHEAST WING     | 42,879               | 59,981               | 17,102      |
| CENTER FOR PSYCHIATRIC MEDICINE ADMINISTRATION               | 425                  | -                    | (425)       |
| CENTER FOR PSYCHIATRIC MEDICINE PLANT OPERATIONS             | 822,783              | 960,021              | 137,238     |
| CENTER FOR PSYCHIATRIC MEDICINE THERAPY SERVICES             | 564,126              | 973,482              | 409,356     |

|   | 2019 Approved Budget | 2020 Proposed Budget | Difference   |
|---|----------------------|----------------------|--------------|
| CENTRAL FILES-LAB   | 3,821,353            | 5,435,220            | 1,613,867    |
| CENTRAL STERILE SERVICES-PERIOPERATIVE  | 9,713,702            | 14,712,168           | 4,998,466    |
| CENTRAL STERILE SUPPLY HIGHLANDS  | 1,289,833            | 2,430,039            | 1,140,206    |
| CENTRAL STERILE SUPPLY-THE KIRKLIN CLINIC   | 279,091              | 1,032,827            | 753,736      |
| CENTRAL VENOUS ACCESS TEAM  | 86,764               | 91,308               | 4,544        |
| CENTRAL VENOUS ACCESS TEAM ADVANCED PRACTICE PROVIDER   | 244,310              | 701,197              | 456,887      |
| CENTRAL VENOUS ACCESS TEAM ADVANCED FRACTICE PROVIDER  CENTRAL VENOUS ACCESS TEAM REGISTERED NURSES | 810,303              | 1,409,461            | 599,158      |
| CHEMISTRY LAB   | 5,223,862            | 6,258,287            | 1,034,425    |
| CHIEF NURSE'S OFFICE  | 1,555,087            | 2,381,096            | 826,009      |
| CHIEF OF MEDICAL STAFF  | 84,571               | 88,126               | 3,555        |
| CHIEF OF STAFF-THE KIRKLIN CLINIC   | 2,364                | 1,235                | (1,129)      |
| CHILDBIRTH/COMMUNITY EDUCATION  | 3,562                | 82,885               | 79,323       |
| CHRONIC KIDNEY DISEASE CLINIC-THE KIRKLIN CLINIC  | 308,219              | 455,647              | 147,428      |
| CLINIC ADMINISTRATION-THE KIRKLIN CLINIC  | 1,654,046            | 1,769,880            | 115,834      |
| CLINICAL ETHICS PROGRAM   | 122,857              | 88,789               | (34,068)     |
| CLINICAL PRACTICE TRANSFORMATION  | 832,842              | 747,854              | (84,988)     |
| CLINICAL TRIALS CARE & TREATMENT  | 769,390              | 1,232,015            | 462,625      |
| COAGULATION LAB   | 836,588              | 859,539              | 22,951       |
| COLORECTAL CANCER CLINIC-JOHN N. WHITAKER BUILDING  | 1,117                | 242                  | (875)        |
| COMPREHENSIVE DIABETES CLINIC-THE KIRKLIN CLINIC  | 384                  | 403                  | 19           |
| COMPUTED TOMOGRAPHY SERVICES-THE KIRKLIN CLINIC   | 1,477,717            | 2,053,506            | 575,789      |
| CONTINGENCIES AND VACANCIES   | 1,477,717            | (24,564,547)         | (24,564,547) |
| CONTINUING EDUCATION PHYSICAL THERAPY   | 5,500                | (24,304,347)         | (5,500)      |
| CONTRACT PARKING  | 259,701              | 306,408              | 46,707       |
| CONTRACTING & SOURCING  | 358,291              | 935,529              | 577,238      |
| COORDINATED BUSINESS OPERATIONS   | 25,510,318           | 37,947,285           | 12,436,967   |
| COPIERS/FAXES/PRINTERS  | 1,319,916            | 1,027,277            | (292,639)    |
| CORPORATE COMPLIANCE  | 456,439              | 1,274,856            | 818,417      |
| COSMETIC DERMATOLOGY CLINIC-THE KIRKLIN CLINIC  | 29                   | 5,585                | 5,556        |
| CPM 5TH FLOOR NORTHEAST WING RECOVERY STABILIZATION UNIT  | 1,186,798            | 1,672,406            | 485,608      |
| CRITICAL CARE COVERAGE  | 3,437,995            | 3,955,362            | 517,367      |
| CRITICAL CARE TRANSPORT   | 3,693,913            | 6,251,153            | 2,557,240    |
| CTR FOR PSYCHIATRIC MED 7TH FLOOR SOUTH WING ADULT/GERIATRIC  | 1,489,382            | 2,992,398            | 1,503,016    |
| CTR FOR PSYCHIATRIC MEDICINE 6TH FLOOR NORTH WING   | 846,006              | 2,219,744            | 1,373,738    |
| CTR FOR PSYCHIATRIC MEDICINE 6TH FLOOR SOUTH WING   | 1,068,401            | 2,130,100            | 1,061,699    |
| CV NURSING-CLINICIAN  | 769,635              | 2,299,626            | 1,529,991    |
| CVS CAREMARK - UAB EMPLOYEE SPECIALTY DRUGS   | 189,217              | 270,957              | 81,740       |
| CYTOLOGY LABORATORY   | 558,535              | 1,055,991            | 497,456      |
| CYTOPENIA LABORATORY  | 154,494              | 153,954              | (540)        |
| DECISION SUPPORT  | ·<br>-               | 1,782,480            | 1,782,480    |
| DECISION SUPPORT/PRODUCTIVITY(OLD)  | 58,625               | -                    | (58,625)     |
| DEPARTMENT OF INTERDISCIPLINARY PRACTICE AND TRAINING   | 403,108              | 968,683              | 565,575      |
| DEPRECIATION-BUILDING   | 28,952,207           | 30,020,734           | 1,068,527    |
| DEPRECIATION-EQUIPMENT  | 38,910,735           | 41,919,031           | 3,008,296    |
| DEPT OF MEDICINE FACULTY PRACTICE ADVANCED PRACTICE PROVIDER  | 107,729              | 583,242              | 475,513      |
| DERMATOLOGY CLINIC-THE KIRKLIN CLINIC   | 126,790              | 132,243              | 5,453        |
| DERMATOLOGY RESEARCH-THE KIRKLIN CLINIC   | -                    | 519                  | 519          |
| DIABETES SCHOLARS   | 24,979               | 44,359               | 19,380       |
| DIABETES/NUTRITION EDUCATION-THE KIRKLIN CLINIC   | 104,646              | 331,402              | 226,756      |
| DIAG MOLECULAR BIOLOGY LAB  | 3,300,412            | 3,790,268            | 489,856      |
| DIRECTOR-OPERATIONS-THE KIRKLIN CLINIC  | 2,692,288            | 2,674,292            | (17,996)     |
| DISCOUNTS-METABOLIC RESEARCH UNIT   | 597                  | 622                  | 25           |
| DISCOUNTS-VIVA UAB  | 2,677,573            | 4,006,923            | 1,329,350    |
| DUAL XRAY ABSORPTIOMETRY SCANS-THE KIRKLIN CLINIC   | 179,195              | 172,160              | (7,035)      |
|   |                      |                      |              |

|  | 2019 Approved Budget | 2020 Proposed Budget | Difference  |
|--|----------------------|----------------------|-------------|
| EAR, NOSE, AND THROAT SURGERY CLINIC-THE KIRKLIN CLINIC      | 650,203              | 1,437,317            | 787,114     |
| ECHOCARDIOGRAPHY AND GRAPHICS LAB                            | 2,181,413            | 4,861,228            | 2,679,815   |
| ECHOCARDIOGRAPHY-THE KIRKLIN CLINIC                          | 1,081,980            | 2,425,027            | 1,343,047   |
| ED NURSING OFFICE  | 143,882              | 769,651              | 625,769     |
| ED PSYCH PROGRAM   | 288,646              | 825,097              | 536,451     |
| EDUCATIONAL ASSISTANCE                                       | 750,000              | 650,000              | (100,000)   |
| ELECTROCARDIOGRAM-CARDIOGRAPHICS                             | 190,209              | 369,994              | 179,785     |
| ELECTRODIAGNOSTIC STUDIES                                    | 223,259              | 611,730              | 388,471     |
| ELECTRONIC INTENSIVE CARE UNIT                               | ,                    | 6,501,357            | 6,501,357   |
| ELEVATOR MAINTENANCE   | 6,516                | 6,748                | 232         |
| EMERGENCY DEPARTMENT   | 5,760,815            | 16,728,618           | 10,967,803  |
| EMERGENCY DEPARTMENT ADVANCED PRACTICE PROVIDERS             | 374,585              | 1,361,532            | 986,947     |
| EMERGENCY ROOM HIGHLANDS(OLD)                                | 1,281,188            | -                    | (1,281,188) |
| EMERGENCY ROOM PHYSICIANS                                    | 89,167               | 91,381               | 2,214       |
| EMPLOYEE HEALTH SERVICES                                     | 1,856,495            | 2,631,998            | 775,503     |
| ENDOCRINOLOGY CLINIC-THE KIRKLIN CLINIC                      | 361,979              | 826,341              | 464,362     |
| ENDOSCOPY SERVICES HIGHLANDS                                 | 793,789              | 1,261,772            | 467,983     |
| ENDOSCOPY SERVICES JEFFERSON TOWER SIXTH FLOOR NORTH WING    | 4,738,276            | 7,365,193            | 2,626,917   |
| ENDOSCOPY SUPPORT SERVICES                                   | 2,615                | 226,039              | 223,424     |
| ENDOSCOPY-THE KIRKLIN CLINIC                                 | 2,403,034            | 3,449,809            | 1,046,775   |
| ENVIRONMENTAL SERVICES - JT                                  | 10,910,100           | 19,738,888           | 8,828,788   |
| ENVIRONMENTAL SERVICES CONTRACT EXPENSES-HIGHLANDS(OLD)      | 339                  | -                    | (339)       |
| EQUIPMENT SERVICE ENGINEERS-THE KIRKLIN CLINIC               | 630                  | 630                  | -           |
| ER PHYSICIANS-COMPUTER SCIENCES CORP                         | -                    | 2                    | 2           |
| ER SERVICES-RESIDENT SUPPORT                                 | 176                  | -                    | (176)       |
| ESCORT SERVICES  | 402,918              | 2,730,212            | 2,327,294   |
| FACILITIES MANAGEMENT-THE KIRKLIN CLINIC                     | 8,021,712            | 7,661,777            | (359,935)   |
| FACULTY OFFICE TOWER ORGAN PROCUREMENT                       | 120,186              | 156,878              | 36,692      |
| FINANCIAL ANALYSIS   | 248,365              | -                    | (248,365)   |
| FINANCIAL FORECASTING  | 313,572              | -                    | (313,572)   |
| FINANCIAL MANAGEMENT   | 3,385,896            | 3,303,258            | (82,638)    |
| FINANCIAL OPERATIONS AND ANALYTICS                           | -                    | 2,015,323            | 2,015,323   |
| FLOAT POOL-THE KIRKLIN CLINIC                                | 16,880               | 405,753              | 388,873     |
| FOOD AND NUTRITION SERVICES                                  | 1,720,897            | 1,796,521            | 75,624      |
| FOOD SERVICES-CAFETERIA                                      | 4,070,426            | 5,372,807            | 1,302,381   |
| FOOD SERVICES-CATERING                                       | 1,033,067            | 1,620,229            | 587,162     |
| FOOD SERVICES-CLINICAL                                       | 609,871              | 1,919,817            | 1,309,946   |
| FOOD SERVICES-PATIENT SERVICES                               | 1,049,722            | 3,616,196            | 2,566,474   |
| FOOD SERVICES-PRODUCTION & SANITATION                        | 3,987,385            | 6,420,262            | 2,432,877   |
| GAMMA KNIFE-HIGHLANDS  | -                    | 406                  | 406         |
| GARDENDALE CLINIC LAB  | 45,654               | 120,529              | 74,875      |
| GARDENDALE FREESTANDING EMERG DEPT ADVANCED PRACTICE PROVIDR | -                    | 603,160              | 603,160     |
| GARDENDALE FREESTANDING EMERGENCY DEPARTMENT                 | 302,354              | 4,377,993            | 4,075,639   |
| GARDENDALE FREESTANDING EMERGENCY DEPARTMENT LABORATORY      | 144,925              | 1,769,968            | 1,625,043   |
| GARDENDALE FREESTANDING EMERGENCY DEPARTMENT-PHARMACY        | 164,762              | 778,328              | 613,566     |
| GARDENDALE FREESTANDING EMERGENCY DEPARTMENT-RADIOLOGY CT    | 98,419               | 826,509              | 728,090     |
| GARDENDALE FREESTANDING EMERGENCY DEPARTMENT-RADIOLOGY MRI   | 47,425               | 698,512              | 651,087     |
| GARDENDALE FREESTANDING EMERGENCY DEPT-RADIOLOGY DIAGNOSTICS | 12,131               | 512,651              | 500,520     |
| GARDENDALE FREESTANDING EMERGENCY DEPT-RADIOLOGY ULTRASOUND  | 2,977                | 452,103              | 449,126     |
| GARDENDALE FREESTANDING EMERGENCY DEPT-RESPIRATORY SERVICES  | 63,177               | 408,683              | 345,506     |
| GASTROENTEROLOGY CLINIC-THE KIRKLIN CLINIC                   | 808,935              | 1,093,184            | 284,249     |
| GASTROINTESTINAL SURGERY CLINIC-THE KIRKLIN CLINIC           | 314,725              | 405,644              | 90,919      |
| GASTROINTESTINAL SURGICAL ONCOLOGY                           | 1,318,110            | 4,917,429            | 3,599,319   |
| GASTROINTESTINAL SURGICAL UNIT                               | 1,580,371            | 4,633,271            | 3,052,900   |

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|--|----------------------|----------------------|------------|
| GENERAL ANESTHESIA SERVICES                                  | 32,214,250           | 43,580,988           | 11,366,738 |
| GENERAL DIAGNOSTICS-THE KIRKLIN CLINIC                       | 760,658              | 1,029,462            | 268,804    |
| GENERAL SERVICE BUILDING PLANT OPERATIONS                    | 781,292              | 850,839              | 69,547     |
| GENERAL SURGERY CLINIC-THE KIRKLIN CLINIC                    | 909,456              | 982,103              | 72,647     |
| GENETIC CLINIC-THE KIRKLIN CLINIC                            | 22,880               | 15,132               | (7,748)    |
| GERIATRIC CONTINENCE CLINIC-THE KIRKLIN CLINIC               | 59,120               | 134,196              | 75,076     |
| GERIATRIC SCHOLARS   | 128,571              | 149,219              | 20,648     |
| GERIATRICS & PALLIATIVE CARE                                 | 228,072              | 65,441               | (162,631)  |
| GIFT SHOP-HIGHLANDS  | 71                   | -                    | (71)       |
| GRADUATE MEDICAL EDUCATION                                   | 61,907,795           | 62,405,986           | 498,191    |
| GRADUATE MEDICAL EDUCATION GME EQUITY                        | (6,370,644)          | · · ·                | 6,370,644  |
| GRADUATE MEDICAL EDUCATION ADMINISTRATIVE SUPPORT            | 281,363              | 770,296              | 488,933    |
| GSB-PERSONNEL PLANT OPERATIONS                               | 67,742               | 128,269              | 60,527     |
| GUEST RELATIONS-THE KIRKLIN CLINIC                           | -                    | (572)                | (572)      |
| GUEST SERVICES ADMINISTRATION                                | 560,851              | 637,708              | 76,857     |
| GUEST SERVICES OPERATIONS                                    | 922,346              | 3,521,808            | 2,599,462  |
| GUEST SERVICES-MAILROOM                                      | 133,891              | 243,060              | 109,169    |
| HEALTH INFORMATION MANAGEMENT                                | 8,277,934            | 10,366,176           | 2,088,242  |
| HEALTH RESOURCES & SVCS ADMINISTRATION HEALTH FAILURE CLINIC | 618,838              | 880,116              | 261,278    |
| HEALTH SYSTEM INFORMATION SERVICES OPERATIONS                | 69,090,316           | 83,329,336           | 14,239,020 |
| HEART & LUNG ORGAN ACQUISITION                               | 3,016,441            | 4,895,068            | 1,878,627  |
| HEART & VASCULAR CENTER ADMINISTRATION                       | 1,441,047            | 1,743,600            | 302,553    |
| HEART & VASCULAR CENTER ADULT CATHETERIZATION LAB            | 8,800,971            | 31,260,464           | 22,459,493 |
| HEART & VASCULAR CENTER COMMON                               | 2,574,350            | 2,528,684            | (45,666)   |
| HEART & VASCULAR CENTER ELECTROPHYSIOLOGY LABORATORY         | 15,141,160           | 17,035,412           | 1,894,252  |
| HEART & VASCULAR CENTER NEURO INTERVENTIONAL RADIOLOGY       | 5,170,665            | 4,466,072            | (704,593)  |
| HEART & VASCULAR CENTER PRE/POST RECOVERY UNIT               | 1,699,752            | 3,820,742            | 2,120,990  |
| HEART & VASCULAR CENTER VASCULAR INTERVENTIONAL RADIOLOGY    | 6,536,468            | 8,992,072            | 2,455,604  |
| HEART & VASCULAR CENTER VASCULAR LABORATORY                  | -                    | 2                    | 2          |
| HEART CODE   | 900                  | 391                  | (509)      |
| HEART FAILURE TRANSITIONAL CARE SVCS FOR ADULTS-BSN STUDENTS | -                    | 2,551                | 2,551      |
| HEART TRANSPLANT INTENSIVE CARE UNIT                         | 2,021,555            | 5,413,127            | 3,391,572  |
| HEART TRANSPLANT SUPPORT GROUP                               | 7,356                | 4,985                | (2,371)    |
| HEMATOLOGY LABORATORY  | 1,309,953            | 1,999,205            | 689,252    |
| HEMATOLOGY ONCOLOGY SPECIALTY UNIT                           | 1,080,988            | 4,343,117            | 3,262,129  |
| HEMATOLOGY/ONCOLOGY CLINIC-THE KIRKLIN CLINIC                | 976,398              | 2,508,991            | 1,532,593  |
| HEPATITIS C TREATMENT PROGRAM                                | -                    | 229,130              | 229,130    |
| HIGH RISK CARE INPATIENT                                     | 6,880,679            | 8,422,336            | 1,541,657  |
| HIGHLANDS EMERGENCY DEPARTMENT                               | -                    | 4,542,812            | 4,542,812  |
| HISTOCOMPATIBILITY LAB                                       | 4,576,085            | 6,300,046            | 1,723,961  |
| HOME INFUSION THERAPY  | 1,552,809            | 1,547,998            | (4,811)    |
| HOSPITAL AUXILIARY SERVICES                                  | 3,109                | 3,185                | 76         |
| HOSPITAL COMMUNICATIONS                                      | 564                  | 585                  | 21         |
| HOSPITAL HUMAN RESOURCE MARKETING & ADVERTISING              | 505,393              | 569,296              | 63,903     |
| HOSPITAL HUMAN RESOURCE OPERATIONS                           | 762,185              | 1,050,426            | 288,241    |
| HOSPITAL HUMAN RESOURCE ORIENTATION                          | 29,627               | 35,000               | 5,373      |
| HOSPITAL LABORATORY-MANAGEMENT                               | 6,247,743            | 6,991,841            | 744,098    |
| HOSPITAL PAYROLL SUSPENSE                                    | (2,100,000)          | (2,100,000)          | -          |
| HOSPITAL PURCHASING  | 296,547              | 541,242              | 244,695    |
| HOSPITAL REPAIRS AND MAINTENANCE                             | 3,534,841            | 5,950,153            | 2,415,312  |
| HOSPITAL TELEVISION  | 387,565              | 520,839              | 133,274    |
| HOSPITALIST SERVICES   | 11,482,338           | 15,604,332           | 4,121,994  |
| HOSPITALIST UNIT 2   | 781,815              | 5,191,021            | 4,409,206  |
| HOSPITALIST UNIT 3   | 844,513              | 3,204,079            | 2,359,566  |

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| HOUSEKEEPING-THE KIRKLIN CLINIC                       | 839,263              | 815,008              | (24,255)    |
| HSF FAMILY PRACTICE                                   | 109,475              | 3,177                | (106,298)   |
| HSIS BACKUP DATA CENTER @ RSA TOWER IN MONTGOMERY, AL | 3,482,606            | 3,028,969            | (453,637)   |
| HTICU MD EXTENDERS                                    | 1,305,755            | 1,664,301            | 358,546     |
| ICVU  | 568,343              | 5,661,737            | 5,093,394   |
| IMMUNOCYTOLOGY LABORATORY                             | 551,237              | 811,646              | 260,409     |
| IMMUNOLOGICAL STUDIES                                 | 229,040              | 239,389              | 10,349      |
| IMMUNOLOGY LABORATORY                                 | 1,749,569            | 2,504,900            | 755,331     |
| INFECTION PREVENTION & CONTROL                        | 1,593,786            | 1,738,172            | 144,386     |
| INFORMATICS-THE KIRKLIN CLINIC                        | 70,051               | 66,641               | (3,410)     |
| INFUSION CLINIC ACTON ROAD                            | 16,726,898           | 22,853,760           | 6,126,862   |
| INFUSION CLINIC THE KIRKLIN CLINIC 3RD FLOOR          | 9,236,263            | 648,207              | (8,588,056) |
| INFUSION CLINIC THE KIRKLIN CLINIC 5TH FLOOR          | 31,477,320           | 74,486,557           | 43,009,237  |
| INFUSION CLINIC WOMEN'S AND INFANT CENTER             | 8,007,433            | 8,769,712            | 762,279     |
| INPATIENT GLYCEMIC MANAGEMENT TEAM                    | 435,007              | 716,199              | 281,192     |
| INPATIENT PRE-OPERATIVE EVALUATION SERVICES           | 1,434,744            | 2,960,176            | 1,525,432   |
| INPATIENT PULMONARY LABORATORY                        | 59,945               | 416,751              | 356,806     |
| INTENSIVE CARE UNIT HIGHLANDS                         | 606,581              | 3,041,551            | 2,434,970   |
| INTERNATIONAL MEDICAL SERVICES                        | 629,206              | 883,363              | 254,157     |
| INVESTIGATIONAL DRUG SERVICES                         | 237,654              | 1,438,811            | 1,201,157   |
| JCAHO/REGULATORY AFFAIRS                              | 1,380,900            | 2,991,546            | 1,610,646   |
| JEFFERSON TOWER 15TH FLOOR INFUSION CLINIC            | 13,965,255           | 5,827,487            | (8,137,768) |
| JEFFERSON TOWER 7TH FLOOR OPERATING SUITE             | 90,116,192           | 124,564,906          | 34,448,714  |
| JEFFERSON TOWER 7TH FLOOR WEST WING RECOVERY ROOM     | 2,603,577            | 6,647,081            | 4,043,504   |
| JEFFERSON TOWER NORTH WING 5TH FLOOR ADULT PSYCHIATRY | 1,163,288            | 2,850,894            | 1,687,606   |
| JEFFERSON TOWER PHASE II AND III                      | 14,684               | 15,193               | 509         |
| KIDNEY AND PANCREAS ORGAN ACQUISITION                 | 10,123,943           | 11,858,237           | 1,734,294   |
| KIDNEY AND PANCREAS TRANSPLANT                        | 1,793,209            | 2,637,782            | 844,573     |
| KIRKLIN CLINIC PHARMACY                               | 47,387,135           | 74,927,683           | 27,540,548  |
| LAB OUTREACH SERVICE                                  | 1,774,938            | 2,652,254            | 877,316     |
| LABOR & DELIVERY-WOMEN AND INFANTS CENTER             | 2,525,242            | 7,263,465            | 4,738,223   |
| LABORATORY-HIGHLANDS                                  | 1,775,923            | 2,487,566            | 711,643     |
| LABORATORY-PHYSICIANS & RESIDENTS                     | 5,599                | 5,818                | 219         |
| LACTATION SUPPORT SERVICES                            | 202,714              | 537,682              | 334,968     |
| LAWSON ADJUSTMENTS                                    | 48,686               | (22,524)             | (71,210)    |
| LAWSON GRANT CLEARING - PHARMACY                      | (52,002)             | -                    | 52,002      |
| LEEDS CLINIC LABORATORY                               | 226,146              | 308,820              | 82,674      |
| LEEDS CT  | 6,642                | 192,423              | 185,781     |
| LEEDS DEXA SCAN                                       | 12,900               | 12,900               | -           |
| LEEDS DIAGNOSTIC                                      | -                    | 94,400               | 94,400      |
| LEEDS IMAGING   | 2,309,889            | 2,575,722            | 265,833     |
| LEEDS MAMMOGRAM                                       | 1,418                | 60,962               | 59,544      |
| LEEDS MRI   | 9,850                | 146,229              | 136,379     |
| LEEDS ULTRASOUND                                      | 1,200                | 17,140               | 15,940      |
| LISTER HILL SATELLITE LIBRARY                         | 515,759              | 527,806              | 12,047      |
| LIVER ACQUISITION                                     | 8,901,709            | 8,466,701            | (435,008)   |
| LOCKSMITH & SIGNS                                     | 156,326              | 305,327              | 149,001     |
| LWTI PLANT OPERATIONS                                 | 11,462               | 33,447               | 21,985      |
| MAGNET CREDENTIALING PROGRAM                          | 474,700              | 363,412              | (111,288)   |
| MAGNETIC RESONANCE IMAGING-THE KIRKLIN CLINIC         | 2,552,426            | 3,072,170            | 519,744     |
| MAGNETIC SOURCE IMAGING LABORATORY-THE KIRKLIN CLINIC | 282,754              | 293,284              | 10,530      |
| MAIL ORDER TRANSPLANT PHARMACY                        | 23,806,145           | 24,127,480           | 321,335     |
| MAMMOGRAPHY-THE KIRKLIN CLINIC                        | 2,149,658            | 3,069,932            | 920,274     |
| MANAGED CARE-HOME HEALTH                              | 192                  | 202                  | 10          |

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| MATERNITY EVALUAUTION UNIT - WOMEN AND INFANTS CENTER       | 1,251,576            | 1,817,700            | 566,124       |
| MCDONALD GROUP OUTPATIENT LABORATORY                        | 130,239              | 138,079              | 7,840         |
| MEDICAL AND DENTAL STAFF OFFICE                             | 854,342              | 1,420,816            | 566,474       |
| MEDICAL CENTER HOTEL  | 3,894,050            | 2,927,717            | (966,333)     |
| MEDICAL CENTER PHARMACY                                     | 19,797,018           | 21,673,736           | 1,876,718     |
| MEDICAL DIRECTORSHIPS                                       | 4,146,514            | 3,570,812            | (575,702)     |
| MEDICAL DIRECTORS-PROVIDER CONTRACTS                        | -                    | 920,708              | 920,708       |
| MEDICAL EDUCUCATION BLDG 7TH FLOOR VASCULAR SURGERY NURSING | 924,597              | 3,609,563            | 2,684,966     |
| MEDICAL EMERGENCY TEAM                                      | 682,300              | 1,687,469            | 1,005,169     |
| MEDICAL INTENSIVE CARE UNIT MD EXTENDERS                    | 3,510,116            | 3,010,824            | (499,292)     |
| MEDICAL NURSING CONFERENCE                                  | 83,050               | 38,644               | (44,406)      |
| MEDICAL NURSING OFFICE                                      | 1,268,669            | 2,282,138            | 1,013,469     |
| MEDICAL OFFICER OF THE DAY                                  | 353,352              | 312,480              | (40,872)      |
| MEDICATION SERVICES-TKC                                     | 328,740              | 227,117              | (101,623)     |
| MICROBIOLOGY LABORATORY                                     | 2,135,218            | 3,381,698            | 1,246,480     |
| MISCELLANEOUS   | 428,141,865          | 28,707,252           | (399,434,613) |
| MOHS MICROGRAPHIC SURGERY CLINIC-THE KIRKLIN CLINIC         | 698,352              | 926,698              | 228,346       |
| MUSIC THERAPY   | 69,374               | 519,184              | 449,810       |
| NAVIGATION TEAM   | 162                  | 177                  | 15            |
| NEONATOLOGY NURSE PRACTITIONERS                             | 1,094,616            | 2,143,137            | 1,048,521     |
| NEPHROLOGY CLINIC-THE KIRKLIN CLINIC                        | 496,140              | 589,834              | 93,694        |
| NEURO IMAGING   | 2,523                | 2,441                | (82)          |
| NEURO MD EXTENDERS  | 1,502,445            | 2,365,079            | 862,634       |
| NEUROLOGY ADMINISTRATIVE OFFICE                             | 962,274              | 1,003,537            | 41,263        |
| NEUROLOGY CLINIC-THE KIRKLIN CLINIC                         | 2,576,746            | 2,749,719            | 172,973       |
| NEUROPSYCHOLOGY CLINIC                                      | 190,632              | 204,741              | 14,109        |
| NEUROSCIENCE  | 70,072               | 71,745               | 1,673         |
| NEUROSURGERY CLINIC-THE KIRKLIN CLINIC                      | 388,909              | 1,083,645            | 694,736       |
| NON-CAPITAL EQUIPMENT                                       | 8,729                | 8,729                | =             |
| NON-CAPITAL PROJECT EXPENSES                                | 1,579,300            | 2,373,599            | 794,299       |
| NORTH PAVILION NEURO STROKE STEPDOWN UNIT                   | 911,106              | 3,545,364            | 2,634,258     |
| NORTH PAVILION PLANT OPERATIONS                             | 9,048,630            | 9,735,235            | 686,605       |
| NUCLEAR CARDIOLOGY-THE KIRKLIN CLINIC                       | 970,125              | 1,401,657            | 431,532       |
| NUCLEAR MEDICINE  | 3,007,445            | 4,941,750            | 1,934,305     |
| NURSE STAFFING POOL-IRREGULAR EMPLOYEES                     | 19                   | 176,194              | 176,175       |
| NURSE TRAINING  | -                    | 2,232,962            | 2,232,962     |
| NURSE TRAINING COST-POE                                     | -                    | 275                  | 275           |
| NURSING ADMINISTRATION-HIGHLANDS                            | 714,952              | 1,103,868            | 388,916       |
| NURSING CLINICAL-ACADEMIC PARTNERSHIP                       | 160,754              | 159,263              | (1,491)       |
| NURSING FLEXIBLE POOL HIGHLANDS                             | 43                   | -                    | (43)          |
| NURSING INFORMATICS   | 1,054,158            | 1,151,090            | 96,932        |
| NURSING RECRUITMENT AND RETENTION                           | 75,000               | 1,078,978            | 1,003,978     |
| NURSING RESEARCH  | 2,759                | -                    | (2,759)       |
| NURSING RESOURCES & SUPPORT SERVICES                        | 1,636,641            | 2,197,123            | 560,482       |
| OBSERVATION CLINICAL DECISION UNIT                          | 961,885              | 5,415,510            | 4,453,625     |
| OCCUPATIONAL THERAPY-HIGHLANDS                              | 365,287              | 608,794              | 243,507       |
| OESTEOPOROSIS CLINIC-THE KIRKLIN CLINIC                     | 114,498              | 57,974               | (56,524)      |
| OFF CAMPUS UNIVERSITY HOSPITAL FACILITIES                   | -                    | 694,179              | 694,179       |
| ONCOLOGY CARE MODEL   | -                    | 1,498,906            | 1,498,906     |
| ONCOLOGY CARE MODEL(OLD)                                    | 1,249,859            | -                    | (1,249,859)   |
| ONE DAY SERVICES-AM ADMISSIONS                              | 1,797,418            | 4,054,818            | 2,257,400     |
| OPERATING ROOM HIGHLANDS                                    | 27,759,972           | 36,659,898           | 8,899,926     |
| OPERATING ROOM SUPPORT                                      | 192,731              | 217,432              | 24,701        |
| OPHTHALMOLOGY EXAM  | 19,364               | 10,255               | (9,109)       |

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| ORAL/MAXILLOFACIAL SURGERY CLINIC-THE KIRKLIN CLINIC                 | 592,811              | 1,352,857            | 760,046            |
| ORTHOPEDIC MD EXTENDERS  | 108,512              | 222,502              | 113,990            |
| ORTHOPEDIC SURGICAL CARE UNIT(OLD)                                   | 22,005               | 16,338               | (5,667)            |
| OUTPATIENT CARE MANAGEMENT SERVICES                                  | 804,824              | 2,172,261            | 1,367,437          |
| OUTPATIENT INFUSION PHARMACY SERVICES                                | 1,217,870            | 2,053,364            | 835,494            |
| OUTPATIENT LABORATORY  | 5,812,223            | 7,857,484            | 2,045,261          |
| OUTPATIENT REHABILITATION SERVICES ADMINISTRATION                    | 412,797              | 720,094              | 307,297            |
| OUTPATIENT REHABILITATION THERAPY                                    | 1,848,971            | 2,878,386            | 1,029,415          |
| PAIN MANAGEMENT-HIGHLANDS  | 1,364,949            | 2,331,119            | 966,170            |
| PALLIATIVE CARE UNIT   | 507,964              | 1,904,156            | 1,396,192          |
| PALLIATIVE CARE UNIT ADVANCE PRACTICE PROVIDER                       | -                    | 274,975              | 274,975            |
| PASTORAL CARE  | 573,375              | 1,804,983            | 1,231,608          |
| PATIENT ACCESS   | 2,566,261            | 4,256,270            | 1,690,009          |
| PATIENT ADVOCATES  | 101,506              | 453,363              | 351,857            |
| PATIENT AND FAMILY CENTERED CARE                                     | 47,411               | 49,253               | 1,842              |
| PATIENT EXPRESS HIGHLANDS(OLD)                                       | 1,353                | -                    | (1,353)            |
| PATIENT FINANCIAL SERVICE  | 7,651,635            | 6,508,116            | (1,143,519)        |
| PATIENT PLACEMENT  | 1,079,081            | 1,448,175            | 369,094            |
| PATIENT RESOURCE LIBRARY-THE KIRKLIN CLINIC                          | -                    | 5                    | 5                  |
| PATIENT TRANSPORT, HELICOPTER  | 6,293                | -                    | (6,293)            |
| PEDIATRIC ECHOCARDIOGRAPHY SERVICES                                  | 76,204               | 84,966               | 8,762              |
| PERFORMANCE ENGINEERING-THE KIRKLIN CLINIC                           | 166,481              | 332,064              | 165,583            |
| PERIOPERATIVE ADMINISTRATION-HIGHLANDS                               | 525,120              | 486,762              | (38,358)           |
| PERIOPERATIVE NURSING OFFICE   | 902,402              | 1,183,735            | 281,333            |
| PERIOPERATIVE SUPPLEMENTAL STAFFING POOL                             | -                    | 491                  | 491                |
| PERSONNEL SUPPORT IDENTIFICATION BADGES                              | -                    | 4,537                | 4,537              |
| PERSONNEL SUPPORT SERVICES   | 22,742               | 341,689              | 318,947            |
| PHARM CARE AMBULATORY  | 1,731                | 1,540                | (191)              |
| PHARM CARE COMPOUNDING   | 4,657                | 5,493                | 836                |
| PHARMACY   | 82,810,792           | 96,400,748           | 13,589,956         |
| PHARMACY ADMINISTRATION  | 2,115,519            | 3,511,459            | 1,395,940          |
| PHARMACY CARE CPS  | 3,766                | 4,130                | 364                |
| PHARMACY CARE INVENTORY  | 1,491                | 2,094                | 603                |
| PHARMACY GRANT CLEARING ACCOUNT                                      | 23,759               | 289                  | (23,470)           |
| PHARMACY INFORMATICS & REGULATORY AFFAIRS                            | 800,964              | 2,070,795            | 1,269,831          |
| PHARMACY RESIDENTS   | 437,212              | 462,746              | 25,534             |
| PHARMACY SCHOLARSHIP AND EDUCATION                                   | 25,660               | -                    | (25,660)           |
| PHARMACY-HIGHLANDS   | 6,199,055            | 6,574,606            | 375,551            |
| PHYSICAL THERAPY   | 1,348,517            | 5,199,725            | 3,851,208          |
| PHYSICAL THERAPY-HIGHLANDS   | 412,810              | 874,440              | 461,630            |
| PLANTING   | 1,346,032            | 2,825,867            | 1,479,835          |
| PLANT OPERATIONS   | 4,564,105            | 4,541,445            | (22,660)           |
| PLANT OPERATIONS-HIGHLANDS PLASTIC SURGERY CLINIC-THE KIRKLIN CLINIC | 2,880,927<br>252,603 | 3,095,635            | 214,708            |
| POLICIES & STANDARDS RESOURCES                                       | 494,226              | 541,511<br>624,420   | 288,908<br>130,194 |
| POST VISIT CALL CENTER   | 813,211              | 1,109,280            | 296,069            |
| PRE-ANESTHESIA CLINIC-HIGHLANDS                                      | 827,150              | 921,561              | 94,411             |
| PREOPERATIVE ASSESSMENT CONSULTATION AND TREATMENT CLINIC            | 1,014,800            | 1,576,809            | 562,009            |
| PRIME CARE GENERAL INTERNAL MEDICINE CLINIC-THE KIRKLIN CLIN         | 209,908              | 327,058              | 117,150            |
| PRIME CARE INTERNAL INTERNAL MEDICINE CLINIC-THE KIRKLIN CLINIC      | 1,862,549            | 3,205,610            | 1,343,061          |
| PRIME CARE INTERNAL MEDICINE I CLINIC-THE KIRKLIN CLINIC             | 1,149,884            | 1,480,097            | 330,213            |
| PRIME CARE INTERNAL MEDICINE III CLINIC-THE KIRKLIN CLINIC           | 512,431              | 580,062              | 67,631             |
| PRIME THERAPEUTICS 340B CONTRACT PHARMACIES                          | 107,180              | 5,168                | (102,012)          |
| PROVIDER INTEGRATION   | 873,659              | 787,978              | (85,681)           |
| . NO TIPE MILEON MICH  | 073,039              | 707,370              | (03,001)           |

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| PROVIDING ACCESS TO HEALTHCARE CLINIC                          |                      | 420.206              | 429,296     |
| PSYCHIATRIC NURSING ADMINISTRATION                             | -<br>783,274         | 429,296<br>1,749,076 | 965,802     |
| PSYCHIATRIC NORSING ADMINISTRATION  PSYCHIATRIC NURSING OFFICE | 8,470                | 300,874              | 292,404     |
| PSYCHIATRIC SERVICES   | 661,985              | 1,064,098            | 402,113     |
| PSYCHIATRY OBSERVATION ADMISSION HOLDING                       | 265,203              | 1,744,574            | 1,479,371   |
| PULMONARY CLINIC-THE KIRKLIN CLINIC                            | 668,858              | 1,258,646            | 589,788     |
| PULMONARY FUNCTION LAB-THE KIRKLIN CLINIC                      | 265,000              | 762,040              | 497,040     |
| QUALITY  | 768                  | 739                  | (29)        |
| QUALITY ACADEMY  | 220,814              | 678,062              | 457,248     |
| QUALITY AND PATIENT SAFETY                                     | 873,031              | 955,359              | 82,328      |
| QUALITY RESOURCES(OLD)   | 7,116                | 6,996                | (120)       |
| QUARTERBACK TOWER 3RD FLOOR MEDICAL INTENSIVE CARE UNIT        | 2,906,400            | 8,786,135            | 5,879,735   |
| QUARTERBACK TOWER 4TH FLOOR SURGICAL INTENSIVE CARE UNIT       | 2,045,908            | 6,991,977            | 4,946,069   |
| QUARTERBACK TOWER 5TH FLOOR CARDIO INTENSIVE CARE UNIT         | 1,527,011            | 7,113,791            | 5,586,780   |
| RADIATION ONCOLOGY   | 6,203,381            | 8,350,333            | 2,146,952   |
| RADIOLOGY 3D LABORATORY  | -                    | 600,562              | 600,562     |
| RADIOLOGY ADMINISTRATION HIGHLANDS                             | 283,328              | 397,842              | 114,514     |
| RADIOLOGY OPERATING ROOM SUPPORT                               | 304,132              | 642,891              | 338,759     |
| RADIOLOGY OPERATIONS-THE KIRKLIN CLINIC                        | 273,129              | 242,251              | (30,878)    |
| RADIOLOGY RECEPTION-THE KIRKLIN CLINIC                         | 137,401              | 428,208              | 290,807     |
| RADIOLOGY SCHEDULING-THE KIRKLIN CLINIC                        | 1,038                | 661                  | (377)       |
| RADIOLOGY THREE DIMENSION LABORATORY-THE KIRKLIN CLINIC(OLD)   | 252,148              | -                    | (252,148)   |
| RADIOLOGY-ADMINISTRATION                                       | 7,241,498            | 7,614,832            | 373,334     |
| RADIOLOGY-COMPUTED TOMOGRAPHY                                  | 3,301,473            | 4,713,337            | 1,411,864   |
| RADIOLOGY-COMPUTED TOMOGRAPHY-HIGHLANDS                        | 886,066              | 1,160,944            | 274,878     |
| RADIOLOGY-DIAGNOSTIC   | 1,778,662            | 4,572,065            | 2,793,403   |
| RADIOLOGY-DIAGNOSTIC-HIGHLANDS                                 | 1,245,939            | 1,979,731            | 733,792     |
| RADIOLOGY-MAGNETIC RESONANCE IMAGING                           | 1,526,946            | 1,592,379            | 65,433      |
| RADIOLOGY-MAGNETIC RESONANCE IMAGING-HIGHLANDS                 | 556,958              | 821,417              | 264,459     |
| RADIOLOGY-NUCLEAR MEDICINE-HIGHLANDS                           | 77,268               | 162,715              | 85,447      |
| RADIOLOGY-TRANSPORTATION                                       | -                    | 103,285              | 103,285     |
| RADIOLOGY-ULTRASOUND   | 872,990              | 1,526,877            | 653,887     |
| RADIOLOGY-ULTRASOUND-HIGHLANDS                                 | 274,079              | 585,543              | 311,464     |
| RADIOLOGY-VASCULAR ACCESS-HIGHLANDS                            | 126                  | -                    | (126)       |
| REACHING FOR EXCELLENCE  | 2,791,323            | 3,138,076            | 346,753     |
| RECOVERY HIGHLANDS   | 1,018,853            | 1,365,752            | 346,899     |
| REGIONAL ANESTHESIA  | -                    | 96,000               | 96,000      |
| REHABILITATION SERVICES ADMINISTRATION                         | 338,587              | 1,537,988            | 1,199,401   |
| REIMBURSEMENT  | 1,364,401            | 2,889,539            | 1,525,138   |
| REPAIRS/MAINTENANCE-THE KIRKLIN CLINIC                         | 1,046,590            | 870,828              | (175,762)   |
| RESIDENTS CLINIC-THE KIRKLIN CLINIC                            | 69,713               | 229,917              | 160,204     |
| RESOURCE MANAGEMENT SYSTEM                                     | 469,048              | 1,757,720            | 1,288,672   |
| RESOURCE MANAGEMENT SYSTEMS-PATIENT OBSERVERS                  | -                    | 1,522,531            | 1,522,531   |
| RESOURCE UTILIZATION   | 311,743              | 364,767              | 53,024      |
| RESPIRATORY CARE-HIGHLANDS                                     | 1,086,346            | 1,509,221            | 422,875     |
| RESPIRATORY SERVICES   | 6,987,234            | 15,261,979           | 8,274,745   |
| REVENUE CYCLE  | 1,332,088            | 125,836              | (1,206,252) |
| REVENUE CYCLE IMPROVEMENT                                      | 3,174                | 2,818                | (356)       |
| RHEUMATOLOGY CLINIC-JOHN WHITAKER BUILDING                     | 493,672              | 617,907              | 124,235     |
| RHEUMATOLOGY CLINIC-THE KIRKLIN CLINIC                         | 290,588              | 742,063              | 451,475     |
| RUSSELL AMBULATORY CENTER PLANT OPERATIONS                     | 560,029              | 554,089              | (5,940)     |
| RUSSELL CLINIC   | 428,685              | 753,336              | 324,651     |
| SALARY INCREASES   | 5,333,613            | 23,706,461           | 18,372,848  |
| SAME DAY SURGERY HIGHLANDS                                     | 1,640,075            | 2,826,891            | 1,186,816   |

|  | 2019 Approved Budget | 2020 Proposed Budget | Difference             |
|--|----------------------|----------------------|------------------------|
| SCOPES   |                      | 600,123              | 600,123                |
| SECURITY TRANSFERS AND SPECIAL   | 233,072              | 572,198              | 339,126                |
| SEIZURE MONITORING   | 606,174              | 1,499,109            | 892,935                |
| SICKLE CELL CLINIC-THE KIRKLIN CLINIC  | 000,174              | 416,053              | 416,053                |
| SIMULATION   | 1,585,823            | 2,131,131            | 545,308                |
| SLEEP CENTER   | 1,363,623            | 1,694                | 51                     |
| SLEEP CENTER SLEEP CENTER-HIGHLANDS  | 647,431              | 1,311,220            | 663,789                |
| SOCIAL SERVICES(OLD)   | 21,933               | 20,972               | (961)                  |
| SOCIAL SERVICES (OED)  SOCIAL SERVICES HIGHLANDS   | 384                  | 403                  | 19                     |
| SOCIAL WORK-THE KIRKLIN CLINIC   | -                    | 2,211                | 2,211                  |
| SPACE RENTALS  | 646,573              | 1,015,171            | 368,598                |
| SPAIN REHAB CENTER @ 3RD FLR CENTER FOR PSYCHIATRIC MEDICINE   | 571,728              | 1,855,793            | 1,284,065              |
| SPAIN REHAB CENTER ADMINISTRATION  | 847,979              | 1,029,902            | 181,923                |
| SPAIN REHABILIATION CENTER PLANT OPERATIONS  | 690,178              | 673,747              | (16,431)               |
| SPAIN REHABILITATION CENTER 3RD FLOOR  | 847,945              | 2,308,978            | 1,461,033              |
| SPAIN REHABILITATION CENTER 4TH FLOOR  | 652,287              | 2,301,770            | 1,649,483              |
| SPAIN REHABILITATION CENTER NURSING OFFICE   | 176,007              | 288,029              | 112,022                |
| SPAIN REHABILITATION CENTER OCCUPATIONAL THERAPY   | 724,284              | 1,625,315            | 901,031                |
| SPAIN REHABILITATION CENTER OCCOPATIONAL MENAPI  SPAIN REHABILITATION CENTER PHYSICAL THERAPY                          | 395,807              | 1,603,971            | 1,208,164              |
| SPAIN REHABILITATION CENTER FITTSICAL THERAFT  SPAIN REHABILITATION CENTER SOCIAL SERVICES                             | 3,366                | 2,801                | (565)                  |
| SPAIN WALL 9TH FLR SOUTHWEST WING INFECTIOUS DISEASE GEN MED   | 1,288,009            | 4,765,938            | 3,477,929              |
| SPAIN WALLACE 5TH FLOOR CENTRAL MONITORING   | 779,998              | 1,972,349            | 1,192,351              |
|  | ·                    |                      |                        |
| SPAIN WALLACE 5TH FLOOR NORTH WING PEDIATRIC CV SURGERY(OLD) SPAIN WALLACE 5TH FLOOR SOUTH WING CARDIOVASCULAR SURGERY | 3,507                | 1,791                | (1,716)                |
| SPAIN WALLACE 5TH FLOOR SOUTH WING CARDIOVASCULAR SURGERY SPAIN WALLACE 6TH FLOOR NORTHWEST WING CARDIOLOGY(OLD)       | 1,555,015            | 3,511,796            | 1,956,781<br>(626,576) |
| SPAIN WALLACE 6TH FLOOR NORTHWEST WING CARDIOLOGY(OLD)  SPAIN WALLACE 6TH FLOOR SOUTH WING-PULMONARY MEDICINE          | 626,576              | 4 620 201            | , , ,                  |
| SPAIN WALLACE 8TH FLOOR SOUTH WING-POLIMONARY MEDICINE SPAIN WALLACE 8TH FLOOR INPATIENT DIALYSIS                      | 1,165,884            | 4,639,391            | 3,473,507              |
|  | 5,615,866            | 5,688,188            | 72,322                 |
| SPAIN WALLACE STHELOOP NORTH WING CENERAL ASERICINE  | 127,607              | 230,957              | 103,350                |
| SPAIN WALLACE STHELOOP SOUTH CRITICAL CAPELINIT  | 883,100              | 3,198,671            | 2,315,571              |
| SPAIN WALLACE STH FLOOR SOUTH CRITICAL CARE UNIT   | 1,776,293            | 6,064,269            | 4,287,976              |
| SPAIN WALLACE PLANT OPERATIONS   | 18,329               | 24,062               | 5,733                  |
| SPAIN WALLACE PLANT OPERATIONS   | 3,280,485            | 3,782,355            | 501,870                |
| SPECIAL PROCEDURE LABORATORY   | 4,348,445            | 2,891,502            | (1,456,943)            |
| SPECIAL PROCEDURE LABORATORY   | 1,983,084            | 2,312,695            | 329,611                |
| SPEECH & HEARING   | 200,190              | 539,755              | 339,565                |
| SPINAL CORD INJURY MODEL CENTERS OT/PT LEADERSHIP FORUM  | 369                  | 385                  | 16                     |
| STROKE EVALUATION UNIT   | 29                   | 169                  | 140                    |
| STRUCTURAL HEART/VALVE CLINIC  | -                    | 1,014,416            | 1,014,416              |
| SUPPLY CHAIN PERFORMANCE ANALYTICS   | 389,039              | 716,036              | 326,997                |
| SUPPLY/DISTRIBUTION-THE KIRKLIN CLINIC   | 360,204              | 439,239              | 79,035                 |
| SUPPORT SERVICES-CENTRAL STERILE SUPPLY DEPARTMENT   | 4,196,007            | 7,456,785            | 3,260,778              |
| SUPPORT SERVICES-COST OF GOODS SOLD  | 9,782,327            | 9,719,979            | (62,348)               |
| SUPPORT SERVICES-LINEN   | 126,319              | 164,547              | 38,228                 |
| SUPPORTIVE CARE CLINIC-THE KIRKLIN CLINIC  | 62,354               | 223,500              | 161,146                |
| SURGERY CLINIC MANAGEMENT-THE KIRKLIN CLINIC   | 293,170              | 612,087              | 318,917                |
| SURGICAL ADVANCED PRACTICE PROVIDERS   | 235,420              | 576,670              | 341,250                |
| SURGICAL NURSING CONFERENCE  | 875                  | 15                   | (860)                  |
| SURGICAL NURSING OFFICE  | 849,903              | 1,723,282            | 873,379                |
| SURGICAL PATHOLOGY   | 2,188,532            | 4,171,497            | 1,982,965              |
| TECHNOLOGY MANAGEMENT  | 1,109,522            | 1,123,004            | 13,482                 |
| THE KIRKLIN CLINIC SOUTH AT ACTON ROAD   | 163,665              | 257,384              | 93,719                 |
| TISSUE ACQUISITION   | 3,096,163            | 739,280              | (2,356,883)            |
| TOWNHOUSE  | 271,965              | -                    | (271,965)              |
| TRANSFERS TO OTHER FUNDS   | 880,220              | 1,031,462            | 151,242                |

| TRANSPLANT CLINIC TRANSPLANT INFORMATICS 309,798 399,717 99 TRANSPLANT SURGERY CLINIC-THE KIRKLIN CLINIC 79,878 722 (77 TRAUMA BURNS INFISSIVE CARE UNIT 1.000,0084 1.0000,0084 1.0000,0084 1.0000,0084 1.0000,0084 1.0000,0084 1.00000,0084 1.00000,0084 1.0 |  | 2019 Approved Budget | 2020 Proposed Budget | Difference                   |
|--|--|----------------------|----------------------|------------------------------|
| TRANSPLANT CLINIC TRANSPLANT INFORMATICS 309,798 399,717 99 TRANSPLANT SURGERY CLINIC-THE KIRKLIN CLINIC 79,878 722 (77 TRAUMA BURNS INFISSIVE CARE UNIT 1.000,0084 1.0000,0084 1.0000,0084 1.0000,0084 1.0000,0084 1.0000,0084 1.00000,0084 1.00000,0084 1.0 | TRANSPLANT ADMINISTRATION                    | 1,889,353            | 2,697,733            | 808,380                      |
| TRANSPLANT INFORMATICS   399,798   498,717   97   728,725   727   727   738,735   722   727   738,735   732   727   738,735    | TRANSPLANT CLINIC                            |                      |                      | 218,263                      |
| TRANSPLANT SURGERY CLINIC-THE KIRKLIN CLINIC TRAUMA BURNS INTENSIVE CARE UNIT TRAUMA BURNS INTENSIVE CARE UNIT 1.066.2084 1.4245.544 3.18 TRAUMA MUEXTENDERS 2.247,378 3.896.832 1.66 TRAUMA MUEXTENDERS 2.247,378 3.896.832 1.66 TRAUMA MUEXTENDERS 2.247,378 3.896.832 1.66 TRAUMA MUEXTENDERS 3.03.049 9.61,244 6.66 1.03.030 9.61,244 6.66 1.030 1 | TRANSPLANT INFORMATICS                       | •                    | ·                    | 98,919                       |
| TRALIMA BURNS INTENSIVE CARE UNIT  TRAUMA BURNS INTENSIVE CARE UNIT  TRAUMA BURNS INTENSIVE CARE UNIT  TRAUMA MURSING UTREACH  TRAUMA MURSING OUTREACH  TRAUMA MURSING OUTREACH  20,968 22,76  TRAUMA NURSING OUTREACH  20,968 22,77  TRITON HEALTH SYSTEM-HOOVER CLINIC  UAB CARE  UAB HIGHLANDS  313,949 96,1,244 66 137,004 67 120B CARE  UAB HIGHLANDS ADMINISTRATION  74,219 259,040 18 UAB INCREMENTS  120,838 169,648 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4   | TRANSPLANT SURGERY CLINIC-THE KIRKLIN CLINIC | •                    | 722                  | (79,156                      |
| TRAUMA DURNS NURSING   | TRAUMA BURNS INTENSIVE CARE UNIT             | •                    | 8.372.514            | 5,866,066                    |
| TRALIMA MD EXTENDERS   2,247,378   3,896,832   1,64   TRALIMA NURSING OUTREACH   20,968   29,276   20,968   29,276   20,968   29,276   20,968   29,276   20,968   29,276   20,968   29,276   20,968   29,276   20,968   29,276   20,968   20,276   20,968   20,276   20,968   20,276   20,968   20,276   20,968   20,276   20,968   20,276   20,968   20,276   20,968   2   |  |                      |                      | 3,183,460                    |
| TRAUMA NURSING OUTRACH   20,968   19,276   17,170   17,   |  |                      |                      | 1,649,454                    |
| TRITION HEALTH SYSTEM-HOOVER CLINIC  UAB CARE  UAB GARE  UAB HIGHLANDS  343,828  372,176  20  UAB HIGHLANDS DAJMINISTRATION  74,219  259,040  18  UAB HIGHLANDS ADJMINISTRATION  74,219  259,040  18  UAB HOME ARE DME  30  UAB HOME ARE DME  30  UED LABORATORY  1,206,732  2,012,158  80  UEU LABORATORY  1,067,322  2,012,158  80  UEU LABORATORY  1,046,632  1,043,002  1,044,300  1,044,3 |  |                      |                      | 8,308                        |
| LIAB CARE         303,949         961,244         65           UAB HIGHLANDS         342,828         372,176         2           LUAB HOME CARE OME         30         -           LUAB HOME CARE OME         30         -           LUAB HOME CARE OME         30         -           LUED LABORATORY         1,206,732         2,012,158         88           LUE LABORATORY         1,206,732         2,012,158         88           LUTRASOUND-THE KIRKLIN CLINIC         681,024         1,094,302         41           LURGONYECOLOGY CLINIC-THE KIRKLIN CLINIC         446,322         511,391         6           LURGONYECOLOGY CLINIC-THE KIRKLIN CLINIC         1,140,496         2,396,514         1,25           UTILIZATION RAMAGEMENT         3,086,630         5,144,390         2,05           UTILIZATION REVIEW-HIGHLANDS         384         67         6           VASCULAR INTERVENTIONAL RADIOLOGY-TKC         14,152         123,385         10           VASCULAR INTERVENTIONAL RADIOLOGY-TKC         14,152         123,385         10           VASCULAR INTERVENTIONAL REVIEWLING CLINIC         307,281         610,831         30           VASCULAR INTERVENTIONAL REVIEWLING THE KIRKLIN CLINIC         307,281         610,831         30<   | TRITON HEALTH SYSTEM-HOOVER CLINIC           | ·                    | ·                    | 72,808                       |
| UAB HIGHLANDS         342,828         372,176         2           UAB HIGHLANDS ADMINISTRATION         74,219         259,040         18           UAB HOME CARE DME         30         -           UAB INVERNESS         120,838         169,648         4           UED LABORATORY         1,206,732         2,012,158         88           ULTRASOUND-THE KIRKLIN CLINIC         681,024         1,094,302         41           URGOYNECOLOGY CLINIC-THE KIRKLIN CLINIC         446,322         511,391         6           URGOYNECOLOGY CLINIC-THE KIRKLIN CLINIC         1,140,496         2,396,314         1.25           URGLORY CLINIC-THE KIRKLIN CLINIC         1,40,496         2,396,314         1.25           URGLORY CLINIC-THE KIRKLIN CLINIC         3,086,630         5,144,390         2,05           UTILIZATION MANAGEMENT         3,086,630         5,144,390         2,05           VASCULAR INGRIN GERVICE         -         19,000         1           VASCULAR INGRIN CRINIC         307,281         610,831         30           VASCULAR INGRIN CLINIC CLINIC         -         382,744         38           VENTRICULAR ASSIST DEWICES         935,827         3,139,519         2,20           VEYAS MULDIA STILL FLOOR NORTH WING THORACIC SURGERY </td <td>UAB CARE</td> <td>·</td> <td>•</td> <td>657,295</td>  | UAB CARE                                     | ·                    | •                    | 657,295                      |
| UAB HIGHLANDS ADMINISTRATION   |  | •                    | •                    | 29,348                       |
| UAB HOME CARE DME         30         4           UAB INVERNESS         120,838         169,648         4           UED LABORATORY         1,206,732         2,012,158         88           ULTRASOUND-THE KIRKUN CLINIC         681,024         1,094,302         41           URGENT CARE         278,210         275,306         (6           URGOYNECOLOGY CLINIC-THE KIRKUN CLINIC         446,322         511,391         6           URGLOGY CLINIC-THE KIRKUN CLINIC         1,40,496         2,396,314         1,25           URLIZATION MANAGEMENT         3,086,630         5,144,390         2,05           VASCULAR MAGING SERVICE         -         19,000         1           VASCULAR INTERVENTIONAL RADIOLOGY-TKC         14,152         123,852         10           VASCULAR SUBGERY CLINIC-THE KIRKUN CLINIC         307,281         610,831         30           VASCULAR SUBGERY CLINIC-THE KIRKUN CLINIC         307,281         610,831         30           VENTRICULAR ASSIST DEVICES         935,827         3,139,519         2,20           VOLUNTEER PROGRAM         91,869         176,280         8           WEST PAVILION STH FLOOR NORTH WING THORACIC SURGERY         604,395         2,919,762         2,31           WEST PAVILION STH FLOOR NEU  |  | ·                    | •                    | 184,821                      |
| UAB INVERNESS  |  | ·                    |                      | (30                          |
| UED LABORATORY ULTRASOUND-THE KIRKLIN CLINIC (681,024 1,094,302 41 URGENT CARE (278,210 275,306 (6 URGENT CARE (278,210 275,306 (7 URGENT CARE (278,307 27 URGENT CARE |  |                      | 169.648              | 48,810                       |
| ULTRASOUND-THE KIRKLIN CLINIC  |  | ·                    | •                    | 805,426                      |
| URGENT CARE  URGONNECOLOGY CLINIC-THE KIRKLIN CLINIC  UROLOGY CLINIC-THE KIRKLIN CLINIC  1.140,496 2,396,314 1,25  UTILIZATION MANAGEMENT  3,086,630 5,144,390 2,05  UTILIZATION REVIEW-HIGHLANDS  384 67  VASCULAR CCESS  282,468 -   |  |                      |                      | 413,278                      |
| URGGYNECOLOGY CLINIC-THE KIRKLIN CLINIC URGOOOY CLINIC-THE KIRKLIN CLINIC URGOOOY CLINIC-THE KIRKLIN CLINIC 1,140,496 1,296,3214 1,25 URGOOOY CLINIC-THE KIRKLIN CLINIC 1,140,496 2,396,314 1,25 UTILIZATION REVIEW-HIGHLANDS 384 67 VASCULAR NANAGEMENT 3,086,630 5,144,390 2,05 UTILIZATION REVIEW-HIGHLANDS 384 67 VASCULAR MAGING SERVICE - 19,000 11 VASCULAR MAGING SERVICE - 19,000 11 VASCULAR INTERVENTIONAL RADIOLOGY-TKC 14,152 123,852 10 VASCULAR INTERVENTIONAL RADIOLOGY-TKC 14,152 123,852 10 VASCULAR LABORATORY-THE KIRKLIN CLINIC - 382,744 38 VENTRICULAR ASSIST DEVICES 935,827 3,139,519 2,20 VIVA MEDICARE 13,781,279 15,490,251 1,70 VOLUNTEER PROGRAM 91,869 176,280 8 WEST PAVILION STH FLOOR NORTH WING THORACIC SURGERY 604,395 2,919,762 2,31 WEST PAVILION STH FLOOR NEURO INTERNSIVE CARE UNIT 3,852,870 12,558,522 8,70 WEST PAVILION STH FLOOR NEURO INTERNSIVE CARE UNIT 3,852,870 12,558,522 8,70 WEST PAVILION STH FLOOR NEUROLOGY 1,108,259 2,790,359 1,66 WEST PAVILION STH FLOOR NEUROLOGY 1,108,259 2,790,359 1,66 WEST PAVILION STH FLOOR NEUROSURGERY 1,579,451 3,138,150 1,55 WEST PAVILION PLANT OPERATIONS 2,463,241 2,972,237 50 WHITAKER LAB 130,562 60,888 49 WOMEN & INFANTS CENTER SAD FLOOR NEUROSING CARE NURSERY 5,339,265 10,636,655 5,29 WOMEN & INFANTS CENTER STH FLOOR ONTHINUING CARE NURSERY 5,339,265 10,636,655 5,29 WOMEN & INFANTS CENTER STH FLOOR ONTHINUING CARE NURSERY 5,339,566 10,636,655 5,29 WOMEN & INFANTS CENTER STH FLOOR ONTHINUING CARE NURSERY 5,339,265 10,636,655 5,29 WOMEN & INFANTS CENTER STH FLOOR ONTHINUING CARE NURSERY 5,339,265 10,636,655 5,29 WOMEN & INFANTS CENTER STH FLOOR ONTHINUING CARE NURSERY 5,339,265 10,636,655 5,29 WOMEN & INFANTS CENTER STH FLOOR ONTHINUING CARE NURSERY 5,339,265 10,636,655 5,29 WOMEN & INFANTS CENTER STH FLOOR ONTHINUING CARE NUR |  | •                    |                      | (2,904                       |
| UROLOGY CLINIC-THE KIRKLIN CLINIC 1,140,496 2,396,314 1,25 UTILUZATION MANAGEMENT 3,086,630 5,144,390 2,05 UTILUZATION REVIEW-HIGHLANDS 384 67  VASCULAR ACCESS 222,468 - (28 VASCULAR INTERVENTIONAL RADIOLOGY-TKC 14,152 123,852 10 VASCULAR INTERVENTIONAL RADIOLOGY-TKC 14,152 123,852 10 VASCULAR INTERVENTIONAL RADIOLOGY-TKC 307,281 610,831 30 VASCULAR SURGERY CLINIC-THE KIRKLIN CLINIC 307,281 610,831 30 VASCULAR SURGERY CLINIC-THE KIRKLIN CLINIC 307,281 610,831 30 VENTRICULAR ASSIST DEVICES 935,827 3,139,519 2,20 VENTRICULAR ASSIST DEVICES 935,827 3,139,519 2,20 VENTRICULAR ASSIST DEVICES 935,827 3,139,519 2,20 VENTRICULAR DEVICES 13,781,279 15,490,251 1,70 VOLUNTEER PROGRAM 91,869 176,280 8 WEST PAVILION STH FLOOR NORTH WING THORACIC SURGERY 604,395 2,919,762 2,31 WEST PAVILION STH FLOOR NEURO INTENSIVE CARE UNIT 3,852,870 12,558,522 8,70 WEST PAVILION STH FLOOR NEUROLOGY 1,045,732 3,833,695 2,78 WEST PAVILION STH FLOOR NEUROLOGY 1,045,732 3,833,695 2,78 WEST PAVILION STH FLOOR NEUROLOGY 1,108,259 2,790,359 1,68 WEST PAVILION STH FLOOR NEUROLOGY 1,508,830 1,258,502 2,78 WEST PAVILION STH FLOOR CAMELLIA PAVILION 646,778 3,211,901 2,56 WEST PAVILION THE FLOOR CAMELLIA PAVILION 646,778 3,211,901 2,56 WEST PAVILION CONFERENCE CENTER 2,668 128,457 10 WEST PAVILION PLANT OPERATIONS 2,463,241 2,772,237 50 WEST PAVILION PLANT OPERATIONS 2,463,241 2,772,237 50 WEST PAVILION PLANT OPERATIONS 2,463,241 2,772,237 50 WEST PAVILION PLANT OPERATIONS 3,339,565 10,666,565 5,29 WOMEN & INFANTS CENTER RND FLOOR CONTINUING CARE NURSERY 5,339,565 10,686,655 5,29 WOMEN & INFANTS CENTER TRD FLOOR CONTINUING CARE NURSERY 5,339,565 10,686,655 5,29 WOMEN & INFANTS CENTER TRD FLOOR ROMATAL INTENSIVE CARE 9,556,613 23,954,627 14,39 WOMEN & INFANTS CENTER TRD FLOOR ROMATAL INTENSIVE CARE 9,556,613 23,954,627 14,39 WOMEN & INFANTS CENTER TRH FLOOR HIGH RISK OBSTETRICS 1,233,525 2,899,723 1,66 WOMEN & INFANTS CENTER TH FLOOR HIGH RISK OBSTETRICS 1,233,525 2,899,723 1,66 WOMEN & INFANTS CENTER TH FLOOR HIGH RISK OBSTETRICS 1,233,525 2,899,723  |  | ·                    | ·                    | 65,069                       |
| UTILIZATION MANAGEMENT UTILIZATION REVIEW-HIGHLANDS 384 67  VASCULAR NEVIEW-HIGHLANDS 384 67  VASCULAR ACCESS 282,468  |  | •                    | •                    | 1,255,818                    |
| UTILIZATION REVIEW-HIGHLANDS  ASCULAR IMAGING SERVICE  VASCULAR IMAGING SERVICE  14,152 123,852 10 VASCULAR INTERVENTIONAL RADIOLOGY-TKC 14,152 123,852 10 VASCULAR LABORATORY-THE KIRKLIN CLINIC 307,281 610,831 30 VASCULAR SURGERY CLINIC-THE KIRKLIN CLINIC 307,281 610,831 303 VASCULAR SURGERY CLINIC-THE KIRKLIN CLINIC  VENTRICULAR ASSIST DEVICES 3935,827 3,139,519 2,20 VIVA MEDICARE 13,781,279 15,490,251 1,70 VOLUNTEER PROGRAM 91,869 176,280 88 WEST PAVILION STH FLOOR NORTH WING THORACIC SURGERY 604,395 2,919,762 2,31 WEST PAVILION STH FLOOR NEURO INTENSIVE CARE UNIT 3,882,870 12,558,522 8,70 WEST PAVILION STH FLOOR NEUROLOGY 1,045,732 3,833,695 2,78 WEST PAVILION STH FLOOR NEUROLOGY 1,108,259 2,790,359 1,68 WEST PAVILION STH FLOOR NEUROLOGY 1,108,259 2,790,359 1,68 WEST PAVILION STH FLOOR NEUROLOGY 1,045,732 3,133,150 1,559 WEST PAVILION PLANT OPERATIONS 2,463,241 2,972,237 50 WHITAKER LAB WOMEN & INFANTS CENTER CENTER 130,562 602,888 49 WOMEN & INFANTS CENTER NOTHER BABY UNIT 5,224,941 8,383,604 3,151 WOMEN & INFANTS CENTER THE HOOR HEURS HERNISHEY 5,339,265 10,636,655 5,29 WOMEN & INFANTS CENTER THE HOOR HIGH RISK OBSTETRICS 1,245,251 0,366,655 5,29 WOMEN & INFANTS CENTER THE HOOR HIGH RISK OBSTETRICS 1,245,251 0,366,655 1,249 WOMEN & INFANTS CENTER THE HOOR HIGH RISK OBSTETRICS 1,245,251 0,366,655 1,249 WOMEN & INFANTS CENTER THE HOOR HIGH RISK OBSTETRICS 1,245,251 0,366,655 1,249 WOMEN & INFANTS CENTER THE HOOR HIGH RISK OBSTETRICS 1,245,251 0,366,655 1,249 WOMEN & INFANTS CENTER THE HOOR HIGH RISK OBSTETRICS 1,245,251 0,366,655 1,249 WOMEN & INFANTS CENTER THE HOOR HIGH RISK OBSTETRICS 1,245,310 3,608,890 2,366 WOMEN AND INFANTS CENTER THE HOOR HIGH RISK OBSTETRICS 1,245,310 3,608,890 2,366 WOMEN AND INFANTS CENTER THE HOOR HIGH RISK OBSTETRICS 1,245,310 3,608,890 2,366 WOMEN AND INFANTS CENTER THE HOOR HIGH RISK OBSTETRICS 1,245,310 3,334,646 47 WOMEN & INFANTS CENTER THE HOO |  | , ,                  |                      | 2,057,760                    |
| VASCULAR ACCESS  VASCULAR IMAGING SERVICE  1 - 19,000 1 VASCULAR IMTREVENTIONAL RADIOLOGY-TKC 14,152 123,852 100 VASCULAR INTERVENTIONAL RADIOLOGY-TKC 14,152 123,852 100 VASCULAR SURGERY CLINIC-THE KIRKLIN CLINIC 307,281 610,831 30 VASCULAR SURGERY CLINIC-THE KIRKLIN CLINIC   |  |                      |                      | (317                         |
| VASCULAR IMAGING SERVICE  VASCULAR INTERVENTIONAL RADIOLOGY-TKC  14,152  123,852  10  VASCULAR LABORATORY-THE KIRKLIN CLINIC  VASCULAR SURGERY CLINIC-THE KIRKLIN CLINIC  - 382,744  38  VENTRICULAR ASSIST DEVICES  935,827  3,139,519  2,20  VIVA MEDICARE  VIVA MEDICARE  13,781,779  15,490,251  1,70  VOLUNTEER PROGRAM  91,869  176,280  8  WEST PAVILION 5TH FLOOR NORTH WING THORACIC SURGERY  604,395  2,919,762  2,31  WEST PAVILION 5TH FLOOR NEURO INTENSIVE CARE UNIT  3,852,870  WEST PAVILION 5TH FLOOR NEURO INTENSIVE CARE UNIT  3,852,870  WEST PAVILION 5TH FLOOR NEUROLOGY  1,045,732  WEST PAVILION 8TH FLOOR NEUROLOGY  1,045,732  8,33,695  2,78  WEST PAVILION 8TH FLOOR NEUROLOGY  1,045,732  8,33,695  1,68  WEST PAVILION 8TH FLOOR NEUROLOGY  1,045,732  8,33,695  1,68  WEST PAVILION 9TH FLOOR CAMELLIA PAVILION  646,778  3,211,901  2,56  WEST PAVILION 9TH FLOOR CAMELLIA PAVILION  646,778  3,211,901  2,56  WEST PAVILION PLANT OPERATIONS  2,463,241  2,972,237  50  WHITAKER LAB  WOMEN & INFANTS CENTER - MOTHER BABY UNIT  5,224,941  WOMEN & INFANTS CENTER - MOTHER BABY UNIT  5,234,941  WOMEN & INFANTS CENTER STD FLOOR CONTINUING CARE NURSERY  WOMEN & INFANTS CENTER STD FLOOR CONTINUING CARE NURSERY  WOMEN & INFANTS CENTER TRE TRE PLOOR OF CONTINUING CARE NURSERY  WOMEN & INFANTS CENTER TRE TRE THE FLOOR OF STREECH COORY ONCOLOGY  1,245,310  3,608,890  2,36  WOMEN & INFANTS CENTER THE FLOOR HIGH RISK OBSTETRICS  1,233,525  2,899,723  1,666  WOMEN SERVICES SUPPORT  719,093  1,383,018  66  WOMEN SERVICES SUPPORT  719,093  1,383,018  66  WOMEN SERVICES SUPPORT  719,093  1,383,018  67  WOUND CARE CENTER  WOUND CONTINENCE NURSING  924,846  1,651,294  72  WOUND SCHOLARS  1,884,882,831  2,113,904,834  229,000  22 |  |                      | -                    | (282,468                     |
| VASCULAR INTERVENTIONAL RADIOLOGY-TKC  VASCULAR LABORATORY-THE KIRKLIN CLINIC  VASCULAR LABORATORY-THE KIRKLIN CLINIC  VASCULAR SURGERY CLINIC-THE KIRKLIN CLINIC  VIVA MEDICARE  13,781,279  15,490,251  1,70  VOLUNTEER PROGRAM  WEST PAVILLON 5TH FLOOR NORTH WING THORACIC SURGERY  WEST PAVILLON 5TH FLOOR NEURO INTENSIVE CARE UNIT  8,852,870  WEST PAVILLON 6TH FLOOR NEURO INTENSIVE CARE UNIT  8,852,870  WEST PAVILLON 8TH FLOOR NEUROLOGY  1,045,732  3,833,695  2,78  WEST PAVILLON 8TH FLOOR NEUROLOGY  1,108,259  2,790,359  1,68  WEST PAVILLON 9TH FLOOR CAMELILLA PAVILLON  646,778  3,211,901  2,56  WEST PAVILLON PITH FLOOR CAMELILLA PAVILLON  646,778  3,211,901  2,56  WEST PAVILLON PITH FLOOR CAMELILLA PAVILLON  646,778  3,211,901  2,56  WEST PAVILLON PERATIONS  2,463,241  2,972,237  50  WHITAKER LAB  130,562  620,888  49  WOMEN & INFANTS CENTER - MOTHER BABY UNIT  5,224,941  8,383,604  3,15  WOMEN & INFANTS CENTER SURGERY PLOOR CONTINUING CARE NURSERY  5,339,265  10,636,655  5,29  WOMEN & INFANTS CENTER SURGERY PLOOR CONTINUING CARE NURSERY  5,339,265  10,636,655  5,29  WOMEN & INFANTS CENTER SURGERY PLOOR ON SENTALL INTENSIVE CARE  9,556,613  2,395,4627  14,39  WOMEN & INFANTS CENTER SURGERY  71,903  1,383,018  66  WOMEN & INFANTS CENTER SURGERY  71,903  1,383,018  66  WOMEN'S SERVICES SUPPORT  71,903  1,383,018  66  WOMEN'S SERVICES PERIOPERATIVE CARE  209,313  213,346  WOMEN'S SERVICES SUPPORT  71,903  1,383,018  66  WOMEN'S SERVICES SUPPORT  71,903  1,383,018  67  WOUND CARE CENTER  72,003  WOUND CARE CENTER  73,004,834  74  WOUND CARE CENTER  74  WOUND SCHOOLARS  75  WOUND SCHOOLARS  77  78  79  70  70  71   |  | 202,400              | 19 000               | 19,000                       |
| VASCULAR LABORATORY-THE KIRKLIN CLINIC         307,281         610,831         30           VASCULAR SURGERY CLINIC-THE KIRKLIN CLINIC         -         382,744         38           VENTRICULAR ASSIST DEVICES         935,827         3,139,519         2,20           VIVA MEDICARE         13,781,279         15,490,251         1,70           VOLUNTEER PROGRAM         91,869         176,280         8           WEST PAVILION 5TH FLOOR NORTH WING THORACIC SURGERY         604,395         2,919,762         2,31           WEST PAVILION 5TH FLOOR EURO INTENSIVE CARE UNIT         3,852,870         12,558,522         8,70           WEST PAVILION TH FLOOR EUROLOGY         1,045,732         3,833,695         2,78           WEST PAVILION STH FLOOR NEUROSURGERY         1,579,451         3,138,150         1,55           WEST PAVILION ON THE FLOOR CONTENT         20,688         128,457         10           WEST PAVILION CONFERENCE CENTER         20,688         128,457         10           WEST PA  |  | 1/1 152              | •                    | 109,700                      |
| VASCULAR SURGERY CLINIC-THE KIRKLIN CLINIC         382,744         38           VENTRICULAR ASSIST DEVICES         935,827         3,139,519         2,20           VIVA MEDICARE         13,781,279         15,490,251         1,70           VOLUNTEER PROGRAM         91,869         176,280         8           WEST PAVILION 5TH FLOOR NORTH WING THORACIC SURGERY         604,395         2,919,762         2,31           WEST PAVILION 6TH FLOOR NEURO INTENSIVE CARE UNIT         3,852,870         12,558,522         8,70           WEST PAVILION 7TH FLOOR EURO INTENSIVE CARE UNIT         3,852,870         12,558,522         8,70           WEST PAVILION 8TH FLOOR NEUROLOGY         1,045,732         3,833,695         2,78           WEST PAVILION 8TH FLOOR NEUROSURGERY         1,579,451         3,138,150         1,55           WEST PAVILION 9TH FLOOR CAMELLIA PAVILION         646,778         3,211,901         2,56           WEST PAVILION PLANT OPERATIONS         2,463,241         2,972,237         50           WEST PAVILIAN PLANT OPERATIONS         2,463,241         2,972,237         50           WOMEN & INFANTS CENTER AND FLOOR CONTINUING CARE NURSERY         5,339,265         10,636,655         5,29           WOMEN & INFANTS CENTER 7NH FLOOR GYNECOLOGY/ONCOLOGY         1,245,310         3,608,890         2,   |  | ·                    | ·                    | 303,550                      |
| VENTRICULAR ASSIST DEVICES         935,827         3,139,519         2,20           VIVA MEDICARE         13,781,279         15,490,251         1,70           VOLUNTEER PROGRAM         91,869         176,280         8           WEST PAVILION 5TH FLOOR NORTH WING THORACIC SURGERY         604,395         2,919,762         2,31           WEST PAVILION 6TH FLOOR NEURO INTENSIVE CARE UNIT         3,852,870         12,558,522         8,70           WEST PAVILION 7TH FLOOR NEUROLOGY         1,045,732         3,833,695         2,78           WEST PAVILION 8TH FLOOR NEUROSURGERY         1,108,259         2,790,359         1,68           WEST PAVILION 9TH FLOOR NEUROSURGERY         1,579,451         3,138,150         1,55           WEST PAVILION 9TH FLOOR CAMELLIA PAVILION         646,778         3,211,901         2,56           WEST PAVILION OF CONFERENCE CENTER         20,688         128,457         10           WEST PAVILION PLANT OPERATIONS         2,463,241         2,972,237         50           WHITAKER LAB         130,562         620,888         49           WOMEN & INFANTS CENTER ** MOTHER BABY UNIT         5,224,441         8,383,604         3,15           WOMEN & INFANTS CENTER STOLLOGY CONTINUING CARE NURSERY         5,339,265         10,636,655         5,29  |  | -                    | ·                    | 382,744                      |
| VIVA MEDICARE  VOLUNTEER PROGRAM  91,869 176,280 8 WEST PAULION STH FLOOR NORTH WING THORACIC SURGERY  WEST PAULION STH FLOOR NEURO INTENSIVE CARE UNIT  WEST PAULION STH FLOOR ENT-PLASTIC SURGERY-UROLOGY 1,045,732 3,833,695 2,789 WEST PAULION STH FLOOR NEUROLOGY 1,108,259 2,790,359 1,689 WEST PAULION STH FLOOR NEUROLOGY 1,108,259 2,790,359 1,689 WEST PAULION STH FLOOR NEUROSURGERY 1,579,451 3,138,150 1,559 WEST PAULION STH FLOOR CAMELLIA PAVILION 646,778 3,211,901 2,566 WEST PAVILION OFFERNCE CENTER 20,688 128,457 100 WEST PAVILION PLANT OPERATIONS 2,463,241 2,972,237 500 WHITAKER LAB WOMEN & INFANTS CENTER - MOTHER BABY UNIT WOMEN & INFANTS CENTER 2ND FLOOR CONTINUING CARE NURSERY WOMEN & INFANTS CENTER SRD FLOOR NEONATAL INTENSIVE CARE 9,556,613 23,954,627 14,33 WOMEN & INFANTS CENTER SRD FLOOR NEONATAL INTENSIVE CARE 9,556,613 23,954,627 14,33 WOMEN & INFANTS CENTER SRD FLOOR NEONATAL INTENSIVE CARE 9,556,613 23,954,627 14,33 WOMEN & INFANTS CENTER SRD FLOOR NEONATAL INTENSIVE CARE 9,556,613 23,954,627 14,33 WOMEN & INFANTS CENTER SRD FLOOR NEONATAL INTENSIVE CARE 9,556,613 23,954,627 14,33 WOMEN & INFANTS CENTER SRD FLOOR NEONATAL INTENSIVE CARE 9,556,613 23,954,627 14,33 WOMEN & INFANTS CENTER SRD FLOOR NEONATAL INTENSIVE CARE 9,556,613 23,954,627 14,33 WOMEN & INFANTS CENTER SRD FLOOR REPAIR IN SECURITY STATEMENTS SERVICES SUPPORT 9,556,613 23,954,627 14,33 WOMEN & INFANTS CENTER SRD FLOOR REPAIR IN SECURITY SERVICES SUPPORT 9,556,613 23,954,627 14,33 WOMEN & INFANTS CENTER SRD FLOOR REPAIR IN SECURITY SERVICES SUPPORT 9,556,613 23,954,627 24,941 24,94 |  | 935 827              | •                    | 2,203,692                    |
| VOLUNTEER PROGRAM         91,869         176,280         8           WEST PAVILION 5TH FLOOR NORTH WING THORACIC SURGERY         604,395         2,919,762         2,31           WEST PAVILION 6TH FLOOR NEURO INTENSIVE CARE UNIT         3,852,870         12,558,522         8,70           WEST PAVILION 7TH FLOOR ENT-PLASTIC SURGERY-UROLOGY         1,045,732         3,833,695         2,78           WEST PAVILION 8TH FLOOR NEUROSURGERY         1,108,259         2,790,359         1,68           WEST PAVILION 8TH FLOOR NEUROSURGERY         1,579,451         3,138,150         1,55           WEST PAVILION 9TH FLOOR CAMELLIA PAVILION         646,778         3,211,901         2,56           WEST PAVILION PLANT OPERATIONS         2,463,241         2,972,237         50           WEST PAVILION PLANT OPERATIONS         2,463,241         2,972,237         50           WHITAKER LAB         130,562         620,888         49           WOMEN & INFANTS CENTER - MOTHER BABY UNIT         5,224,941         8,383,604         3,15           WOMEN & INFANTS CENTER 2ND FLOOR CONTINUING CARE NURSERY         5,339,265         10,636,655         5,29           WOMEN & INFANTS CENTER 3RD FLOOR NEONATAL INTENSIVE CARE         9,556,613         23,954,627         14,39           WOMEN & INFANTS CENTER 8TH FLOOR HIGH RISK OBSTETRICS  |  | ·                    |                      | 1,708,972                    |
| WEST PAVILION 5TH FLOOR NORTH WING THORACIC SURGERY  WEST PAVILION 6TH FLOOR NEURO INTENSIVE CARE UNIT  3,852,870  12,558,522  8,70  WEST PAVILION 6TH FLOOR NEURO INTENSIVE CARE UNIT  3,852,870  1,045,732  3,833,695  2,78  WEST PAVILION 8TH FLOOR NEUROLOGY  1,108,259  2,790,359  1,68  WEST PAVILION 8TH FLOOR NEUROLOGY  1,1579,451  3,138,150  1,55  WEST PAVILION 9TH FLOOR CAMELLIA PAVILION  646,778  3,211,901  2,56  WEST PAVILION 0 STH FLOOR CAMELLIA PAVILION  646,778  40,2463,241  2,972,237  500  WHITAKER LAB  130,562  620,888  49  WOMEN & INFANTS CENTER - MOTHER BABY UNIT  5,224,941  8,383,604  3,15  WOMEN & INFANTS CENTER 3RD FLOOR CONTINUING CARE NURSERY  WOMEN & INFANTS CENTER 3RD FLOOR NEONATAL INTENSIVE CARE  9,556,613  23,954,627  14,39  WOMEN & INFANTS CENTER 3TH FLOOR REONATAL INTENSIVE CARE  WOMEN & INFANTS CENTER 8TH FLOOR HIGH RISK OBSTETRICS  WOMEN & INFANTS CENTER 8TH FLOOR HIGH RISK OBSTETRICS  WOMEN & INFANTS FACILITY PLANT OPERATIONS  2,162,063  2,887,284  72  WOMEN'S SERVICES PERIOPERATIVE CARE  WOMEN'S SERVICES PERIOPERATIVE CARE  WOMEN'S SERVICES SUPPORT  719,093  1,383,018  66  WORKFORCE SATISFACTION  3,462  2,073  0  WOUND CARE CENTER  400UND STOMY & CONTINENCE NURSING  WOUND STOMY & CONTINENCE NURSING  P17AL EXPENSES  1,884,882,831  2,113,904,834  229,022   |  |                      |                      | 84,411                       |
| WEST PAVILION 6TH FLOOR NEURO INTENSIVE CARE UNIT 3,852,870 12,558,522 8,70 WEST PAVILION 7TH FLOOR ENT-PLASTIC SURGERY-UROLOGY 1,045,732 3,833,695 2,78 WEST PAVILION 8TH FLOOR NEUROLOGY 1,108,259 2,790,359 1,68 WEST PAVILION 8TH FLOOR NEUROSURGERY 1,579,451 3,138,150 1,55 WEST PAVILION 9TH FLOOR CAMELLIA PAVILION 646,778 3,211,901 2,56 WEST PAVILION 9TH FLOOR CAMELLIA PAVILION 646,778 3,211,901 2,56 WEST PAVILION PLANT OPERATIONS 2,463,241 2,972,237 50 WHITAKER LAB 130,562 620,888 49 WOMEN & INFANTS CENTER - MOTHER BABY UNIT 5,224,941 8,383,604 3,15 WOMEN & INFANTS CENTER - MOTHER BABY UNIT 5,224,941 8,383,604 3,15 WOMEN & INFANTS CENTER 2ND FLOOR CONTINUING CARE NURSERY 5,339,265 10,636,655 5,29 WOMEN & INFANTS CENTER 3RD FLOOR NEONATAL INTENSIVE CARE 9,556,613 23,954,627 14,39 WOMEN & INFANTS CENTER 7TH FLOOR GYNECOLOGY/ONCOLOGY 1,245,310 3,608,890 2,36 WOMEN & INFANTS CENTER 8TH FLOOR HIGH RISK OBSTETRICS 1,233,525 2,889,723 1,66 WOMEN & INFANTS FACILITY PLANT OPERATIONS 2,162,063 2,887,284 72 WOMEN'S SERVICES PERIOPERATIVE CARE 209,313 213,346 WOMEN'S SERVICES PERIOPERATIVE CARE 209,313 213,346 WOMEN'S SERVICES SUPPORT 719,093 1,383,018 66 WORKFORCE SATISFACTION 3,462 2,073 (WOMEN'S SERVICES SUPPORT 719,093 1,383,018 66 WORKFORCE SATISFACTION 3,462 2,073 (WOMEN'S SERVICES SUPPORT 719,093 1,383,018 66 WORKFORCE SATISFACTION 3,462 2,073 (WOMEN'S SERVICES SUPPORT 719,093 1,383,018 66 WORKFORCE SATISFACTION 3,462 2,073 (WOUND CARE CENTER 8TH FLOOR HIGH RISK OBSTETRICS 3,462,462 3,773 (WOUND CARE CENTER 8TH FLOOR HIGH RISK OBSTETRICS 3,462,462 3,773 (WOUND CARE CENTER 8TH FLOOR HIGH RISK OBSTETRICS 3,462,462 3,773 (WOUND CARE CENTER 8TH FLOOR HIGH RISK OBSTETRICS 3,462,462 3,773 (WOUND CARE CENTER 8TH FLOOR HIGH RISK OBSTETRICS 3,462,462 3,773 (WOUND CARE CENTER 8TH FLOOR HIGH RISK OBSTETRICS 3,462,462 3,773 (WOUND CARE CENTER 8TH FLOOR HIGH RISK OBSTETRICS 3,462,462 3,773 (WOUND CARE CENTER 8TH FLOOR HIGH RISK OBSTETRICS 3,462,462 3,462 3,462 3,462 3,462 3,462 3,462 3,462 3,462 3,462 3,462 3,462 3,462 3,462 3, |  | ·                    | •                    | 2,315,367                    |
| WEST PAVILION 7TH FLOOR ENT-PLASTIC SURGERY-UROLOGY 1,045,732 3,833,695 2,78 WEST PAVILION 8TH FLOOR NEUROLOGY 1,108,259 2,790,359 1,68 WEST PAVILION 8TH FLOOR NEUROSURGERY 1,579,451 3,138,150 1,55 WEST PAVILION 9TH FLOOR CAMELLIA PAVILION 646,778 3,211,901 2,56 WEST PAVILION CONFERENCE CENTER 20,688 128,457 10 WEST PAVILION PLANT OPERATIONS 2,463,241 2,972,237 50 WHITAKER LAB 130,562 620,888 49 WOMEN & INFANTS CENTER - MOTHER BABY UNIT 5,224,941 8,383,604 3,155 WOMEN & INFANTS CENTER 2ND FLOOR CONTINUING CARE NURSERY 5,339,265 10,636,655 5,29 WOMEN & INFANTS CENTER 3RD FLOOR NEONATAL INTENSIVE CARE 9,556,613 23,954,627 14,39 WOMEN & INFANTS CENTER 8TH FLOOR HIGH RISK OBSTETRICS 1,233,525 2,899,723 1,666 WOMEN AND INFANTS FACILITY PLANT OPERATIONS 2,162,063 2,887,284 72 WOMEN'S SERVICES PERIOPERATIVE CARE 209,313 213,346 WOMEN'S SERVICES SUPPORT 719,093 1,383,018 666 WOMEN'S SERVICES SUPPORT 719,093 1,383,018 666 WOMEN GENTER RESERVICES SUPPORT 719,093 1,383,018 666 WOMEN GENTER RESERVICES SUPPORT 719,093 1,383,018 667 WOUND CARE CENTER 657,578 1,046,919 38 WOUND STOMY & CONTINENCE NURSING 924,846 1,651,294 72 WOUND SCHOLARS - 4 34,234 34 34 34 34 34 34 34 34 34 34 34 34 3  |  | ·                    |                      | 8,705,652                    |
| WEST PAVILION 8TH FLOOR NEUROLOGY       1,108,259       2,790,359       1,68         WEST PAVILION 8TH FLOOR NEUROSURGERY       1,579,451       3,138,150       1,55         WEST PAVILION 9TH FLOOR CAMELLIA PAVILION       646,778       3,211,901       2,56         WEST PAVILION CONFERENCE CENTER       20,688       128,457       10         WEST PAVILION PLANT OPERATIONS       2,463,241       2,972,237       50         WHITAKER LAB       130,562       620,888       49         WOMEN & INFANTS CENTER - MOTHER BABY UNIT       5,224,941       8,383,604       3,15         WOMEN & INFANTS CENTER 2ND FLOOR CONTINUING CARE NURSERY       5,339,265       10,636,655       5,29         WOMEN & INFANTS CENTER 3RD FLOOR NEONATAL INTENSIVE CARE       9,556,613       23,954,627       14,39         WOMEN & INFANTS CENTER 7TH FLOOR GYNECOLOGY/ONCOLOGY       1,245,310       3,608,890       2,36         WOMEN & INFANTS CENTER 8TH FLOOR HIGH RISK OBSTETRICS       1,233,525       2,899,723       1,66         WOMEN S SERVICES PERIOPERATIVE CARE       209,313       213,346       72         WOMEN'S SERVICES SUPPORT       719,093       1,383,018       66         WORKFORCE SATISFACTION       3,462       2,073       0         WOUND CARE CENTER       1,046,919   |  |                      |                      | 2,787,963                    |
| WEST PAVILION 8TH FLOOR NEUROSURGERY       1,579,451       3,138,150       1,55         WEST PAVILION 9TH FLOOR CAMELLIA PAVILION       646,778       3,211,901       2,56         WEST PAVILION CONFERENCE CENTER       20,688       128,457       10         WEST PAVILION PLANT OPERATIONS       2,463,241       2,972,237       50         WHITAKER LAB       130,562       620,888       49         WOMEN & INFANTS CENTER - MOTHER BABY UNIT       5,224,941       8,383,604       3,15         WOMEN & INFANTS CENTER 2ND FLOOR CONTINUING CARE NURSERY       5,339,265       10,636,655       5,29         WOMEN & INFANTS CENTER 3RD FLOOR NEONATAL INTENSIVE CARE       9,556,613       23,954,627       14,39         WOMEN & INFANTS CENTER 3RD FLOOR GYNECOLOGY/ONCOLOGY       1,245,310       3,608,890       2,36         WOMEN & INFANTS CENTER 8TH FLOOR GYNECOLOGY/ONCOLOGY       1,245,310       3,608,890       2,36         WOMEN & INFANTS FACILITY PLANT OPERATIONS       2,162,063       2,887,284       72         WOMEN'S SERVICES PERIOPERATIVE CARE       209,313       213,346       213,346         WOMEN'S SERVICES SUPPORT       719,093       1,383,018       66         WOMEN'S SERVICES SUPPORT       719,093       1,383,018       66         WOUND CARE CENTER       657,57   |  |                      |                      | 1,682,100                    |
| WEST PAVILION 9TH FLOOR CAMELLIA PAVILION       646,778       3,211,901       2,56         WEST PAVILION CONFERENCE CENTER       20,688       128,457       10         WEST PAVILION PLANT OPERATIONS       2,463,241       2,972,237       50         WHITAKER LAB       130,562       620,888       49         WOMEN & INFANTS CENTER - MOTHER BABY UNIT       5,224,941       8,383,604       3,15         WOMEN & INFANTS CENTER 2ND FLOOR CONTINUING CARE NURSERY       5,339,265       10,636,655       5,29         WOMEN & INFANTS CENTER 3RD FLOOR NEONATAL INTENSIVE CARE       9,556,613       23,954,627       14,39         WOMEN & INFANTS CENTER 3RD FLOOR NEONATAL INTENSIVE CARE       9,556,613       23,954,627       14,39         WOMEN & INFANTS CENTER 8TH FLOOR GYNECOLOGY/ONCOLOGY       1,245,310       3,608,890       2,36         WOMEN & INFANTS CENTER 8TH FLOOR HIGH RISK OBSTETRICS       1,233,525       2,899,723       1,66         WOMEN SERVICES PERIOPERATIVE CARE       209,313       213,346       72         WOMEN'S SERVICES PERIOPERATIVE CARE       209,313       213,346       66         WORKFORCE SATISFACTION       3,462       2,073       (6         WOUND CARE CENTER       657,578       1,046,919       38         WOUND SCHOLARS       -       3  |  |                      |                      | 1,558,699                    |
| WEST PAVILION CONFERENCE CENTER       20,688       128,457       10         WEST PAVILION PLANT OPERATIONS       2,463,241       2,972,237       50         WHITAKER LAB       130,562       620,888       49         WOMEN & INFANTS CENTER - MOTHER BABY UNIT       5,224,941       8,383,604       3,15         WOMEN & INFANTS CENTER 2ND FLOOR CONTINUING CARE NURSERY       5,339,265       10,636,655       5,29         WOMEN & INFANTS CENTER 3RD FLOOR NEONATAL INTENSIVE CARE       9,556,613       23,954,627       14,39         WOMEN & INFANTS CENTER 7TH FLOOR GYNECOLOGY/ONCOLOGY       1,245,310       3,608,890       2,36         WOMEN & INFANTS CENTER 8TH FLOOR HIGH RISK OBSTETRICS       1,233,525       2,899,723       1,66         WOMEN AND INFANTS FACILITY PLANT OPERATIONS       2,162,063       2,887,284       72         WOMEN'S SERVICES PERIOPERATIVE CARE       209,313       213,346         WOMEN'S SERVICES SUPPORT       719,093       1,383,018       66         WORKFORCE SATISFACTION       3,462       2,073       0         WOUND CARE CENTER       657,578       1,046,919       38         WOUND STOMY & CONTINENCE NURSING       924,846       1,651,294       72         WOUND SCHOLARS       1,884,882,831       2,113,904,834       229,02  |  |                      |                      | 2,565,123                    |
| WEST PAVILION PLANT OPERATIONS       2,463,241       2,972,237       50         WHITAKER LAB       130,562       620,888       49         WOMEN & INFANTS CENTER - MOTHER BABY UNIT       5,224,941       8,383,604       3,15         WOMEN & INFANTS CENTER 2ND FLOOR CONTINUING CARE NURSERY       5,339,265       10,636,655       5,29         WOMEN & INFANTS CENTER 3RD FLOOR NEONATAL INTENSIVE CARE       9,556,613       23,954,627       14,39         WOMEN & INFANTS CENTER 7TH FLOOR GYNECOLOGY/ONCOLOGY       1,245,310       3,608,890       2,36         WOMEN & INFANTS CENTER 8TH FLOOR HIGH RISK OBSTETRICS       1,233,525       2,899,723       1,66         WOMEN AND INFANTS FACILITY PLANT OPERATIONS       2,162,063       2,887,284       72         WOMEN'S SERVICES PERIOPERATIVE CARE       209,313       213,346       66         WOMEN'S SERVICES SUPPORT       719,093       1,383,018       66         WORKFORCE SATISFACTION       3,462       2,073       0         WOUND CARE CENTER       657,578       1,046,919       38         WOUND STOMY & CONTINENCE NURSING       924,846       1,651,294       72         WOUND SCHOLARS       -       34,234       3         SPITAL EXPENSES       1,884,882,831       2,113,904,834       229,02 <td></td> <td>·</td> <td></td> <td>107,769</td>  |  | ·                    |                      | 107,769                      |
| WHITAKER LAB       130,562       620,888       49         WOMEN & INFANTS CENTER - MOTHER BABY UNIT       5,224,941       8,383,604       3,15         WOMEN & INFANTS CENTER 2ND FLOOR CONTINUING CARE NURSERY       5,339,265       10,636,655       5,29         WOMEN & INFANTS CENTER 3RD FLOOR NEONATAL INTENSIVE CARE       9,556,613       23,954,627       14,39         WOMEN & INFANTS CENTER 7TH FLOOR GYNECOLOGY/ONCOLOGY       1,245,310       3,608,890       2,36         WOMEN & INFANTS FACILITY PLANT OPERATIONS       1,233,525       2,899,723       1,66         WOMEN AND INFANTS FACILITY PLANT OPERATIONS       2,162,063       2,887,284       72         WOMEN'S SERVICES PERIOPERATIVE CARE       209,313       213,346       213,346         WOMENS SERVICES SUPPORT       719,093       1,383,018       66         WORKFORCE SATISFACTION       3,462       2,073       (         WOUND CARE CENTER       657,578       1,046,919       38         WOUND SCHOLARS       -       34,234       3         SEPITAL EXPENSES       1,884,882,831       2,113,904,834       229,02   |  | ·                    | •                    | 508,996                      |
| WOMEN & INFANTS CENTER - MOTHER BABY UNIT       5,224,941       8,383,604       3,15         WOMEN & INFANTS CENTER 2ND FLOOR CONTINUING CARE NURSERY       5,339,265       10,636,655       5,29         WOMEN & INFANTS CENTER 3RD FLOOR NEONATAL INTENSIVE CARE       9,556,613       23,954,627       14,39         WOMEN & INFANTS CENTER 7TH FLOOR GYNECOLOGY/ONCOLOGY       1,245,310       3,608,890       2,36         WOMEN & INFANTS CENTER 8TH FLOOR HIGH RISK OBSTETRICS       1,233,525       2,899,723       1,66         WOMEN AND INFANTS FACILITY PLANT OPERATIONS       2,162,063       2,887,284       72         WOMEN'S SERVICES PERIOPERATIVE CARE       209,313       213,346       213,346         WOMENS SERVICES SUPPORT       719,093       1,383,018       66         WORKFORCE SATISFACTION       3,462       2,073       0         WOUND CARE CENTER       657,578       1,046,919       38         WOUND STOMY & CONTINENCE NURSING       924,846       1,651,294       72         WOUND SCHOLARS       -       34,234       3         SPITAL EXPENSES       1,884,882,831       2,113,904,834       229,02  |  |                      | , ,                  | 490,326                      |
| WOMEN & INFANTS CENTER 2ND FLOOR CONTINUING CARE NURSERY       5,339,265       10,636,655       5,29         WOMEN & INFANTS CENTER 3RD FLOOR NEONATAL INTENSIVE CARE       9,556,613       23,954,627       14,39         WOMEN & INFANTS CENTER 7TH FLOOR GYNECOLOGY/ONCOLOGY       1,245,310       3,608,890       2,36         WOMEN & INFANTS CENTER 8TH FLOOR HIGH RISK OBSTETRICS       1,233,525       2,899,723       1,66         WOMEN AND INFANTS FACILITY PLANT OPERATIONS       2,162,063       2,887,284       72         WOMEN'S SERVICES PERIOPERATIVE CARE       209,313       213,346       213,346         WOMENS SERVICES SUPPORT       719,093       1,383,018       66         WORKFORCE SATISFACTION       3,462       2,073       (         WOUND CARE CENTER       657,578       1,046,919       38         WOUND OSTOMY & CONTINENCE NURSING       924,846       1,651,294       72         WOUND SCHOLARS       -       34,234       3         SPITAL EXPENSES       1,884,882,831       2,113,904,834       229,02  |  | ·                    | •                    | 3,158,663                    |
| WOMEN & INFANTS CENTER 3RD FLOOR NEONATAL INTENSIVE CARE       9,556,613       23,954,627       14,39         WOMEN & INFANTS CENTER 7TH FLOOR GYNECOLOGY/ONCOLOGY       1,245,310       3,608,890       2,36         WOMEN & INFANTS CENTER 8TH FLOOR HIGH RISK OBSTETRICS       1,233,525       2,899,723       1,66         WOMEN AND INFANTS FACILITY PLANT OPERATIONS       2,162,063       2,887,284       72         WOMEN'S SERVICES PERIOPERATIVE CARE       209,313       213,346         WOMENS SERVICES SUPPORT       719,093       1,383,018       66         WORKFORCE SATISFACTION       3,462       2,073       0         WOUND CARE CENTER       657,578       1,046,919       38         WOUND OSTOMY & CONTINENCE NURSING       924,846       1,651,294       72         WOUND SCHOLARS       -       34,234       3         SPITAL EXPENSES       1,884,882,831       2,113,904,834       229,02   |  |                      |                      | 5,297,390                    |
| WOMEN & INFANTS CENTER 7TH FLOOR GYNECOLOGY/ONCOLOGY       1,245,310       3,608,890       2,36         WOMEN & INFANTS CENTER 8TH FLOOR HIGH RISK OBSTETRICS       1,233,525       2,899,723       1,66         WOMEN AND INFANTS FACILITY PLANT OPERATIONS       2,162,063       2,887,284       72         WOMEN'S SERVICES PERIOPERATIVE CARE       209,313       213,346         WOMENS SERVICES SUPPORT       719,093       1,383,018       66         WORKFORCE SATISFACTION       3,462       2,073       (         WOUND CARE CENTER       657,578       1,046,919       38         WOUND OSTOMY & CONTINENCE NURSING       924,846       1,651,294       72         WOUND SCHOLARS       -       34,234       3         SPITAL EXPENSES       1,884,882,831       2,113,904,834       229,02   |  |                      |                      | 14,398,014                   |
| WOMEN & INFANTS CENTER 8TH FLOOR HIGH RISK OBSTETRICS       1,233,525       2,899,723       1,666         WOMEN AND INFANTS FACILITY PLANT OPERATIONS       2,162,063       2,887,284       72         WOMEN'S SERVICES PERIOPERATIVE CARE       209,313       213,346         WOMENS SERVICES SUPPORT       719,093       1,383,018       66         WORKFORCE SATISFACTION       3,462       2,073       (         WOUND CARE CENTER       657,578       1,046,919       38         WOUND OSTOMY & CONTINENCE NURSING       924,846       1,651,294       72         WOUND SCHOLARS       -       34,234       3         OSPITAL EXPENSES       1,884,882,831       2,113,904,834       229,02   |  |                      |                      | 2,363,580                    |
| WOMEN AND INFANTS FACILITY PLANT OPERATIONS       2,162,063       2,887,284       72         WOMEN'S SERVICES PERIOPERATIVE CARE       209,313       213,346         WOMENS SERVICES SUPPORT       719,093       1,383,018       66         WORKFORCE SATISFACTION       3,462       2,073       (         WOUND CARE CENTER       657,578       1,046,919       38         WOUND OSTOMY & CONTINENCE NURSING       924,846       1,651,294       72         WOUND SCHOLARS       -       34,234       3         SPITAL EXPENSES       1,884,882,831       2,113,904,834       229,02  | •  |                      |                      | 1,666,198                    |
| WOMEN'S SERVICES PERIOPERATIVE CARE       209,313       213,346         WOMENS SERVICES SUPPORT       719,093       1,383,018       66         WORKFORCE SATISFACTION       3,462       2,073       (         WOUND CARE CENTER       657,578       1,046,919       38         WOUND OSTOMY & CONTINENCE NURSING       924,846       1,651,294       72         WOUND SCHOLARS       -       34,234       3         SPITAL EXPENSES       1,884,882,831       2,113,904,834       229,02   |  |                      |                      | 725,221                      |
| WOMENS SERVICES SUPPORT       719,093       1,383,018       66         WORKFORCE SATISFACTION       3,462       2,073       0         WOUND CARE CENTER       657,578       1,046,919       38         WOUND OSTOMY & CONTINENCE NURSING       924,846       1,651,294       72         WOUND SCHOLARS       -       34,234       3         ISPITAL EXPENSES       1,884,882,831       2,113,904,834       229,02  |  |                      |                      | 4,033                        |
| WORKFORCE SATISFACTION       3,462       2,073       (         WOUND CARE CENTER       657,578       1,046,919       38         WOUND OSTOMY & CONTINENCE NURSING       924,846       1,651,294       72         WOUND SCHOLARS       -       34,234       3         OSPITAL EXPENSES       1,884,882,831       2,113,904,834       229,02   |  | •                    |                      | 663,925                      |
| WOUND CARE CENTER       657,578       1,046,919       38         WOUND OSTOMY & CONTINENCE NURSING       924,846       1,651,294       72         WOUND SCHOLARS       -       34,234       3         DSPITAL EXPENSES       1,884,882,831       2,113,904,834       229,02  |  | ·                    |                      | (1,389                       |
| WOUND OSTOMY & CONTINENCE NURSING       924,846       1,651,294       72         WOUND SCHOLARS       -       34,234       3         DSPITAL EXPENSES       1,884,882,831       2,113,904,834       229,02   |  |                      | •                    |                              |
| WOUND SCHOLARS         -         34,234         3           DSPITAL EXPENSES         1,884,882,831         2,113,904,834         229,02  |  |                      |                      | 389,341                      |
| DSPITAL EXPENSES 1,884,882,831 2,113,904,834 229,02  |  | 924,846              |                      | 726,448                      |
|  |  | 1 22/1 227 021       |                      | 34,234<br><b>229,022,003</b> |
| stimated Expenditures 1,884,882,831 2,113,904,834 229,02   | OST TITLE DIE LIGICO                         | 1,004,002,031        | 2,113,304,034        | 223,022,003                  |
|  | timated Expenditures                         | 1,884,882,831        | 2,113,904,834        | 229,022,003                  |

|   | 2019 Approved Budget | 2020 Proposed Budget | Difference  |
|---|----------------------|----------------------|-------------|
| Estimated Revenues                                  |                      |                      |             |
| TUITION   | 33,373,113           | 31,330,880           | (2,042,233) |
| EXT SALES/SERVICE                                   | 140,000              | -                    | (140,000)   |
| INT SALES/SERVICES                                  | 60,000               | -                    | (60,000)    |
| INDIRECT COST RECOVERY                              | 29,681,497           | 27,434,470           | (2,247,027) |
| OTHER OPERATING REVENUE                             | 171,800              | 31,800               | (140,000)   |
| CONTRA- REVENUE                                     | 32,737,642           | 28,736,411           | (4,001,231) |
| STATE APPROPR                                       | 33,268,458           | 27,150,087           | (6,118,371) |
| NONOPERATING REVENUES                               | 19,191,210           | 43,111,028           | 23,919,818  |
| Total: Estimated Revenues                           | 148,623,720          | 157,794,676          | 9,170,956   |
| Transfers In  |                      |                      |             |
| OTHER TRANSFER                                      | 43,773,734           | 41,222,336           | (2,551,398) |
| PLANT TRANSFER                                      | 150,000              | 41,222,330           | (150,000)   |
| Total: Transfers In                                 | 43,923,734           | 41,222,336           | (2,701,398) |
| Total: Estimated Revenues and Transfers In:         | 192,547,454          | 199,017,012          | 6,469,558   |
|   |                      |                      |             |
| Transfers Out  DEBT SERVICE TRANSFER                | 111,855              | 244,293              | 132,438     |
| ENERGY MGMT TRANSFER                                | 77,307               | 81,126               | 3,819       |
| OTHER TRANSFER                                      | 574,711              | 412,376              | (162,335)   |
| Total: Transfers Out                                | 763,873              | 737,795              | (26,078)    |
|   |                      |                      |             |
| Estimated Expenditures (See Details Below)          | 191,332,057          | 198,236,099          | 6,904,042   |
| Total: Estimated Expenditures and Transfers Out:    | 192,095,930          | 198,973,894          | 6,877,964   |
| Contingency   | 451,524              | 43,118               | (408,406)   |
| PUBLIC SERVICE                                      |                      |                      |             |
| ASC STATE ACCOUNT                                   | 1,160,559            | 1,161,427            | 868         |
| CHILD DEVELOPMENT CENTER-OPERATIONS                 | 253,126              | 253,126              | -           |
| Total PUBLIC SERVICE                                | 1,413,685            | 1,414,553            | 868         |
| ACADEMIC SUPPORTOTHER                               |                      |                      |             |
| ABROMS-ENGELS INSTITUTE FOR VISUAL ARTS OPERATING   | _                    | 464,455              | 464,455     |
| INDUSTRY ENGAGEMENT OFFICE OPERATIONS               | 107,354              | 107,289              | (65)        |
| INTEGRATED RESEARCH ADMINISTRATION PORTAL OFFICERBO | -                    | 1,411,279            | 1,411,279   |
| MATERIALS TRANSFER OFFICE                           | 226,731              | -,,                  | (226,731)   |
| MINORITY FACULTY DEVELOPMENT-FACULTY AWARDS         | 5,257                | -                    | (5,257)     |
| MINORITY FACULTY DEVELOPMENT-GRAD FELLOWSHIPS       | 243,866              | 243,866              | -           |
| MINORITY FACULTY DEVELOPMENT-UNDERGRAD SCHOLARSHIPS | 84,000               | 84,000               | -           |
| OTHER RESEARCH SUPPORT ACTIVITIES                   | 581,675              | 1,129,581            | 547,906     |
| RESEARCH DEVELOPMENT OFFICE                         | 521,522              | 359,429              | (162,093)   |
| RESEARCH INTEGRITY/RCR OFFICE                       | 191,470              | 295,489              | 104,019     |
| RESEARCH OPERATIONS AND SYSTEMS                     | 1,107,795            | -                    | (1,107,795) |
| VPRED PROJECT SUPPORT                               | 43,397               | 60,259               | 16,862      |
| Total ACADEMIC SUPPORTOTHER                         | 3,113,067            | 4,155,647            | 1,042,580   |
| STUDENT SERVICES                                    |                      |                      |             |
| CAREER & PROFESSIONAL DEVELOPMENT                   | 404,894              | 404,893              | (1)         |
| DISABILITY SUPPORT SERVICES                         | 310,198              | 310,197              | (1)         |
| OFFICE OF STUDENT EXPERIENCE                        | 275,192              | 290,402              | 15,210      |
| OFFICE OF VICE PRESIDENT FOR STUDENT AFFAIRS        | 16,921,938           | 17,418,286           | 496,348     |
| STUDENT ACCOUNTING SERVICES                         | 790,664              | 661,506              | (129,158)   |
|   | ,                    | ,                    | , , , ,     |

|  | 2019 Approved Budget | 2020 Proposed Budget | Difference         |
|--|----------------------|----------------------|--------------------|
| UNIVERSITY RELATIONS ENROLLMENT COMMUNICATIONS | 280,000              | 280,000              | _                  |
| VETERANS SERVICES ADMINISTRATION               | 99,266               | 99,266               | -                  |
| Total STUDENT SERVICES                         | 19,082,152           | 19,464,550           | 382,398            |
| TOTAL STOPPING SERVICES                        | 13,002,132           | 13,404,330           | 302,330            |
| INSTITUTIONAL SUPPORT                          |                      |                      |                    |
| ACCOUNTS PAYABLE                               | 1,079,061            | 930,254              | (148,807)          |
| AHTLETICS STUDENT FEES                         | 6,514,368            | 6,669,264            | 154,896            |
| ALUMNI AFFAIRS                                 | 1,026,393            | 1,025,837            | (556)              |
| ANNUAL GIVING PHONATHON                        | 722,423              | 585,361              | (137,062)          |
| ASSET MANAGEMENT                               | 440,764              | 576,695              | 135,931            |
| ASSOC VP FINANCIAL AFFAIRS                     | 1,566,944            | 1,793,503            | 226,559            |
| BELL-WALLACE GYMNASIUM                         | 199,232              | 199,232              | -                  |
| BUDGET ADMINISTRATION                          | 808,105              | 851,341              | 43,236             |
| CAMPUS WATCH                                   | 8,392                | 8,392                | -                  |
| CENTRAL STRATEGIC NEEDS FUNDING                | 4,217,662            | 2,956,250            | (1,261,412)        |
| CHIEF INFORMATION OFFICER                      | 3,208,715            | 3,113,953            | (94,762)           |
| CONFLICT OF INTEREST BOARD                     | 339,133              | 361,395              | 22,262             |
| CONTRACTS AND VENDOR COMPLIANCE                | 303,296              | -                    | (303,296)          |
| CONTROLLERS OFFICE                             | 1,517,411            | 1,430,444            | (86,967)           |
| CRIME PREVENTION OFFICE                        | 81,654               | 82,749               | 1,095              |
| DATA OPERATIONS AND BUSINESS TRANSFORMATIONS   | 600,308              | 624,703              | 24,395             |
| DATA SECURITY                                  | 3,119,519            | 3,107,279            | (12,240)           |
| DIGITAL STRATEGY                               | 2,774,239            | 2,830,324            | 56,085             |
| DIVERSITY EDUCATION                            | -                    | 45,000               | 45,000             |
| DIVERSITY PERSONNEL                            | 4,784                | 16,400               | 11,616             |
| EMERGENCY MANAGEMENT OPERATIONS                | 435,491              | 435,865              | 374                |
| EMPLOYEE RELATIONS                             | 664,956              | 715,708              | 50,752             |
| EMPLOYMENT                                     | 650,779              | 715,974              | 65,195             |
| EMPLOYMENT ADVERTISING AND BACKGROUND EXPENSES | 86,224               | 86,224               | -                  |
| ENVIRONMENTAL HEALTH & SAFETY                  | -                    | 1,991,616            | 1,991,616          |
| ENVIRONMENTAL HEALTH & SAFETY RESEARCH         | -                    | 1,864,055            | 1,864,055          |
| EQUAL OPPORTUNITY COMPLIANCE OFFICE            | 14,700               | 14,700               | -                  |
| EXECUTIVE DIRECTOR FOR FINANCIAL AFFAIRS       | 971,893              | 1,002,708            | 30,815             |
| EXTERNAL AFFAIRS                               | 65,500               | 48,746               | (16,754)           |
| FINANCIAL ACCOUNTING-GENERAL LEDGER            | 720,639              | 662,144              | (58,495)           |
| FINANCIAL ACCOUNTING-GRANTS                    | 1,277,396            | 1,236,403            | (40,993)           |
| FINANCIAL AFFAIRS OPERATIONS CENTER            | 220,027              | 279,334              | 59,307             |
| FINANCIAL AFFAIRS SUPPLIES                     | 67,098               | 71,760               | 4,662              |
| GENERAL ADMINISTRATION                         | 18,051,681           | 20,037,770           | 1,986,089          |
| HOSPITAL HUMAN RESOURCES                       | 1,698,510            | 1,764,889            | 66,379             |
| HRM - BENEFITS                                 | 963,225              | 964,237              | 1,012              |
| HRM - COMPENSATION                             | 810,756              | 813,282              | 2,526              |
| HRM - INFORMATION SERVICES                     | 647,505              | 650,578              | 3,073              |
| HRM CONSULTANTS                                | 495,618              | 496,183              | 565                |
| HRM PC AND NETWORK SUPPORT                     | 301,407              | 301,407              | - (0.40)           |
| INFORMATION TECHNOLOGY FEE                     | 481,502              | 480,553              | (949)              |
| INSTITUTIONAL CORE HOLDING ACCOUNT             | 2,215,042            | 2,371,773            | 156,731            |
| INSTITUTIONAL CORE HOLDING ACCOUNT             | 500,000              | 500,000              | -<br>4F 7C0        |
| INSTITUTIONAL PAID ADVERTISING                 | 438,940              | 454,709              | 15,769             |
| INSTITUTIONAL PAID ADVERTISING                 | 47,593               | -<br>                | (47,593)           |
| INTERNET I<br>IT-RESEARCH COMPUTING            | 517,460<br>3,725,254 | 511,511<br>4,113,710 | (5,949)<br>388,456 |
| MAJOR FUND DEVELOPMENT                         | 2,080,497            | 1,951,538            | (128,959)          |
| OCCUPATIONAL HEALTH                            | 2,000,497            | 438,218              | 438,218            |
| OCCUPATIONAL TILALITI                          | -                    | 430,210              | 430,210            |

|   | 2019 Approved Budget | 2020 Proposed Budget | Difference  |
|---|----------------------|----------------------|-------------|
| OCCUPATIONAL HEALTH & SAFETY                                | 1,803,328            | -                    | (1,803,328) |
| OCCUPATIONAL HEALTH AND SAFETY RESEARCH GROUP               | 1,806,221            | -                    | (1,806,221) |
| OCCUPATIONAL MEDICINE PROGRAM                               | 490,848              | -                    | (490,848)   |
| OFFICE OF ASSOC VP BUSINESS SERVICES                        | 140,027              | -                    | (140,027)   |
| OFFICE OF PLANNED GIVING                                    | 200,140              | 208,939              | 8,799       |
| OFFICE OF THE CHIEF HUMAN RESOURCES OFFICER                 | 993,611              | 1,090,801            | 97,190      |
| PAYROLL SERVICES  | 2,235,549            | 2,303,352            | 67,803      |
| PHYSICAL SECURITY   | 960,911              | 1,054,691            | 93,780      |
| POST OFFICE   | 605,372              | 606,224              | 852         |
| PRESIDENT'S OFFICE  | 1,899,124            | 1,904,163            | 5,039       |
| PROCUREMENT   | 358,816              | 339,089              | (19,727)    |
| PUBLIC RELATIONS  | 948,951              | 948,951              | (13), 1,    |
| REAL ESTATE OPERATING                                       | -                    | 198,102              | 198,102     |
| RECORDS ADMINISTRATION                                      | 470,781              | 505,386              | 34,605      |
| RESEARCH & GRANTS ADMINISTRATION                            | 4,098,105            | 4,509,096            | 410,991     |
| RESEARCH COMPLIANCE OFFICE                                  | 1,080,531            | 1,121,047            | 40,516      |
| RESEARCH SAFETY COMMITTEES                                  |                      |                      |             |
|   | 306,705              | 316,692              | 9,987       |
| SHIPPING AND RECEIVING                                      | 403,571              | 405,335              | 1,764       |
| STAFF COUNCIL   | 10,000               | 10,000               | - (57.634)  |
| SURPLUS WAREHOUSE   | 334,584              | 276,963              | (57,621)    |
| SYSTEM OFFICE VIDEO   | 41,360               | 142,485              | 101,125     |
| TECHNOLOGY SERVICES   | 1,573,511            | 1,609,036            | 35,525      |
| THE UNIVERSITY COMPUTER CENTER                              | 9,437,866            | 10,175,940           | 738,074     |
| TUCC-DEPARTMENTAL AD HOC COMPUTING SUPPORT                  | 801,543              | 796,017              | (5,526)     |
| TUCC-RESEARCH ADMINISTRATIVE COMPUTING                      | 735,542              | 736,446              | 904         |
| UAB MAGAZINE  | 100,000              | 100,000              | -           |
| UAB SOCIAL STRATEGY   | 12,500               | 12,500               | -           |
| UNIVERSITY ADVANCEMENT ADMINISTRATION                       | 1,547,053            | 1,787,055            | 240,002     |
| UNIVERSITY DEVELOPMENT                                      | 2,321,547            | 2,383,287            | 61,740      |
| UNIVERSITY EDITORIAL CONTENT                                | 319,486              | 319,486              | -           |
| UNIVERSITY POLICE   | 7,752,723            | 8,529,481            | 776,758     |
| UNIVERSITY PURCHASING                                       | 578,586              | 923,802              | 345,216     |
| UNIVERSITY RELATIONS  | 1,281,669            | 610,635              | (671,034)   |
| UNIVERSITY RELATIONS CHIEF COMMUNICATIONS                   | -                    | 614,752              | 614,752     |
| UNIVERSITY RELATIONS DEVELOPMENT COMMUNICATIONS             | 50,000               | 50,000               | -           |
| UNIVERSITY RELATIONS INSTITUTIONAL MARKETING                | 800,000              | -                    | (800,000)   |
| VICE PRESIDENT FOR EQUITY AND DIVERSITY                     | 1,301,339            | 1,267,823            | (33,516)    |
| VICE PRESIDENT FOR RESEARCH                                 | 2,114,025            | 1,675,084            | (438,941)   |
| VP E&D STRATEGIC PLAN - DIVERSITY ACTIVITIES                | 31,500               | 40,000               | 8,500       |
| VP E&D STRATEGIC PLAN - MINORITY STUDENT PROGRAMS           | 105,000              | 105,000              | -           |
| VP FOR DIVERSITY EQUITY AND INCLUSION-COMMUNITY ENGAGEMENT  | 20,000               | 45,000               | 25,000      |
| VP FOR DIVERSITY, EQUITY AND INCLUSION-INSTITUTIONAL EQUITY | 28,750               | 28,750               | -           |
| VP FOR FINANCIAL AFFAIRS & ADMINISTRATION                   | 2,642,133            | 2,782,930            | 140,797     |
| VP IT INSTRUCTIONAL TECHOLOGY                               | 915,909              | 898,025              | (17,884)    |
| WBHM RADIO STATION  | 250,000              | 250,000              | (27,00.1,   |
| WH OPERATING  | 95,101               | 95,101               | _           |
| WOODWARD HOUSE MANAGEMENT                                   | 183,132              | 188,080              | 4,948       |
| Total INSTITUTIONAL SUPPORT                                 | 120,869,546          | 124,149,517          | 3,279,971   |
| OPER & MAINT OF PLANTOTHER                                  |                      |                      |             |
| ADMINISTRATION BUILDING                                     | 14,308               | 14,808               | 500         |
|   | 1,361,269            | 709,869              |             |
| AVP PLANNING, DESIGN, & CONSTRUCTION                        |                      | 709,609              | (651,400)   |
| BUILDING SERVICES   | 9,320,998            | -                    | (9,320,998) |
| BUILDING SERVICES OPERATING                                 | -                    | 9,744,635            | 9,744,635   |

|   | 2019 Approved Budget | 2020 Proposed Budget | Difference |
|---|----------------------|----------------------|------------|
| CAMPUS SERVICES                             | 523,633              | 689,507              | 165,874    |
| CORRECTIVE MAINTENANCE                      | 340,036              | 340,036              | · -        |
| DEFERRED MAINTENANCE                        | 2,000,000            | 3,000,000            | 1,000,000  |
| DISPATCH OPERATING                          | -                    | 268,233              | 268,233    |
| ELEVATOR MAINTENANCE UNIVERSITY             | 537,258              | 702,937              | 165,679    |
| FACILITIES COMMUNICATION                    | 245,623              | 247,299              | 1,676      |
| FACILITIES FINANCIAL MANAGEMENT             | 584,072              | 586,887              | 2,815      |
| FACILITIES HUMAN RESOURCES                  | 459,930              | 394,144              | (65,786)   |
| FACILITIES INFORMATION TECHNOLOGY           | 1,184,398            | 1,140,123            | (44,275)   |
| FACILITIES PREVENTATIVE MAINTENANCE ACCOUNT | 510,000              | 510,000              | -          |
| FACILITIES PROFESSIONAL DEVELOPMENT         | 123,000              | 127,850              | 4,850      |
| FACILITIES QUALITY ASSURANCE AND COMPLIANCE | 267,945              | -                    | (267,945)  |
| FACILITIES STRATEGIC INITIATIVES            | 1,288,451            | 1,208,756            | (79,695)   |
| FAOHS OPERATIONS OPERATING                  | -                    | 400,714              | 400,714    |
| GROUNDS                                     | 1,611,945            | 1,769,400            | 157,455    |
| GROUNDS - ATHLETICS VENUES                  | 428,225              | 507,589              | 79,364     |
| MAINTENANCE-CAMPUS                          | 9,719,437            | 10,005,586           | 286,149    |
| MAINTENANCE-HOSPITAL                        | 9,571,935            | 9,566,541            | (5,394)    |
| OFFICE OF CHIEF FACILITIES OFFICER          | 2,339,682            | 2,628,812            | 289,130    |
| OFFICE OF FACILITIES MANAGEMENT             | 64,508               | 64,577               | 69         |
| OFFICE OF THE AVP FACILITIES ADMINISTRATION | 415,333              | 156,106              | (259,227)  |
| SUSTAINABILITY PROJECTS                     | 267,320              | 298,749              | 31,429     |
| TECHNOLOGY REPLACEMENT AND UPGRADES         | 208,690              | 208,690              | -          |
| UAB RECYCLING OPERATIONS                    | 293,855              | 294,113              | 258        |
| Total OPER & MAINT OF PLANTOTHER            | 43,681,851           | 45,585,961           | 1,904,110  |
| OPER & MAINT OF PLANTUTILITIES              |                      |                      |            |
| UTILITIES                                   | 3,171,756            | 3,465,871            | 294,115    |
| Total OPER & MAINT OF PLANTUTILITIES        | 3,171,756            | 3,465,871            | 294,115    |
| Total Estimated Expenditures                | 191,332,057          | 198,236,099          | 6,904,042  |

## University of Alabama at Birmingham Budget Summary Institutional

|  | 2040 A I D           | 2020 Day and Daylor  | D'ff       |
|--|----------------------|----------------------|------------|
|  | 2019 Approved Budget | 2020 Proposed Budget | Difference |
| Estimated Revenues   |                      |                      |            |
| INDIRECT COST RECOVERY   | 4,868,750            | 4,356,250            | (512,500)  |
| STATE APPROPR  | 17,763,879           | 18,287,968           | 524,089    |
| NONOPERATING REVENUES  | 256,250              | 768,750              | 512,500    |
| Total: Estimated Revenues  | 22,888,879           | 23,412,968           | 524,089    |
|  |                      |                      |            |
| Transfers In Total: Transfers In   | _                    |                      |            |
| Total: Estimated Revenues and Transfers In:  | 22,888,879           | 23,412,968           | 524,089    |
|  |                      |                      |            |
| Transfers Out  |                      |                      |            |
| ENERGY MGMT TRANSFER   | 9,728                | 9,728                | -          |
| Total: Transfers Out   | 9,728                | 9,728                | -          |
| Estimated Expenditures (See Details Below)   | 22,812,445           | 23,403,240           | 590,795    |
| Total: Estimated Expenditures and Transfers Out:   | 22,822,173           | 23,412,968           | 590,795    |
|  |                      |                      |            |
| Contingency  | 66,706               | •                    | (66,706)   |
| INSTITUTIONAL SUPPORT  |                      |                      |            |
| ANIMAL RESOURCES PROGRAM SUBSIDY TRANSFERS   | 4,188,489            | 4,182,970            | (5,519     |
| ANIMAL RESOURCES PROGRAM SUPPORT   | 61,761               | 60,000               | (1,761     |
| AUDIT FEES   | 1,138,050            | 1,163,050            | 25,000     |
| CHANCELLOR'S OFFICE  | 9,390,350            | 9,945,080            | 554,730    |
| CRIME INSURANCE  | 1,000,000            | 1,000,000            | -          |
| EDUCATIONAL ASSISTANCE/NON-HOSPITAL  | 2,502,080            | 2,000,000            | (502,080   |
| IACUC VETERINARY REVIEW SUPPORT  | 275,391              | 281,747              | 6,356      |
| INSTITUTIONAL ANIMAL CARE AND USE COMMITTEE  | 599,361              | 600,283              | 922        |
| INSTITUTIONAL LEGAL FEES   | 400,000              | 400,000              | -          |
| INSTITUTIONAL PROFESSIONAL/CONSULTING  | 686,853              | 800,000              | 113,147    |
| Total INSTITUTIONAL SUPPORT  | 20,242,335           | 20,433,130           | 190,795    |
| OPER & MAINT OF PLANTOTHER   |                      |                      |            |
| PROPERTY INSURANCE   | 2,000,000            | 2,400,000            | 400,000    |
| SEBLAB UTILITIES   | 570,110              | 2,400,000<br>570,110 |            |
| Total OPER & MAINT OF PLANTOTHER   | 2,570,110            | 2,970,110            | 400,000    |
| The state of the s | 22.042.445           | 22 402 242           | 500 705    |
| Total Estimated Expenditures   | 22,812,445           | 23,403,240           | 590,795    |

# University of Alabama at Birmingham Budget Summary Intercollegiate Athletics

|  | 2019 Approved Budget            | 2020 Proposed Budget | Difference                    |
|--|---------------------------------|----------------------|-------------------------------|
| Estimated Revenues   |                                 |                      |                               |
| OTHER EXTERNAL SALES/SERVICES  | 750,000                         | 1,245,000            | 495,000                       |
| OTHER REVENUE  | 4,967,691                       |                      |                               |
|  |                                 | 5,471,461            | 503,770                       |
| TICKET SALES   | 1,678,000                       | 1,536,500            | (141,500)                     |
| Total: Estimated Revenues  | 7,395,691                       | 8,252,961            | 857,270                       |
| Transfers In   |                                 |                      |                               |
| OTHER TRANSFER   | 23,309,126                      | 24,585,928           | 1,276,802                     |
| Total: Transfers In  | 23,309,126                      | 24,585,928           | 1,276,802                     |
| Total: Estimated Revenues and Transfers In:  | 30,704,817                      | 32,838,889           | 2,134,072                     |
| Transfers Out  |                                 |                      |                               |
| DEBT SERVICE TRANSFER  | 588,161                         | 998,161              | 410,000                       |
| ENERGY MGMT TRANSFER   | 17,560                          | 15,000               | (2,560)                       |
| OTHER TRANSFER   | 6,655,005                       | 7,272,883            | 617,878                       |
| Total: Transfers Out   | 7,260,726                       | 8,286,044            | 1,025,318                     |
|  |                                 |                      |                               |
| Estimated Expenditures (See Details Below)  Total: Estimated Expenditures and Transfers Out: | 23,469,043<br><b>30,729,769</b> | 24,552,846           | 1,083,803<br><b>2,109,121</b> |
| Total: Estimated Expenditures and Transfers Out:   | 30,729,769                      | 32,838,890           | 2,109,121                     |
| Contingency  | (24,952)                        | (1)                  | 24,951                        |
|  |                                 |                      |                               |
| ATHLETIC ADMINISTRATION  | 3,277,562                       | 3,220,282            | (57,280)                      |
| ATHLETIC COMPLIANCE DEPARTMENT   | 187,909                         | 165,643              | (22,266)                      |
| ATHLETIC EQUIPMENT DEPARTMENT  | 398,661                         | 214,523              | (184,138)                     |
| ATHLETIC FACILITIES AND OPERATIONS DEPARTMENT  | 650,041                         | 607,911              | (42,130)                      |
| ATHLETIC MARKETING AND PROMOTIONS  | 676,838                         | 817,091              | 140,253                       |
| ATHLETIC STRENGTH AND CONDITIONING DEPARTMENT  | 841,844                         | 898,878              | 57,034                        |
| ATHLETIC TICKET OFFICE   | 326,182                         | 537,450              | 211,268                       |
| ATHLETIC VIDEO DEPARTMENT  | 156,268                         | 67,064               | (89,204)                      |
| ATHLETICS CREATIVE SERVICES  | 103,000                         | 110,500              | 7,500                         |
| ATHLETICS TEAM SUPPORT   | 22,107                          | 23,621               | 1,514                         |
| ATHLETICS TITLE IX INITIATIVES   | 11,000                          | 11,000               | -,                            |
| CHEER/DANCE CAMP   | 100,000                         | 100,000              | -                             |
| CHEER/DANCE OPERATING  | 138,164                         | 142,024              | 3,860                         |
| CUSA TOURNAMENT-SOFTBALL   | 51,450                          | -                    | (51,450)                      |
| CUSA TOURNAMENT-WOMEN'S TRACK  | 16,000                          | 16,000               | (51,430)                      |
| FAN RELATIONSHIP MANAGEMENT CENTER   | 206,006                         | 45,000               | (161,006)                     |
| FOOTBALL EQUIPMENT OPERATIONS  | 200,000                         | 267,000              | 267,000                       |
| FOOTBALL GAMEDAY   | 332,000                         | 314,996              | (17,004)                      |
| FOOTBALL VIDEO   | 332,000                         | •                    |                               |
|  | 1 140 295                       | 88,000               | 88,000                        |
| MENS BASEBALL  | 1,149,285                       | 1,152,367            | 3,082                         |
| MEN'S BASEBALL - RECRUITING  | 40,000                          | 40,000               | 70 707                        |
| MEN'S BASKETBALL   | 2,430,475                       | 2,510,272            | 79,797                        |
| MEN'S BASKETBALL - RECRUITING  | 110,000                         | 125,000              | 15,000                        |
| MENS FOOTBALL  | 7,004,887                       | 8,047,864            | 1,042,977                     |
| MEN'S FOOTBALL - RECRUITING  | 235,000                         | 235,000              | -                             |
| MEN'S GOLF   | 390,128                         | 396,419              | 6,291                         |
| MEN'S GOLF - RECRUITING  | 11,097                          | 14,900               | 3,803                         |
| MENS SOCCER  | 906,880                         | 867,099              | (39,781)                      |
| MEN'S SOCCER - RECRUITING  | 32,790                          | 32,790               | =                             |
| MENS SPORTS POSTSEASON   | 105,000                         | 145,000              | 40,000                        |
| MENS TENNIS  | 318,993                         | 318,199              | (794)                         |

# University of Alabama at Birmingham Budget Summary Intercollegiate Athletics

|                                       | 2019 Approved Budget | 2020 Proposed Budget | Difference |
|---------------------------------------|----------------------|----------------------|------------|
| MEN'S TENNIS - RECRUITING             | 8,800                | 6,000                | (2,800)    |
| RIFLE TEAM                            | 257,594              | 255,530              | (2,064)    |
| RIFLE-RECRUITING                      | 3,000                | 4,000                | 1,000      |
| SPORTS INFORMATION DIRECTOR           | 320,652              | 323,531              | 2,879      |
| SPORTS STUDENT SERVICE FEES           | (6,514,368)          | (6,669,264)          | (154,896)  |
| TRAINER ATHLETIC DEPT.                | 1,438,858            | 1,416,062            | (22,796)   |
| WOMEN BASKETBALL                      | 1,846,547            | 1,825,006            | (21,541)   |
| WOMEN'S BASKETBALL - RECRUITING       | 74,600               | 80,000               | 5,400      |
| WOMEN'S BEACH VOLLEYBALL              | 432,488              | 436,499              | 4,011      |
| WOMEN'S BEACH VOLLEYBALL - RECRUITING | 11,275               | 14,175               | 2,900      |
| WOMEN'S BOWLING                       | 329,213              | 318,353              | (10,860)   |
| WOMEN'S BOWLING - RECRUITING          | 10,000               | 8,000                | (2,000)    |
| WOMENS GOLF                           | 426,364              | 426,908              | 544        |
| WOMEN'S GOLF - RECRUITING             | 14,600               | 16,250               | 1,650      |
| WOMEN'S SOCCER                        | 924,498              | 903,507              | (20,991)   |
| WOMEN'S SOCCER - RECRUITING           | 44,000               | 43,000               | (1,000)    |
| WOMEN'S SOFTBALL                      | 940,726              | 926,108              | (14,618)   |
| WOMEN'S SOFTBALL - RECRUITING         | 28,900               | 34,000               | 5,100      |
| WOMENS SPORTS POSTSEASON              | 105,000              | 145,000              | 40,000     |
| WOMENS TENNIS                         | 462,459              | 453,303              | (9,156)    |
| WOMEN'S TENNIS - RECRUITING           | 6,800                | 8,000                | 1,200      |
| WOMENS TRACK XC                       | 1,111,054            | 1,125,062            | 14,008     |
| WOMEN'S TRACK XC-RECRUITING           | 24,600               | 24,600               | -          |
| WOMENS VOLLEYBALL                     | 893,011              | 858,573              | (34,438)   |
| WOMEN'S VOLLEYBALL - RECRUITING       | 38,805               | 38,750               | (55)       |
| Total Estimated Expenditures          | 23,469,043           | 24,552,846           | 1,083,803  |